



GOVERNMENT OF SIERRA LEONE

GOVERNMENT BUDGET and STATEMENT OF ECONOMIC AND FINANCIAL POLICIES

For the Financial Year 2022

Theme: Building Resilience for Inclusive Green Recovery

DELIVERED BY

Dennis K. Vandi

Minister of Finance

In the Chamber of Parliament

Tower Hill, Freetown

On

Friday, 19th November 2021

At

10.00 a.m.

MR. SPEAKER, HONOURABLE MEMBERS

I rise to move that the Bill entitled “The Appropriation Act 2022” being an Act to authorise expenditure from the Consolidated Revenue Fund, for the service of Sierra Leone for 2022 be read the first time”.

I. Introduction

2. Mr. Speaker, Honourable Members, since assumption of office in April 2018, Government has been implementing policies, programmes, and projects to address the challenges facing the country as articulated in the Medium-Term National Development Plan. However, due to many competing priorities, adverse external shocks, limited fiscal space, and given technical constraints, not all our commitments are complete. In addition, emerging challenges, including rising food poverty, natural disasters and climate change related risks, have led to the loss of lives and livelihoods and now deserve our attention. The recent national disaster of the fuel tanker explosion at PMB Wellington has further exacerbated the loss of lives and livelihoods.

3. It is, therefore, crucial to consolidate our programmes and intensify budget implementation to address food insecurity, strengthen systems to adapt and respond to climate change and natural disasters. This will also involve enhancing social protection measures, deepening human capital development, improving infrastructure as well as stabilising the economy.

4. Mr. Speaker, Honourable Members, in addition to ensuring a stable macroeconomy, we will accelerate the implementation of budget efficiency measures to create the fiscal space to address these critical challenges. Thus, the theme of the 2022 Budget is: **Building Resilience for Inclusive Green Recovery**.

5. Mr. Speaker, Honourable Members, I will now turn to developments in the regional and global economies and implications for Sierra Leone.

II. Global and Regional Economic Developments and Outlook

6. Mr. Speaker, Honourable Members, according to the October edition of the World Economic Outlook (WEO) published by the International Monetary Fund (IMF), the global economy is projected to grow by 5.9 percent in 2021 and moderate to 4.9 percent in 2022.

7. In advanced economies, economic recovery remains strong, underpinned by robust policy support and steady progress in COVID-19 vaccination. Consequently, economic activities in these economies are projected to grow by 5.2 percent in 2021 and to gradually return to an average of 3.0 percent over the medium-term.

8. China's economy is projected to grow by 8.0 percent in 2021 and to moderate to 5.6 percent in 2022. The sharp drop in industrial production and slowdown in public investment and consumer spending continue to put pressure on economic activities in China.

9. In Sub-Saharan Africa, limited fiscal space for policy support and slow progress in vaccination have slowed down the recovery. Growth in Sub-Saharan Africa is projected to reach 3.7 percent in 2021 and increase slightly to 3.8 percent in 2022.

10. Mr. Speaker, the risks to the global economic recovery include the emergence of highly infectious variants of COVID-19, limited availability of vaccines in developing countries, supply chain disruptions, and rising energy and food prices.

11. Mr. Speaker, Honourable Members, supply chain difficulties have led to a surge in prices of essential commodities. Brent crude oil prices increased by almost 67 percent to US\$73 a barrel in September 2021. Energy prices are projected to remain high for the rest of the year and in early 2022. Global food prices have also hit the highest level in a decade after rising by more than 30 percent this year, causing increasing hardship across the developing world. The price of rice rose from an average of US\$309 per tonne in 2019 to US\$519 in early 2021 before moderating to US\$396 in September 2021.

12. Mr. Speaker, Honourable members, let me now turn to economic developments in Sierra Leone in 2021 and the outlook for the medium-term.

III. Macroeconomic and Budgetary Performance in 2021

Macroeconomic Performance

13. Mr. Speaker, Honourable Members, preliminary data for the first three quarters of the year indicate that the economy is recovering from the contraction in 2020. Increased agricultural activities following the implementation

of the policy shift in agriculture that saw greater private sector participation in the input market contributed largely to the recovery of the economy. The resumption of iron ore mining, increase in construction and manufacturing activities, recovery in trade, transport and tourism sectors also contributed to the recovery of the economy. Thus, the economy is projected to record a positive growth rate of 2.9 percent in 2021 compared to the contraction of 2.0 percent in 2020.

14. Mr. Speaker, Honourable Members, the developments in the global economy are already impacting domestic macroeconomic performance. After falling to single digit of 8.9 percent in March 2021, for the first time in six years, inflation subsequently rose gradually, reaching 11.3 percent in September 2021. This is attributed to rising fuel and food prices, sharp increases in shipping costs, combined with the recent depreciation of the Leone and the resulting pass through effects on domestic prices.

15. Mr. Speaker, Honourable Members, total exports increased to US\$301 million during the first half of 2021 from US\$194 million during the same period in 2020 but yet to return to pre-pandemic levels. Mineral exports amounted to US\$245 million, accounting for 81.4 percent of total exports. Of the total mineral exports, diamonds amounted to US\$85 million; iron ore US\$68 million, rutile US\$63.6 million; bauxite US\$ 20 million, gold US\$3.1 million and other minerals US\$5.3 million. Agricultural exports amounted to US\$39.4 million.

16. Total imports increased to US\$983 million during the first half of 2021 from US\$ 693.8 million during the same period in 2020. The increase in imports was largely driven by higher imports of fuel and lubricants, chemicals, machinery and transport equipment, reflecting the recovery in economic activities. Food imports declined by 17.4 percent during the first half of 2021 relative to the same period in 2020.

17. The trade deficit widened to US\$682 million in the first half of 2021 from US\$399 million in the corresponding period in 2020 due to the sharp increase in imports which outweighed the increase in exports.

18. Gross foreign reserves of the Bank of Sierra Leone increased to US\$695.0 million, the equivalent of 4.6 months of imports as at end June 2021 from US\$653.8 million as at end June 2020, mainly due to the disbursement of balance of payments support by the International Monetary Fund (IMF) and budget support by the World Bank. Consequently, despite the widening trade deficit, the exchange rate of the Leone to the US Dollar remained relatively stable during the first half of 2021. However, the exchange rate depreciated in the third quarter of the year, reflecting the usual seasonal pattern and speculative behaviour in response to the proposed redenomination of the Leone.

19. Mr. Speaker, Honourable Members, total public debt is estimated at US\$3.1 billion as at end June 2021 compared to US\$3.0 billion as at end December 2020. Of this, external debt is estimated at US\$2.0 billion (47 percent of GDP) and domestic debt at US\$1.1 billion (28 percent of GDP), including the verified stock of domestic arrears estimated at US\$318.1 million. The increase in external debt reflects the disbursement of loans from multilateral creditors to support the implementation of projects in key sectors of the economy, including roads, energy, water, agriculture, health and education. Multilateral Creditors account for the bulk of the external debt stock.

Budgetary Performance

20. Mr. Speaker, Honourable Members, **domestic revenue** collected from January to September 2021 amounted to Le4.97 trillion. Of this, Income Taxes contributed Le1.84 trillion; Goods and Services Tax Le936.7 billion; Customs and Excise Duties Le1.04 trillion; Mining revenues Le230.6 billion; Royalty on fisheries Le58.8 billion; Treasury Single Account (TSA) agencies Le312.2 billion; other MDAs Le56.0 billion and Road User Charges Le158.7 billion. Total domestic revenue is projected to reach Le6.81 trillion (15.2 percent of GDP) by the end of 2021.

21. Improved performance in domestic revenue is attributed mainly to the recovery in economic activities, stricter enforcement of tax laws, as well as the roll-out of the Electronic Cash Register for the administration of GST and the Integrated Tax Administration System (ITAS) for the electronic registration, filing and payment of taxes.

22. Mr. Speaker, Honourable Members, **total grants** received from development partners from January to September 2021 amounted to Le861.7 billion, of which, the regional energy budget support disbursed by the World Bank amounted to Le270.1 billion and project grants disbursed by several development partners amounted to Le591.6 billion. The World Bank is expected to disburse additional budget support of US\$75 million before the end of the year. Grants are expected to amount to Le2.04 trillion by the end of 2021.

23. Mr. Speaker, Honourable Members, total **expenditure and net lending** for the period January to September 2021 amounted to Le8.71 trillion (19.5 percent of GDP). Of this, **recurrent expenditures** amounted to Le6.22 trillion. Recurrent expenditures are estimated to increase to Le7.74 trillion by the end of the year.

24. **Wages and Salaries** amounted to Le2.88 trillion and are estimated to reach Le3.75 trillion by the end of the year. This will exceed the budgeted amount by Le82.4 billion, largely on account of the unbudgeted increase in salary and allowances paid to the tertiary educational institutions.

25. **Goods and Services** expenditure amounted to Le1.30 trillion and is estimated to reach Le1.36 trillion by the end of the year.

26. **Subsidies and Transfers** amounted to Le1.1 trillion in the first three quarters of 2021 and are estimated to increase to Le 1.38 trillion. Transfers to NACOVERC amounted to Le330.7 billion and are estimated to reach Le375 billion by the end of the year. Transfers to Local Councils amounted to Le83 billion and are estimated to amount to Le102.2 billion by the end of the year.

27. **Interest payments** amounted to Le1.01 trillion of which interest on domestic debt amounted to Le914.8 billion. Total interest payments are estimated to reach Le1.28 trillion by the end of the year.

28. Mr Speaker, Honourable Members, **capital expenditures** incurred from January to September 2021 amounted to Le2.49 trillion. Of this, Government of Sierra Leone funding amounted to Le1.17 trillion. Projects funded by foreign loans and grants amounted to Le1.32 trillion. Capital expenditures are estimated to reach Le3.04 trillion on account of the expected disbursement of additional project grants in the fourth quarter of 2021.

29. **The overall budget deficit**, including grants, for the first three quarters of the year, is estimated at Le2.95 trillion. For the year as a whole, the deficit is estimated to decrease to Le1.61 trillion (3.8 percent of GDP). Excluding grants, the deficit is estimated at Le3.74 trillion as at September 2021 and is expected to reach Le4.1 trillion (9.1 percent of GDP) by the end of the year.

30. The overall deficit for 2021 is financed by borrowing from both external and domestic sources. Foreign Borrowing comprising project loans will amount to Le876 billion less principal repayments of Le611 billion, giving net foreign financing of Le265 billion. Domestic borrowing from the banking system comprises Le831.0 billion of Government securities sold to commercial banks; Le115.0 billion of Ways and Means Advances, and Le831.0 billion of IMF SDR resources on-lent to the budget. Government will repay the non-bank sector Le116 billion through the redemption of bonds issued to contractors in lieu of arrears.

IV. Medium-Term Economic Outlook

31. Mr. Speaker, Honourable Members, as noted above, the medium-term prospects for our economy are dependent on the duration of COVID-19, the rollout of vaccines and the recovery of the global economy. At the moment, the economy is generally stable, but considerable uncertainty looms as COVID-19 lingers.

32. Mr. Speaker, Honourable Members, the economy is projected to grow by 5.0 percent in 2022 and to average 4.7 percent during 2023 and 2024. Growth will be underpinned mainly by the resumption of iron ore mining at the Marampa

Mines and continued increase in agricultural, construction and manufacturing activities. The expected recovery in tourism combined with efforts to improve the business environment will also contribute to the growth prospects.

33. Inflationary pressures are projected to moderate over the medium-term, with inflation declining to single digit by end 2024. The projected decline in inflation will be supported by the expected stability in the exchange rate as exports increase. The usual proactive monetary policy stance of the Bank of Sierra Leone supported by fiscal consolidation will also help to contain inflationary pressures.

34. The current account deficit (including official grants) will narrow to 13.9 percent of GDP in 2022 and 11.2 percent of GDP in 2024 as exports grow.

35. The gross foreign exchange reserves are projected at 5.3 months of imports in 2022 and to average 4.5 months of imports during 2023 and 2024. The SDR resources allocated by the IMF is being used to shore up foreign reserves. The exchange rate is expected to move in line with the difference between inflation in Sierra Leone and our major trading partners.

36. Mr. Speaker, Honourable Members, the main risks to the outlook of the Sierra Leone economy include (a) an unanticipated surge in COVID-19 cases in the midst of low vaccine uptake that will depress economic activities; (b) more than expected rise in international fuel and food prices and freight costs, which could increase inflationary pressures; and (c) drop in the prices of iron ore, beyond levels captured in our baseline forecasts. The price of iron ore fell from US\$214 per metric tonne at the end of 2020 to US\$123 per metric tonne in October 2021 due to the sharp drop in demand from China and increase in supply from Australia. This may affect production in Sierra Leone with adverse implications for GDP, exports and domestic revenues.

V. Building Resilience for Inclusive Green Recovery

37. Mr. Speaker, Honourable Members, as indicated earlier in this statement, several policies, programmes and projects have been initiated since 2018. Some have been completed, while others are in progress. In recent times, we are faced with food security challenges exacerbated by rising global food prices due to supply-chain difficulties caused by COVID-19 as well as increased vulnerability to environmental disasters due to climate change. Given this situation, it is our determination to boost the resilience of the economy against these risks. Despite the challenging constraints, the 2022 Budget seeks to:

- Continue with efforts to **stabilise the economy** by lowering inflation and stabilising the exchange rate in order to improve the business environment for employment creation;
- Accelerate the implementation of **budget efficiency measures** to create the fiscal space for spending in the priority sectors;

- Intensify the implementation of ongoing programmes and projects aimed at **diversifying the economy** in order to attain food security, inclusive and sustainable economic growth and poverty reduction;
- Deepen the implementation of ongoing interventions to promote **Human Capital Development** in order to improve the health and skills of the workforce;
- Strengthen and expand **social protection systems**;
- Expedite the implementation of programmes and projects to mitigate and adapt to the **impact of climate change** on the productive sectors such as agriculture;
- Continue to ensure completion of ongoing infrastructure projects in **roads, energy, water supply, and ICT**. The objective is to improve the competitiveness of the economy and create job opportunities; and
- Deepen the implementation of **governance reforms** to boost donor and investor confidence and mobilize external resources.

38. Mr. Speaker, Honourable Members, I will now describe the detailed policies and measures in each of these areas as follows:

A. Stabilising the Economy

39. Mr. Speaker, Honourable Members, key requirements for the resilient recovery of our economy is to ensure that the economy remains stable in order to withstand adverse shocks. In this regard, Government will therefore continue to implement sound macroeconomic policies. To this end, Government will continue to implement a combination of fiscal, monetary, exchange rate, financial and debt management policies to maintain a stable economic environment that will encourage private investment and boost the confidence of our people and development partners.

(i) Fiscal Policy

40. Mr. Speaker, Honourable Members, the key objective of fiscal policy in 2022 remains the consolidation of Government finances. In this regard, Government will continue to intensify domestic revenue mobilisation and rationalise expenditures to provide the fiscal space for spending on our priority sectors, including climate change, human capital development, social protection, infrastructure, and the growth generating sectors.

Revenue Mobilisation Measures in 2022

41. Mr. Speaker, Honourable Members, from 2018 to 2020, domestic revenue averaged 14.1 percent of GDP from 12.3 percent of GDP in 2017. Despite this improvement, Sierra Leone still lags behind its comparators. A recent Tax Gap Analysis done by the World Bank revealed a tax gap of 3.5 percent versus the medium-term potential tax revenue of 17.4 percent. Going forward, Government will therefore focus on modernising tax collection, improving tax compliance, expanding the tax base and phasing out costly tax exemptions.

42. In 2022, the National Revenue Authority (NRA) will continue to implement ongoing revenue reforms, including the following:

- Full roll-out of the Block Management Registration System(BMRS) to small and medium taxpayers to formally register and bring them into the tax net;
- Full roll-out of the Integrated Tax Administration System (ITAS) to the remaining taxpayers as well as new taxpayers registered through the BMRS;
- Full roll-out of the Electronic Cash Register (ECR) to the remaining GST registered taxpayers as well as new taxpayers identified through the BMRS;
- Integrate the Customs Electronic Single Window (CESW) system with other stakeholders at the Quay to ensure a fully integrated customs process in clearing goods, issuing licenses and certificates, and processing manifests;
- Full roll-out of the Valuation Control Module of ASYCUDA World to all imported commodities and integrate it with an installed Price Reference database to ensure there is less discretion in the valuation of imported goods;
- Conduct a study on effective ways to identify and tax High Net Worth Individuals (HNWI) and explore the feasibility of establishing a dedicated Unit at the NRA;
- Undertake a stock-take and prepare a report on existing income tax exemptions;
- Continue to undertake compliance audits in the telecommunication, financial, and extractive sectors;
- Implement the Transfer Pricing Regulations to support assessment, tax audit and other revenue administration processes; and

- Rationalise the structure of the NRA to ensure optimal utilisation of its workforce to address collection, compliance and efficiency gaps.

43. In the area of tax policy, the Ministry of Finance, in collaboration with the NRA, will:

- Implement the Duty Waiver Policy to reduce leakages in the administration of duty and tax waivers;
- Revise the Income Tax Act, 2000 to reflect the new realities, especially for issues relating to digital taxation;
- Implement the Excise Tax Stamp to curb smuggling and tax evasion; and
- Continue to implement the liberalised fuel price mechanism with full pass-through to domestic fuel prices.

44. Mr. Speaker, Honourable Members, in 2022, Government will develop a Medium-Term Revenue Mobilisation Strategy to support a comprehensive approach to domestic revenue mobilisation through a combination of improved tax policy and tax compliance measures. The proposed strategy will be consistent with Government's overall objective to enhance domestic revenue.

Revenue Mobilisation in Local Councils

45. Mr. Speaker, Honourable Members, Government will continue to support efforts aimed at deepening revenue mobilisation in local councils. In this regard, Government will:

- Continue to engage local councils and provide technical assistance to improve own-source revenues;
- Develop a revenue mobilisation strategy and manual for district councils;
- Enhance automation of property cadastre systems in Municipal and City Councils; and
- Finalise the Chiefdom Finance Study and develop a road map for the implementation of the recommendations of the study.

Budget Efficiency Measures

46. Mr. Speaker, Honourable Members, Government will continue to rationalise expenditures through improvements in budget execution and strengthening controls to minimise unnecessary expenditures. In this regard, our efforts to clean the Government payroll, improve the execution of goods and services expenditures, and strengthen the management of capital expenditures will be accelerated.

Rationalising the Government Payroll

47. Mr. Speaker, Honourable Members, Government will sustain the implementation of reforms initiated in recent years to improve the integrity and sustainability of the payroll.

48. Recently, as part of efforts to minimise the wage disparities on the payroll, Government undertook a re-assessment and promotion of 4,158 teachers. This will ensure that teachers are paid according to their qualifications and performance and are on the correct pay scale to improve the reliability of the teacher payroll. The reassessment and promotion of 1,100 teachers will continue in 2022.

49. Mr. Speaker, following Cabinet approval, the implementation of the new Teacher Retirement and Recruitment Policy commenced in September 2021. The policy will ensure that recruitment and retirement of teachers is done once a year to avoid disruptions to the school year and improve the predictability and management of teacher payroll costs. Government will continue the implementation of the new Policy in 2022. Government, with support from development partners, will also conduct a biometric verification of teachers in 2022.

50. Mr. Speaker, Honourable Members, as in the case of the Teaching Service Commission, effective January 2022, the Health Service Commission will take over a delegated responsibility for the recruitment, issuance of PIN codes and record keeping of professional health care personnel. This will address the current delays in the recruitment of health workers, especially nurses.

51. Mr. Speaker, Honourable Members, the NCRA completed a biometric verification of all Government Pensioners in early 2021. While NASSIT will continue administering the payment of pensions to all Government Pensioners, a follow-up verification exercise will be jointly carried out by all relevant stakeholders in 2022. The objective is to have a clean and verified pension roll.

52. Mr. Speaker, Government has made significant reforms to rationalise the procedures relating to the payment of gratuities to public service retirees. Going forward, the Accountant General's Department and Ministry of Finance, in collaboration with employing authorities of all categories of the central Government

payroll, will pay gratuities to retirees together with their last salaries effective January 2022.

53. Mr. Speaker, Honourable Members, the Ministry of Finance, with technical assistance from the Foreign Commonwealth and Development Office (FCDO), will complete the preparation of a Payroll Policy during 2022. This Payroll Policy will capture statutory provisions and policy instructions impacting the Government payroll, which will include the different pension laws and computations. This policy will serve as a guide for the administration of the Government payroll.

Improving the Execution of Goods and Services Expenditures

54. Mr. Speaker, Honourable Members, Government will continue to strengthen commitment controls to improve the efficiency of spending and avoid the accumulation of arrears. This will be achieved through the implementation of the following reforms:

Upgrading of the IFMIS

55. The upgrading of the IFMIS from version 5.0 to the web-based version 7.0 is at an advanced stage. The web-based version will reduce transactions processing time. It will also create a more accessible platform, which reduces infrastructure costs for the eventual rollout to sub-vented agencies, local councils, embassies, high commissions and donor-funded projects. This will facilitate comprehensive recording, accounting and reporting of Government financial transactions. The modernisation of the IFMIS will help ensure that MDAs do not exceed their respective budget allocations as they cannot commit expenditures outside the system.

Strengthening Cash Management

56. Mr. Speaker, Honourable Members, the mandate of the existing Cash Management Committee was broadened in February 2021 to oversee cash, debt and arrears management as a whole. The Committee has been meeting regularly to review cash availability, prioritise expenditures, monitor movements in the stock of arrears and determine the borrowing requirements of Government.

57. In 2022, the Committee will increase the duration of cash flow forecasts to at least three months and incorporate arrears repayment plans into cash planning. This will help Government to strengthen debt and cash management and prevent the accumulation of arrears and expenditure overruns. Furthermore, Government will introduce a fixed calendar of quarterly budget allocations, which will be released in a timely manner.

58. Mr. Speaker, Honourable Members, Government is continuing efforts to broaden the coverage of the TSA not only to mobilise domestic revenues but also to ensure effective cash management. While the TSA has enabled the Government to account for additional revenue into the Consolidated Fund, idle cash balances continue to exist in the accounts of sub-vented agencies that receive bulk disbursements.

59. To ensure efficient cash management, the Government will commence implementing Phase II of the TSA in 2022 to include all sub-vented and semi-autonomous agencies.

Enhancing Transparency in Public Procurement:

60. Mr. Speaker, Honourable Members, as Government consolidates public finances, preventing leakages of funds through non-acceptable procurement practices remains a top priority of public financial management. To this end, the National Public Procurement Authority (NPPA) has proactively ensured strict compliance by all entities to the procurement laws to promote transparency and value for money.

61. Mr. Speaker, Honourable Members, to further improve transparency, and accountability in public procurement, the NPPA has made good progress in introducing the Electronic Procurement System (e-GP) to transform its business processes from paper-based into a fully digitised environment. The pilot of the E-procurement system will be launched in 2022.

62. Despite this progress, some MDAs continue to initiate procurement activities, enter into and award contracts without the requisite written confirmation of the availability of funds from the Ministry of Finance. This is in breach of section 17 of the Public Procurement Act, 2016, which has resulted in the accumulation of arrears to contractors. In some cases, this has resulted in costly litigation and payment of damages to contractors.

63. As a corrective measure and as approved by this Noble House, effective January 2022, MDAs shall not commence a procurement activity for which funds are not available or which the Minister of Finance has not issued a written confirmation of budgetary allocation that the required funds shall be made available in a timely manner and in the amount required. In the event where the procurement entity is in breach of this requirement the Minister of Finance may annul the procurement activity.

Enhancing Transparency and Accountability of COVID-19 Spending

64. Mr. Speaker, Honourable Members, in line with Government's commitment to enhance the governance of the COVID-19 response programme, Government will continue to publish the financial statements of NACOVERC.

The statements for end June 2021 have been published on the website of the Ministry of Finance. The details of large procurement contracts are also regularly published on the NPPA website which are subject to audit by the Audit Service Sierra Leone.

Improving the Management of Domestic Capital Expenditures

65. Mr. Speaker, Honourable Members, Government is committed to improving the quality and efficiency of capital expenditures. As a manifestation of that commitment, Cabinet endorsed the draft National Public Investment Management Policy in August 2021. The policy seeks to resolve the financial, institutional and technical challenges associated with the management of capital projects.

66. In order to effectively implement the policy, Government, with technical support from the European Union, will develop the Public Investment Management Operational Manual in 2022, which will proffer guidance on project appraisal and selection. Furthermore, Government will develop infrastructure project appraisal templates and guidelines.

67. In addition, Government will also establish a Project Preparation Fund managed by the Ministry of Planning and Economic Development to support the preparation of bankable projects for submission to development partners for funding.

(ii) Improving the Sustainability and Transparency of Public Debt

68. Mr. Speaker, Honourable Members, a necessary condition for stabilising the economy is to ensure the sustainability of public debt. In this regard, the overall objective of our debt management policy is to ensure debt sustainability and reduce debt vulnerabilities going forward.

69. The Ministry of Finance has updated the Medium-Term Debt Strategy (MTDS) in June 2021 with technical assistance from the IMF and the World Bank to inform appropriate financing strategies that would lower the cost and risks of the existing public debt portfolio. The MTDS incorporated the Arrears Clearance Strategy and Principles approved by Cabinet and endorsed by our development partners. This demonstrates Government's commitment towards liquidating the verified stock of domestic suppliers' arrears. The clearance of these areas will reduce Government related contractors' non-performing loans, thereby improving the asset quality of commercial banks.

70. Government will continue to conduct the annual Debt Sustainability Analysis (DSA) to provide signals on the level of risks to public debt sustainability and explore the establishment of a debt anchor. Government will also continue to intensify revenue mobilisation measures while promoting export diversification to improve its capacity to repay debt.

71. Mr. Speaker, Honourable Members, to minimise the burden of high external debt, Government is committed to not contracting commercial loans and will seek to prioritize grants to finance development projects. Innovative financing approaches, including Public-Private-Partnership arrangements to implement specific projects without exposing the Government to contingent liabilities, would be explored.

72. With regards to domestic debt, Government will develop the domestic debt market to provide the platform to issue medium to long term bonds to implement infrastructure projects while reducing liquidity and refinancing risks. Government remains committed to transparency in debt reporting. The publication of State Owned Enterprises (SOEs) loans and guarantees would become a continuous practice to monitor the exposures of all SOEs and assess the implications for the national budget.

(iii) Monetary Policy

73. Mr. Speaker, Honourable Members, the COVID-19 pandemic continues to pose a major threat to our macroeconomic and financial sector stability. In this respect, monetary policy implementation in 2021 focused mainly on ensuring low and stable inflation, bearing in mind the subdued domestic economic activity and uncertainties in the global economy due to COVID-19. Accordingly, the Bank of Sierra Leone(BSL) kept the Monetary Policy Rate unchanged at 14 percent throughout the year. The BSL also reactivated the COVID-19 Special Credit Facility to facilitate the availability of critical imports in the country.

74. In 2022, the BSL will continue to implement a monetary policy framework that is anchored on the Monetary Policy Rate as a key signal of our monetary policy stance. In this context, the identified risks to inflation including the evolution of the COVID-19 pandemic will inform the stance of monetary policy. The Bank of Sierra Leone will also seek to further develop and deepen the interbank market to enable commercial banks and other financial institutions respond appropriately to monetary policy signals.

75. Mr. Speaker, Honourable Members, the Bank of Sierra Leone announced in August 2021 the planned redenomination of the Leone. This policy, which will be implemented in 2022, is expected to reduce transactions costs, restore confidence in the Leone and simplify arithmetic, accounting and statistical computations. Accordingly, I have tabled the Statutory Instrument for the policy change to this Noble House. The Bank of Sierra Leone, in collaboration with key stakeholders, will soon embark on massive sensitisation on the methodology, potential benefits and challenges of redenominating the Leone.

(iv) Financial Sector Reforms

76. Mr. Speaker, Honourable Members, the banking sector continues to be relatively stable in 2021 as all key Financial Soundness Indicators (FSIs) improved compared to 2020. In a bid to improve access to finance and deepen financial inclusion, plans are at an advanced stage for the installation of a National Payments Switch. This will promote the use of electronic payments and digital platforms by Government and businesses to pay for goods and services. To this end, Government has reviewed the Payment Systems Act to strengthen the legal and regulatory framework for digital financial services. The revised Payment Systems Act has been presented to this Noble House.

77. In 2022, the BSL will safeguard financial stability by strengthening the supervisory framework, implementing prudential guidelines and managing risks within the banking system and other financial institutions. As part of these efforts, the BSL will conduct thematic reviews on Non-Performing Loans strategies and management in the two state-owned banks. Government will also develop an updated Corporate Governance Framework for the two state-owned banks with a focus on Board and Senior Management oversight, operational management, risk management, and compliance.

78. The BSL has also submitted the draft Deposit Protection Fund Bill to Parliament for enactment. The bill is intended to protect small depositors in the event of bank failure by ensuring that some proportion of their savings can be recovered.

(v) Exchange Rate Policy

79. Mr. Speaker, Honourable Members, the BSL will maintain a flexible exchange rate to help mitigate the impact of adverse external shocks as well as ensure adequate foreign reserves. The BSL will participate in the foreign exchange market only to smoothen out excess volatility in the market while maintaining adequate reserve coverage.

B. Economic Diversification Strategy

80. Mr. Speaker, Honourable Members, Government will intensify the implementation of policies, programmes and projects to diversify our economy in order to achieve food security, promote sustainable and inclusive economic growth, create jobs, as well as to boost resilience against adverse external shocks.

(i) Improving Agricultural Productivity and Food Security

81. Mr. Speaker, Honourable Members, according to the Comprehensive Food Security and Vulnerability Analysis (CFSVA) conducted by the World Food Programme (WFP) in collaboration with the Ministry of Agriculture, food insecurity

has risen from 50 percent in 2015 to 57 percent in 2020, with 12 percent of the population severely food insecure. The increase in food insecurity is attributed to the increase in food prices. The higher food prices are due to international supply chain disruptions due to COVID-19, increased fuel prices in the global market, high shipping costs and the depreciation of the Leone against the US dollar.

82. In this regard, in addition to stabilising consumer prices and the exchange rate, Government's policy and direct investments in agriculture in 2022 would focus on increasing access to quality inputs, mechanised farming practices, transformed extension services and linking farmers to markets to achieve food security.

83. Mr. Speaker, Honourable Members, as part of efforts to improve food security and diversify the economy, Cabinet recently approved the adoption of a major policy shift in the agriculture sector. The policy shift involves increasing the role of the private sector in the procurement and distribution of agricultural inputs with the objective of achieving food security while ensuring transparency in the delivery of agricultural inputs to farmers. The implementation of this policy shift is progressing with the following achievements realised in 2021:

- **Establishment of an Electronic Voucher (E-Voucher) System** domiciled at the Rokel Commercial Bank, through which agricultural inputs were provided to farmers in a transparent and efficient way. About 5,000 farmers were registered as potential beneficiaries under the system. An amount of Le60.0 billion was deposited into the E-Voucher System for the 2021 planting season. The pilot year prioritised the rice value chain given that it is the staple food and the fact that it makes up a large share of food imports in the country. About Le8.2 billion worth of seeds were distributed to farmers through the E-Voucher platform;
- **Establishment of Machine Rings at the District level** managed by the private sector to provide mechanisation services to prepare large tracts of land for cultivation. About 410 machines, including power tillers and tractors were procured and distributed to all districts. About 16,000 hectares of land were mechanically ploughed, including 8,000 hectares of youth farm. The Machine Rings hired a total of 279 operators, mostly youths, nationwide.
- **Establishment of the Agricultural Credit Facility** to provide credit to private agro-dealers for the importation and distribution of agricultural inputs (seeds, fertiliser and other agro-chemicals). To facilitate this, the Bank of Sierra Leone provided a Special Agricultural Credit Facility (ACF) of Le 100.0 billion (US\$10million) to pre-finance the procurement of agricultural inputs at an interest rate of 5 percent.

The facility is administered through participating financial institutions under the guidelines set by the Bank of Sierra Leone. About Le 16.0 billion of the facility has been utilised, and more loans are being processed.

84. To consolidate the implementation of the Policy Shift and improve food security in 2022, Government will:

- Develop robust criteria for the selection of eligible farmers to be supported under the E-Voucher system;
- Develop a road map for input delivery (seeds, fertilisers, pesticides and machines) to ensure timely delivery of inputs for the 2022 planting season;
- Procure additional machines including harvesters, destoners, dryers and rice mills as part of the Machine Ring Fleet to minimise post-harvest losses;
- Introduce another option for making finance available to farmers and agribusinesses, preferably the establishment of an Agricultural Investment Fund;
- Introduce E-extension and expand traditional extension services to include training on the cultivation of nutrition-sensitive crop and improved livestock farming practices; and
- Support linking farmers to markets through the home-grown school feeding approach in line with the National School Feeding Policy, the Scaling-Up Nutrition Programme and the Food and Nutrition Mother Support Group Initiative.

85. In addition, Government will formulate a policy on agriculture insurance to reduce the risk to investment in agriculture and attract private investment into the sector. Government will also strengthen the capacity of the Fertilizer Regulatory Agency and the Seed Certification Agency to perform their respective roles of regulating the standard and quality of fertilisers and seeds distributed to farmers by the private sector. The proposed two land bills are also expected to boost investment in food and cash crops.

(ii) Managing the Fisheries Sector

86. Mr. Speaker, Honourable Members, sustainable management of our fisheries and marine resources remains an important ingredient in Government's food security programme while contributing to the economic diversification agenda. Marine products contribute to dietary diversity.

87. To this end, Government will:

- Sustain efforts in combatting illegal, unreported and unregulated (IUU) fishing through routine fisheries surveillance patrols and remote monitoring of industrial fishing vessels as well as collaborating with the Community Management Associations (CMAs) to ensure compliance with best fishing practices;
- Continue to observe the “Closed Season”, which is a resting period to ensure fish replenishment as prescribed by the Fisheries Management Plan;
- Continue to promote aquaculture through training fish farmers on fish pond management;
- Rehabilitate three pilot farms for integrated aquaculture as well as establish two fish feed producing machines;
- Continue to improve fisheries governance through the review of the existing Fisheries Act and Regulations; and
- Complete the process of fish export accreditation for the EU and other markets.

88. Mr. Speaker, Honourable Members, as women account for a greater proportion of the retail fishing workforce, Government will, through the **Support to Women in Fisheries Project**, continue to provide improved smoke ovens as well as water and sanitation facilities in major fish landing sites, including Konakridee in the North and Sulima in the South to enhance food security. These programmes will also train women on improved fish preservation with a view to enhancing their capacity to meet the requirements for safe local consumption and export.

(iii) Promoting Tourism

89. Mr. Speaker, Honourable Members, in addition to agriculture and fisheries, the Medium-Term National Development Plan 2019-2023 identified the tourism sector as one of the growth sectors to aid the diversification of the economy for the creation of job opportunities for our women and youths. To support the recovery of this sector and position Sierra Leone as a competitive and attractive tourist destination, the implementation of the Marketing and Rebranding Strategy, including a new logo and slogan for Sierra Leone, will commence in 2022. The National Tourist Board will also continue to undertake robust marketing through participation in international trade fairs and exhibitions, digital marketing and promotional campaigns.

90. The Ministry of Tourism will also intensify efforts to promote domestic tourism. In this regard, Government, with support from the World Bank under the Sierra Leone Economic Diversification Project, will commence the physical upgrading of the Leicester Peak, Tacugama Sanctuary and Bureh Beach in 2022 to boost tourism and attract private investment to these sites.

91. Mr. Speaker, Honourable Members, with support from the Enhanced Integrated Framework (EIF) Project, Government is also embarking on upgrading the Banana Island, Tiwai Island Wildlife Sanctuary, and the Wara-Wara Hills ecotourism sites in line with the eco-tourism policy. The project will provide a grant targeting community-based tourism at the three sites to enhance and add value to the existing facilities.

92. In addition, Government will also construct two information centres, one each at Gbalamuya at the border with Guinea and at Zimmi, with Liberia, in addition to the newly constructed Tourism Information Centre in the Western Area to provide tourism related information to visitors.

(iv) Revamping the Manufacturing Sector

93. Mr. Speaker, Honourable Members, the manufacturing sector has the potential to forge backward and forward linkages with the agriculture, mining and fisheries sectors, as well as promote value-addition to raw materials produced in Sierra Leone, thereby creating quality jobs for our youths.

94. As a first step to strengthen the manufacturing sector as part of the strategy to diversify the economy, Government will implement the Industrial Policy to unlock the full potential of the manufacturing sector. This will reduce our heavy reliance on the mining sector and minimise the vulnerability of our economy to shocks. It will also promote rapid economic growth and create job opportunities, thereby raising the living standards of our people.

95. Mr. Speaker, Honourable Members, following Cabinet approval, Government will also implement the Special Economic Zones (SEZ) policy in 2022 through the provision of tax incentives, tax holidays, duty waivers as well as streamlined customs and administrative procedures in order to boost investment and reduce business entry and operating costs. The SEZs will facilitate the development and diversification of exports by leveraging these incentives. The SEZs will also provide opportunities for Sierra Leone to benefit from the African Continent Free Trade Agreement (AfCFTA).

96. Mr. Speaker, Honourable Members, I am pleased to report that the incentives being provided to improve the domestic investment climate have started yielding results. For example, they have helped one of our leading manufacturers, Jolaks Manufacturing Limited to maintain production even during COVID-19.

Now, 60 percent of the company's products are being exported to Ghana, Senegal, Guinea, Liberia, the Gambia and Mali. Additionally, the company is in the process of finalising engagements with over 1,000 local palm oil farmers to increase the quality of production and yields.

(v) Improving the Investment Climate

97. Mr. Speaker, Honourable Members, the process of diversifying the economy involves expanding investments as well as investing in new sectors. This, in turn, requires improving the investment climate to facilitate additional and new investments.

98. As part of these efforts, Government will continue the process of automating business registration and licensing. The process involves integrating Government to Business services on a single digital platform.

99. Efforts are underway to automate the Credit Reference Bureau and upgrade the Collateral Registry in 2022 to enable commercial banks to identify creditworthy customers and promote the use of moveable assets as collateral, thereby further improving access to finance.

100. To attract and retain investment, it is also critical for Government to engage, partner, collaborate and coordinate with the private sector. Over the years, public-private sector engagements have been ad-hoc, fragmented and inconsistent. In this regard, Government is institutionalising Public-Private Dialogues (PPDs) through the newly established National Investment Board (NIB). The NIB will be conducting PPDs in a structured, consistent, inclusive, and action-oriented manner. Recommendations from these PPDs on tax matters will be incorporated into the Finance Acts.

(vi) Supporting the Development of Small and Medium Enterprises (SMEs)

101. Mr. Speaker, Honourable Members, SMEs constitute an important source of employment in our country. To improve access to credit, for SMEs, Government established the MUNAFA Fund in 2021 with an initial capital of Le26.1 billion managed by the Small and Medium Enterprises Development Agency (SMEDA). As at end July 2021, 5,328 SMEs have received loans from the Fund, of which 75.8 percent of the beneficiaries are female-owned businesses.

102. To consolidate the programme and increase the number of beneficiaries, Government is providing an additional amount of Le18.0 billion to the Fund in 2022. In addition, Government, through the Sierra Leone Economic Diversification Project, will support SMEDA and DSTI to train and provide small grants to providers of business development services, including incubators and accelerators.

103. The project through SMEDA will also support the capacity building of 80 SMEs and 40 Start-Ups engaged in the tourism, digital technology, light manufacturing and renewable energy sectors. These businesses will be supported with skills training and expertise to manage businesses. Eligible businesses will also be provided with matching grants for growth and expansion.

C. Consolidating Human Capital Development

(i) The Free Quality School Education Programme

104. Mr. Speaker, Honourable Members, Free Quality School Education (FQSE) programme, remains the flagship programme of Government. Accordingly, Government has continued to allocate not less than 20 percent of the national budget annually to the education sector to ensure the continued implementation of the various components of the programme. Government has also carried out several reviews and diagnosis of the education sector as well as policies to support inclusive and safe learning.

105. Mr. Speaker, Honourable Members, to consolidate the gains so far and accelerate progress to expand access and enhance the quality of education in Sierra Leone, Government will continue to:

- Pay school fees, provide core textbooks, teaching and learning materials for all children in Government-owned and Government-assisted schools, expand the home-grown school feeding programme, provide school buses and progressively increase the provision of assistive devices for special needs children;
- Invest in education infrastructure through the rehabilitation and construction of additional classrooms and schools, procurement of school furniture, equipping additional schools with science laboratories, establishment of modern science laboratories in major towns, improving connectivity and other facilities in libraries and constructing three hostels for girls in three districts;
- Strengthen education service delivery through staff capacity building, additional recruitment, including the expansion of the pilot scheme for the licensing of teachers and facilitating the re-deployment of qualified teachers to remote areas;
- Improve the education policy and governance framework by reviewing the 2004 Education Act, develop a new West African Examination Council Bill, complete the development of the new Medium Term Education Sector Plan; operationalise the School Fees Utilisation and School Approval Policies; develop and roll out the Senior Secondary Education curriculum and syllabuses; and

- Enhance inclusion in the education sector through the development of a National Programme for post-birth support to pregnant girls, provision of sanitary hygiene kits to girls, the delivery of accelerated learning at the Non-Formal Accelerated Learning Centres, the establishment of additional Learning Centres for literacy programmes, and complete the roll-out of the Basic Education, and Civic Education Curriculum developed in collaboration with the National Council for Civic Education and Development (NaCCED).

(ii) Improving the Quality of Higher Education and Strengthening Vocational and Technical Education

106. Mr. Speaker, Honourable Members, building on the investments in basic and senior secondary education, Government is also investing in quality higher education and technical and vocational training to ensure a pipeline of talent for public and private sector service.

107. The Ministry of Technical and Higher Education is implementing the Technical and Vocational Education Training (TVET) Policy. Government has also established technical institutes in all sixteen districts while work is in progress to rehabilitate, furnish and equip them for effective technical education. Similar investments are being directed at Teacher Training Colleges.

108. With support from the World Bank under the Skills Development Project, Government is providing access to demand-led hands-on skills training. So far, over six hundred Sierra Leoneans have been trained in skills such as plumbing, carpentry, welding, to name but a few.

109. Mr. Speaker, Honourable Members, to consolidate the gains made in technical and vocational education in 2022, Government will:

- Continue the implementation of the 2019 TVET Policy;
- Review and rollout an integrated National Curriculum for TVET;
- Develop and operationalise the National Qualifications Framework for TVET;
- Develop and implement the Internship Policy;
- Develop and commence the implementation of the Non-Formal Education Policy;
- Launch the second phase of the Skills Development Project to expand demand-led skills training to the out-of-school, unemployed and underemployed youths; and

- Complete the development of the Public-Private Partnership (PPP) framework for TVET.

110. Mr. Speaker, Government, through the Ministry of Technical and Higher Education and the Tertiary Education Commission (TEC), with support from development partners, conducted a national assessment study on higher education institutions in Sierra Leone. The assessment identified strengths, weaknesses, skills and competency gaps in public and private universities in Sierra Leone. The study also provided recommendations on how these gaps can be addressed.

111. Thus, to consolidate the gains achieved in higher education, Government will:

- Continue the implementation of the 2021 Universities Act that replaced the Universities Act of 2005;
- Provide seed money and operationalise the Students Loan Scheme during the 2021/2022 academic year;
- Continue collaborative work to address the issues and recommendations presented in the Needs Assessment Study on Higher Education Institutions in Sierra Leone Report;
- Harmonise the public tertiary education quality assurance framework, implement the quality assurance policy for higher education institutions and strengthen the already established quality assurance units;
- Review the curriculum for Teacher Education, validate and implement the Teaching Practice Policy and re-introduce teaching practice;
- Continue the rehabilitation and refurbishment of District Technical Institutes; the Eastern Technical University; and Milton Margai Technical University; and
- Continue with the construction of the Kono University of Science and Technology and the School of Excellence in Bonthe.

(iii) Improving the Quality of Health and Sanitation and Strengthening Health Systems

112. Mr. Speaker, Honourable Members, Government continues to maintain key investments in the health sector to improve health outcomes for our citizens, especially our women and children. Hence, in 2022, Government will accelerate efforts to reduce under-five and maternal mortality, stunting and teenage pregnancy to achieve favourable health outcomes nationwide.

113. Government and partners will continue the construction, rehabilitation and upgrade of district health facilities nationwide, including the Health Village at Kerry Town and will complete the hospitals at Kenema and Masoela. Government will also launch the construction of a cancer and diagnostic treatment centre and the JICA funded Lumley Paediatric Hospital.

114. Mr. Speaker, the Ministry of Health and Sanitation, in collaboration with DSTI, will continue to explore opportunities to leverage science, technology and innovation in the health sector, especially the use of drone technology to deliver medical supplies. Additionally, to improve efficiency in health service delivery, Government will establish a new management structure for tertiary and secondary hospitals.

115. Mr. Speaker, Honourable Members, Government continues to expand the National Emergency Services (NEMS) to all districts. Recently, Ambulance stations were opened in the Karene, Koinadugu and Falaba Districts, respectively. In 2022, Government and partners will continue to invest in and explore options to increase the efficiency of NEMS.

116. Mr. Speaker, despite all these actions, we are still faced with acute shortages of specialists across critical medical fields. To address this challenge, Government will continue to invest in postgraduate and other specialised fields of training, including the provision of telemedicine services by health staff to provide higher quality medical services to the public.

117. Mr. Speaker, Honourable Members, health financing and policy reforms are the building blocks for a sustainable health system. Building on the gains made in 2021, Government will complete the development of the Health Financing Strategy and pilot the Performance-Based Financing Model. Government will also update and enact all outstanding health related legal frameworks, including Health Service Commission and Sierra Leone Social Health Insurance Scheme.

(iv) Establishment of the Sierra Leone Social Health Insurance Scheme

118. Mr. Speaker, Honourable Members, accessible, equitable and affordable health services are critical components of the 2020 National Health Policy. To minimise the effects of out-of-pocket (OOP) payments at the point of healthcare service delivery, Government initiated the establishment of the Sierra Leone Social Health Insurance Scheme (SLeSHI). This is a sustainable domestic health financing model for increasing equitable access to healthcare in an efficient manner.

119. SLeSHI aims to be a driver for the attainment of Universal Health Coverage (UHC), leaving no one behind. The World Bank will provide technical assistance on the design and viability of the scheme.

(v) Enhancing Social Protection

120. Mr. Speaker, Honourable Members, the provision of social assistance to the chronically poor and other vulnerable groups, including Persons with Disabilities in our society remains a core component of Government's Human Capital Development programme. In this regard, Government, through the National Commission for Social Action (NaCSA), will complete the delivery of cash transfers to 71,000 households in 2022. NaCSA will also continue the provision of micro-grants and productive skills for 500 persons with disabilities, including Albinos in communities nationwide.

121. Government will develop a Social Protection Register to improve the targeting of beneficiaries of these support programmes. Government will also enact the Social Protection Bill to strengthen the legal framework for the provision of social protection.

(vi) Improving the Welfare of Women

122. Mr. Speaker, Honourable Members, as women constitute a large proportion of our vulnerable population, Government will continue to not only empower but also protect them. In this regard, Government has taken several actions and developed legal and regulatory frameworks to address Sexual Gender-Based Violence (SGBV).

123. Government is also vigorously pursuing normative frameworks, including the adopted Gender Equality and Women's Empowerment Policy (2020) and the Gender Empowerment Bill, 2021, which has been tabled before this Noble House for enactment. The Bill, when enacted, will see increased numbers of women in elective and appointive positions as well as improve women's access to finance.

124. The proposed Customary and Land Rights Bill addresses gender equality and rights of women, especially in land use and ownership.

(vii) Monitoring Human Capital Development Expenditures

125. Mr. Speaker, Honourable Members, as you are aware, a high proportion of Government expenditures is on the education, health and agriculture sectors, reflecting Government's commitment to promoting human capital development. In a bid to ascertain the efficiency and effectiveness of public expenditure, Government requested technical assistance from the World Bank to conduct Public Expenditure Reviews (PERs) on education, health, agriculture

and social protection. The results of the PERs revealed a weak link between the amount of expenditures provided to these sectors and the expected outcomes. In other words, the level of Government spending has not translated into the expected improved outcomes as key indicators still trail behind our peers in the sub-region.

126. The study also shows that the allocative efficiency of the expenditures is weak as most of the critical expenditures are concentrated under the Office of the Permanent Secretary and or the Professional Head rather than under the relevant directorates. Allocative inefficiency is also evidenced by the large amount of administrative and personnel expenditures relative to goods and services and capital expenditures in MDAs.

127. To improve outcomes in these key sectors, Government will implement the recommendations from these reviews. As a first step, Government will re-introduce the Public Expenditure Tracking Surveys (PETS) to track the flow of expenditures from the Ministry of Finance, through the MDAs to the District offices, local councils and down to the service delivery units to assess whether the resources disbursed are reaching the intended beneficiaries. With support from the IMF, Government is also carrying out a Benefit-Incidence Analysis to determine who benefits most from Government spending in key sectors to guide the targeting of interventions.

D. Mitigating and Adapting to Climate Change

128. Mr. Speaker, Honourable Members, Climate Change is real and we have witnessed some of its effects in Sierra Leone in terms of floods, fires, mudslides, high temperatures, and water shortages. Sierra Leone ranks 47th among 181 nations recording high scores for vulnerability, susceptibility and lack of coping capacities on the World Risk Index 2021.

129. As part of efforts to mitigate and adapt to the effects of climate change, Government established a dedicated Ministry of Environment and several other agencies, including the Environmental Protection Agency, National Protected Area Authority and National Disaster Management Agency. Government is also implementing projects in several MDAs aimed at minimising the impact of Climate Change. The Revised Mines and Mineral Act 2021, addresses the environmental consequences of mining activities.

130. In 2020, Government launched the National Tree Planting project to support afforestation and re-afforestation and contributes to global efforts to reduce the emission of greenhouse gases. The project involves planting a minimum of five (5) million tree seedlings of tree crops, exotic and forest hardwood seedlings. Government has also established a Special Fund at the Bank of Sierra Leone into which 10 percent of the royalties on timber exports are deposited to support afforestation and re-afforestation activities. Furthermore, Government is

establishing a Disaster Management Account to be jointly managed by the Accountant-General's Department and the National Disaster Management Agency to facilitate rapid response to national emergencies.

131. Mr. Speaker, Honourable Members, to enable financial institutions to access green and sustainable finance, they must meet Environmental, Social and Governance (ESG) standards. Therefore, the Ministry of Finance will work with BSL, the Sierra Leone Association of Commercial Banks and other stakeholders to ensure a coordinated approach to developing policy instruments, regulations, and incentives for ESG compliance and accessing sustainable finance for green initiatives. We also call upon our international and local development partners to support Government and the private sector in this endeavour.

132. As part of our efforts to reduce deforestation through the cutting down of trees, Government is removing import duty on Liquefied Petroleum Gas (LPG) in addition to GST already waived. This is expected to reduce the price of cooking gas, thereby making it affordable to more households. The policy is also expected to encourage our people to switch from the use of charcoal to gas for cooking purposes.

E. Improving Infrastructure

133. Mr. Speaker, Honourable Members, to improve the competitiveness of our economy and accelerate its recovery, we will enhance the provision of basic infrastructure.

134. **In the road sector**, Government will consolidate the construction of critical roads to facilitate the movement of agricultural produce, other goods, as well as people: In particular, Government will:

- Complete the Hill-Side-By Pass Road;
- Complete the Lumley - Tokeh Road;
- Complete the Bo - Tikonko Road;
- Complete the Targin - Lungi - Konakridee Road;
- Complete the Bandajuma-Pujehun-Gbondappi Road;
- Complete the construction of the Moyamba Junction to Moyamba Road and the three bridges (Magbele, Mabang and Kpangbama);
- Complete the urban and city roads Phase II in Kenema, Bo, Makeni, Kamakwei, Mongor, Segbwema, Blama, Daru and Pendembu;

- Complete urban and city roads, including Njala University College road, Taiama-Njala road, Mattru Jong Township roads, Freetown city streets/roads under MOU 1 and 2;
- Complete spot improvement and re-gravelling of 1,800 km of trunk road across the country;
- Complete the construction of the 400m Embankment and 40m bridge in Bonthe City;
- Commence the construction of four (4) rural major bridges currently operated by cable ferries (Mattru Jong, Manowa, Gendema and Tomparie) with support from the World Bank following the completion of feasibility studies in 2021; and
- Commence the rehabilitation and reconstruction of critical bridges in Freetown following the completion of feasibility studies in 2021.

135. **In the energy sector**, the key objectives for 2022 are to enhance electricity generation, transmission and distribution; and expedite the restoration of electricity supply to the district headquarter towns and cities. Government will also invest in low cost renewable energy such as hydro-power, Liquefied Petroleum Gas (LPG) and solar mini-grids to improve the energy mix, reduce carbon emissions while stimulating economic activities.

136. To this end, Government will:

- Complete the rehabilitation of Goma-Dodo Hydro Dam in Kenema District;
- Complete the rehabilitation of 16.4 Megawatts of thermal plants at the Black Hall Road Power Station and 10 Mega Watts thermal plant at the Kington Power station to increase electricity generation capacity;
- Achieve at least 70 percent completion rate in restoring electricity supply to Kabala, Kambia, Moyamba, Kailahun, Pujehun, Bonthe and Mattru Jong;
- Implement Phase II of the Rural Renewable Energy Project with the installation of additional 40 solar mini-grids in rural communities, which would now bring the total mini-grids in the country to over 100, serving communities in 94 chiefdoms with a total population of 160,000; and

- Energise the Cote d'Ivoire, Liberia, Sierra Leone, Guinea (CLSG) line, which will provide access to electricity to 39 communities along the 225kV Transmission Network as follows: (**Zimmi**, Potoru, Hangha, Panderu, Ngelehun, Mano junction, Largoh, Panguma, Dodo, Ngiehun, Tongo, Telorma, Kangama Gorahun, Njaiama Niminkoro, Bumpeh, Njaiama Sewafe, Ngo Town, Massingbi, Makoni, Matotoka, Makali, Mambonto, Kamankay, Bumbuna, Mapaki, Kamabai, **Kamalo**, Kamakwie, **Fadugu**, **Gofor Pujehun**, Jendema, Moeyibayama, Boedu, Gnanyahun Tunkia, Binkolo, Majore, Kamansinki, Tikonko, Bumpeh)

137. **In the water sector**, Government will continue the implementation of the following water projects:

- Construction of 45 Industrial Boreholes (Urban Wash Supply);
- Construction of 100 Solar Powered Boreholes;
- Construction of Water Supply facilities in six district capitals;
- Construction of the Water supply system in Bonthe Municipality;
- Complete the Four Towns Water Supply project (Mongor, Mattru, Njala and Daru); and
- Complete Phase II of the Three Towns Water Supply project (Bo, Kenema and Makeni).

Information and Communications Technology

138. Mr. Speaker, Honourable Members, with support from the China EXIM Bank, Government has expanded the national fibre network to five (5) more districts (Koinadugu, Kailahun, Pujehun, Moyamba and Bonthe). The completion of this project in 2022 will provide Sierra Leone with a modern digital infrastructure that supports a digitally connected and inclusive society.

139. Mr. Speaker, Government has also completed the development of a comprehensive National Digital Development Policy that seeks to improve the internal coordination of sector players. The Policy will form the basis for the development of a comprehensive National Digital Transformation Strategy. The World Bank has committed US\$50million to the Digital Transformation Project under the Ministry of Information and Communications in support of Government's inclusive digital agenda. The objective of this project is to increase digital inclusion and enhance the adoption of selected digitalised public services in Sierra Leone.

F. Improving Governance

(i) Implementation of the Auditor-General's Recommendations

140. Mr. Speaker, Honourable Members, Government is committed to improving governance not only to strengthen donor and investor confidence but

also to mobilise external resources. The Governance Cluster accounts for 80 percent of the Country Policy and Institutional Assessment (CPIA) rating, an integral component of the Performance-Based Allocation Formula used by the World Bank and the African Development Bank to allocate resources to low income countries, including Sierra Leone. In the 2020 CPIA report, out of the maximum score of 6, Sierra Leone scored 3.1 overall and 3.2 on the Governance Cluster.

141. In a bid to expedite the implementation of Auditor-General's recommendations, the Ministry of Finance established an Inter-Departmental Committee comprising the Anti-Corruption Commission, Human Resource Management Office, Accountant-General's Department and the Public Accounts Committee of Parliament. This Committee is charged with the responsibility to coordinate the implementation of the Auditor-General's recommendations. To complement the work of this Committee, the Internal Audit Department of the Ministry of Finance will follow up with the management of various MDAs to improve the implementation of the Auditor-General's recommendations. Therefore, effective January 2022, Parliament has approved the withholding of the renumeration, fees and salaries of the responsible official until he responds or implements the audit recommendations.

142. In addition, a National Transparency and Accountability Platform has been established in the office of the Vice President that will coordinate with all relevant stakeholders on the implementation of the Auditor-General's recommendations. The Chief Minister has also included the implementation of audit recommendations in the performance contracts of vote controllers.

(ii) Strengthening the Legal Framework for Public Financial Management

143. Following the implementation of the Public Financial Management Act, 2016, it has become clear that the Act can be further strengthened to improve transparency, accountability, efficiency in the use and management of public resources. The review will introduce sanctions for non-implementation of the Auditor General's recommendations; enhance compliance with section 17 of the Public Procurement Act, 2016, strengthen internal audit functions and strengthen in-year fiscal reporting, among others.

(iii) Improving the Performance and Governance of SOEs

144. Mr. Speaker, Honourable Members, State-Owned Enterprises (SOEs) pose significant risks to the national budget as their expenditures far outstrip internally generated revenues. The 2021 financial performance report, excluding the two state-owned banks, covering the period 2015 to 2019, shows that total liabilities of SOEs amounted to Le2.0 trillion.

145. Going forward, Government will continue to assess the financial performance of SOEs annually to better track their strengths and weaknesses and report the risks they pose to the budget. With support from development partners, Government will develop an SOE Ownership Policy that outlines the rationale and objective for state-ownership, which will guide further reform of SOEs and the SOE framework.

(iv) Strengthening Accountability for Service Delivery at the Local level

146. Mr. Speaker, Honourable Members, strengthening Public Financial Management at the local councils is critical for accountability and improved service delivery, given the level of fiscal transfers. To this end, in 2022, the focus will be placed on strengthening key public financial management functions as follows:

- Strengthen budget execution at the local councils through streamlining and automating procedures covering budget allocation and expenditure authorisation;
- Provide local councils with an updated chart of accounts and an upgraded financial management system to ensure transparent financial reporting and timely issuance of financial statements; and
- Strengthen internal audit functions by supporting the training of Audit Committees of the local councils.

147. Mr. Speaker, in addition to the above, Government will introduce the Local Council Development Grants programme. This will provide additional financing to district councils to implement selected local development sub-projects.

(v) Strengthening the Legal Framework for the Mining Sector:

148. Mr. Speaker, Honourable Members, Government has prepared a Mines and Minerals Development Bill that provides the legal framework for promoting good governance, transparency in the fiscal, social and environmental aspects of the sector in accordance with the 2018 Mines and Minerals Policy. The draft Bill, which has been laid in Parliament for enactment will help to reduce rent seeking behaviour and improve revenue collection.

(vi) Strengthening the Legal Framework for the Management of Lands:

149. Mr. Speaker, Honourable Members, only less than 10 percent of arable land is actually in use due to institutional constraints such as poor governance. This results in insecure tenure, which in turn leads to low productivity levels as the private sector cannot acquire vast areas of land for investment. As part of

efforts to address these issues, Government has prepared the Customary Land Rights Bill and the Land Commission Bill. These Bills seek to establish and protect property rights while encouraging responsible investment. The Bills address the following reform areas (i) Tenure Security, (ii) Customary Land Rights Administration and Management, (iii) Customary Tenure Dispute Resolution, (iv) Gender Equality and the Rights of Women, (v) Protection of Livelihoods; and (vi) Responsible Investment. These two bills have been submitted to this House for enactment.

150. Mr. Speaker, Honourable Members, I will now provide the revenue and expenditure projections for 2022.

VI. The 2022 Budget

151. Mr. Speaker, Honourable Members, total revenue and grants for the financial year 2022 is projected at Le9.94 trillion. This includes domestic revenues of Le7.64 trillion (15.1 percent of GDP) and grants of Le2.3 trillion. Of the grants, budget support to be provided by the World Bank will amount to Le783.0 billion and project grants, Le1.32 trillion. The budget for 2022 is fully financed with no financing gap. Principal loan repayments will amount to Le740 billion in 2022.

152. Mr. Speaker, Honourable Members, the continued recovery in economic activities and strict implementation of the revenue policy and administrative measures already described will improve domestic revenue collection in 2022. Of the total projected domestic revenue, Income Taxes will contribute Le2.71 trillion; Goods and Services Tax (GST) Le1.46 trillion; Import Duties Le950.1 billion; Excise duty on Petroleum Products Le706 billion; Mining Revenues Le316 billion; Royalty on Fisheries Le142.0 billion; parastatals dividends, Le125.4 billion; TSAs Le413.1 billion; Other Government Ministries, Departments and Agencies Le144.8 billion; and Road User Charges Le226.0 billion.

Expenditure Priorities, Projections and Allocations

153. Mr. Speaker, Honourable Members, as indicated earlier, the expenditure priorities of Government remain Human Capital Development, economic diversification including agriculture and food security; infrastructure development; combating climate change and promoting good governance as articulated in the Medium-Term National Development Plan (2019-2023). The continued implementation of the programmes and projects embedded in these sectors will support the resilient recovery of the economy in 2022. Hence, the composition and allocation of Government expenditure for the 2022 financial year reflect these priority areas.

154. Mr. Speaker, Honourable Members, total expenditure and net lending for 2022, including arrears pay down, is projected at Le11.81 trillion (23.3 percent of GDP) compared to Le10.97 trillion for 2021. Of this, recurrent expenditures

will amount to Le8.17 trillion (16.1 percent of GDP). Capital expenditures will amount to Le3.64 trillion (7.2 percent of GDP), of which, domestic financed capital expenditures will amount to Le1.19 trillion. Foreign-financed capital expenditures are projected at Le2.45 trillion. An amount of Le100 billion is allocated for the payment of pre-April 2018 arrears.

Wages and Salaries

155. Mr. Speaker, Honourable Members, the Government wage bill for 2022 is projected at Le3.90 trillion (7.7 percent of GDP) compared to Le3.75 trillion in 2021. This increase in the nominal wage bill reflects Government's commitment to award a salary increase of 25 percent to all the security forces over a three-year period, that started in 2021. Employees of tertiary educational institutions, including Universities, Polytechnics and Government Technical Institutes will also receive a further pay rise of 25 percent. The increase in the wage bill will also cover the recruitment of 1,200 teachers; 1,000 health workers; 1,000 police officers; 200 correctional officers; and 85 firefighters as well as 500 academic and administrative staffs for tertiary educational institutions especially the newly established universities.

Debt Service Payments

156. Mr. Speaker, Honourable Members, total interest payments are projected at Le1.44 trillion (2.8 percent of GDP) for 2022. Of this, interest payments on domestic debt will amount to Le1.26 trillion and interest on foreign debt, Le178.7 billion.

Other Recurrent, Domestic and Foreign Funded Capital Expenditures

157. Mr. Speaker, Honourable Members, the budgetary allocations to MDAs reflect the priorities of Government. I will now provide the specific details under each sub-heading as follows:

Cluster One: Human Capital Development

Education

158. Government is allocating Le1.7 trillion to the education sector, accounting for 22 percent of the total discretionary budget to support basic, secondary, higher and TVET education.

159. This amount includes Le752.3 billion as salaries for teachers and Le292.7 billion as salaries for employees of tertiary education institutions. The sum of Le126.8 billion is allocated from the recurrent budget to the Ministry of Technical and Higher Education, of which, Le80.9 billion is transfers to Tertiary Education Institutions and Le5.5 billion to the Tertiary Education Commission.

160. The Ministry of Basic and Secondary Education is also allocated Le31.3 billion from the recurrent budget. Transfers to local councils for devolved education services will amount to Le11.6 billion. The Teaching Service Commission is allocated an amount of Le2.7 billion.

161. The allocation also includes Le344.8 billion from the domestic capital budget for the provision of teaching and learning materials, payment of school fees subsidies, support to the school feeding programme, payment of WASSCE examination fees, diet for boarding schools, welfare and hygiene packages for school going girls, and rehabilitation of boarding home facilities.

162. Development partners will disburse Le445.6 billion to support the implementation of various Basic and Secondary Education projects, including the Free Education Project and the Education Sector Project.

163. Development partners are also providing Le415.8 billion for the implementation of projects in higher and technical education, including the construction of the University of Science and Technology in Kono, expansion of Milton Margai Technical University and Eastern Technical University, construction of the Centre of Excellence in Bonthe and the Skills Development Project for the country as a whole.

Health

164. Government is allocating a total of Le896.7 billion, accounting for 11 percent of total discretionary expenditure. This reflects our commitment to progressively increase expenditure to the health sector. The allocation includes Le433.1 billion as salaries for health workers; Le55.8 billion from recurrent expenditures for primary and secondary health care services.

165. The allocation also includes Le174.0 billion as transfers to NACOVERC and Le75.0 billion to the National Medical Supplies Agency for the procurement of Free Health Care Drugs, other essential drugs and medical supplies. Transfers to local councils for devolved health services will amount to Le76.0 billion. The Health Service Commission will receive Le2.2 billion. The sum of Le41.2 billion is allocated for the monthly cleaning exercise.

166. The allocation also includes Le30.9 billion from the domestic capital budget, of which, Le4.9 billion for the construction of a Diagnostic Medical Centre and Le3.5 billion for the rehabilitation and expansion of PHUs. The rest is Government counterpart contributions to donor funded projects in the health sector.

167. Development partners including the World Bank, Global Fund, GAVI, Islamic Development Bank, AfDB have committed to disburse Le340.7 billion for the implementation of various projects in the health sector.

Social Protection

168. Total allocation to the National Commission for Social Action will amount to Le28.0 billion, of which, Le16.6 billion is salaries, and Le2.9 billion is for goods and services. The allocation also includes Le8.5 billion from the domestic capital budget, of which, Le4.0 billion for the rehabilitation of community infrastructure and Le4.5 billion is Government's counterpart contribution to the implementation of donor funded social protection programmes. Government is also implementing various social protection programmes in other MDAs including the Ministries of Basic and Senior Secondary Education, Gender and Children's Affairs, Health and Sanitation, Social Welfare, and Youth Affairs.

169. In addition, development partners including the World Bank, German Development Bank, Islamic Development Bank will disburse Le149.8 billion to support labour intensive public works, including the rehabilitation of feeder roads as well as the construction of community infrastructure, including boreholes, hand-dug wells and family toilets.

Cluster Two: Economic Diversification

Agriculture

170. Mr Speaker, Honourable Members, Government is allocating Le278.0 billion to the Agriculture and Food Security sector. Of this, Le17.9 billion is salaries for staff of the Ministry of Agriculture; Le 34.5 billion from the recurrent budget to cover the procurement and distribution of agricultural tools and equipment (Le13.7 billion); rehabilitation of inland valley swamps (Le3.3 billion), agricultural extension services (Le2.9 billion); and procurement of animal vaccines (Le1.2 billion). Transfers to local councils for agriculture and food security activities will amount to Le10.2 billion.

171. The allocation also includes Le97.7 billion from the domestic capital budget, of which, Le50.8 billion is for the E-voucher system to provide agricultural inputs to farmers; Le22.0 billion is support to the Chiefdom Youth Farms; and Le9.0 billion to the Onion Development Project. This allocation also includes Government's contribution to several donor-funded projects in the agriculture sector.

172. Development partners, including the World Bank, AfDB, IFAD and IDB, will disburse Le237.6 billion to support the implementation of various projects in the agriculture sector.

Fisheries and Marine Resources

173. Mr. Speaker, Honourable Members, Government is allocating Le29.5 billion to the fisheries sector, of which, Le2.5 billion is staff salaries; Le15.4 billion from the recurrent budget to support artisanal fisheries activities, promotion of fish exports including the operations of the Competent Authority, which certifies fish exports. Transfers to local councils for fisheries services will amount to Le752.5 million.

174. From the domestic capital budget, an amount of Le11.6 billion is provided, of which, Le5.0 billion is support to artisanal fisheries and another Le5.0 billion to fisheries monitoring and surveillance activities. Development partners have committed to disburse Le91.6 billion for the construction of the Fish Harbour.

Tourism and Culture

175. Mr. Speaker, Honourable Members, Government is allocating Le23.4 billion to the tourism sector, of which, Le9.3 billion is staff salaries; Le9.5 billion from the recurrent budget as support to the National Tourist Board, Monuments and Relics Commission and National and Railway Museums.

176. The National Tourist Board will receive 5.2 billion from the domestic capital budget including Le1.2 billion for the construction of 5 Tourist Information Centers and Le4.0 billion as counterpart contribution to donor funded project coordinated by the National Tourist Board. The Monument and Relics Commission will receive Le5.5 billion for the preservation of Bunce Island and rehabilitation of the Old FBC Building.

177. Development partners including UNDP, World Bank and the USA will disburse Le49.2 billion for the implementation of the Sustainable Tourism and Coastal Risk Management Projects by the National Tourist Board and Le5.4 billion for the preservation of Bunce Island.

Trade and Industry

178. Mr. Speaker, Honourable Members, Government is allocating Le64.7 billion to the Ministry of Trade and Industry, of which, Le28.0 billion is staff salaries. The allocation includes Le17.3 billion from the recurrent budget, of which, Le5.0 billion is support to Sierra Leone Investment and Export Promotion Agency (SLIEPA); Le4.0 billion to the Sierra Leone Standards Bureau, Le2.4 billion to the Produce Monitoring Board and Le1.5 billion to the Produce Marketing Company. The allocation also includes Le18.0 billion as support to the MUNAFA Fund.

Cluster Three: Infrastructure and Economic Competitiveness

179. Mr. Speaker, Honourable Members, Government is allocating Le339.8 billion from the domestic capital budget to the Sierra Leone Roads Authority, of which, Le240.1 billion is for the completion of township roads; Le9.3 billion each for the completion of the Tagrin-Lungi Road, Bo-Tinkonko Road and Bandajuma-Pujehun-Gbondapi Road; Le7.8 billion for the completion of the Hill-side By-Pass Road; Le20.0 billion for the rehabilitation of critical bridges in Freetown; Le12.9 billion for spot improvement and re-gravelling of trunk roads and Le3.7 billion for the on-going construction of the embankment and bridge in Bonthe Island. The rest of the allocation is Government's contribution to donor-funded road projects, including the ongoing reconstruction of the Pendembu-Kailahun and the Lumley-Tokeh Roads.

180. Development partners including the European Union, OFID, Kuwait-Fund and BADEA will disburse Le155.5 billion for the ongoing reconstruction of the Bo-Bandajuma Road, Bandajuma-MRU Bridge, Tokeh-Lumley road; Moyamba Junction to Moyamba and the three bridges (Magbele, Mabang and Kpangbama).

181. The Ministry of Works and Public Assets is allocated Le12.3 billion from the recurrent budget, of which, Le4.9 billion is for the repair and maintenance of Government buildings. The Ministry is also allocated Le11.9 billion from the domestic capital budget for the rehabilitation of the Presidential Lodge and other Government Administrative Buildings.

Energy

182. Mr. Speaker, Honourable Members, Government is allocating Le169.5 to the Ministry of Energy, of which, Le5.9 billion is personnel cost. The allocation also includes Le122.7 billion from the recurrent budget as energy subsidies to Independent Power Producers (IPPs). The sum of Le37 billion is allocated from the domestic capital budget, of which, Le23.1 billion is for the ongoing electrification of seven (7) district towns; Le5.0 billion for the rehabilitation of the Goma-Dodo Hydro-Dam; and Le2.5 billion for the rehabilitation of thermal plants. The rest of the allocation represents Government's counterpart contribution to several donor-funded projects in the energy sector.

183. Development partners including the World Bank, African Development Bank, FCDO, Indian-Exim Bank have committed to disburse Le315.4 billion for the on-going implementation of the CLSG Rural Electrification Project, West African Power Pool, extension of the Bo-Kenema Distribution system and the supply and distribution of 225KV Double Circuit Transmission line from Bumbuna to Waterloo and installation of street lights.

184. The Ministry of Energy is allocated Le3.8 billion, of which, Le909.0 million is for the Bumbuna Watershed Project.

Water

185. Mr. Speaker, Honourable Members, Government is allocating Le118.7 billion to the water sector, of which Le16.9 billion is staff cost. The allocation also includes Le62.3 billion from the domestic capital budget to the Sierra Leone Water Company (SALWACO), of which, Le45.0 billion is for the completion of the construction of water supply facilities in six (6) districts; Le5.7 billion for the on-going construction of water supply system in Bonthe; and Le3.8 billion for the construction of 45 industrial boreholes. The rest of the allocation represents Government's contribution to donor funded projects, including the three (3) towns Water Supply Project, Four (4) Towns Water Supply project (Mongor, Njala, Mattru and Daru) and the construction of 100 Solar Powered Bore Holes Project.

186. In addition, Le17.0 billion is allocated to the Guma Valley Water Company (GUMA) as counterpart contribution to several donor-funded projects implemented by GUMA.

187. The National Water Resources Management Agency will receive Le3.2 billion for the construction of water monitoring systems, mapping of groundwater systems and installation of bulk flow water meters.

188. Development partners will disburse Le121.5 billion for the implementation of donor-funded projects coordinated by GUMA.

Information and Communications Technology

189. Mr. Speaker, Honourable Members, Government is allocating Le39.8 billion, of which staff salaries account for Le26.4 billion. The allocation also includes Le9.4 billion from the domestic capital budget to support the implementation of several projects in the ICT sector, including the National Fibre Optic Backbone, operationalisation and expansion of the e-Government platform and support to Community Radio Stations.

Cluster Four: Governance

190. Mr. Speaker, Honourable Members, Government is allocating Le341.3 billion to the Ministry of Defence, of which, Le112.4 billion is for logistics and operations. The sum of Le396.3 billion is allocated to the Police, of which, Le110.1 billion for operations and logistics. The correctional services will receive Le102.6 billion, of which, Le60.7 billion for logistics and operations. The National Fire Force is allocated Le14.8 billion, of which, Le6.0 billion is for logistics. The Office of National Security will receive Le26.8 billion, of which, Le9.2 billion is for operations. An amount of Le22.4 billion is allocated to the Central Intelligence and Security Unit, including Le10 billion for their operations. The Immigration Department is allocated Le14.4 billion, including Le7.3 billion for operations.

191. Mr. Speaker, Honourable Members, budgetary allocations to other governance institutions including personnel emoluments are as follows; Le102.2 billion to the Judiciary; Le55 billion to Audit Service Sierra Leone; Le31.9 billion to Statistics Sierra Leone; Le15.6 billion to NPPA; Le5.9 billion to the National Monitoring and Evaluation Department (NAMED); Le53.1 billion to the Anti-Corruption Commission; Le69.8 billion to the Parliamentary Service Commission and Le336.8 billion to the National Electoral Commission.

192. An amount of Le39.9 billion, including personnel emoluments, is allocated to the Ministry of Planning and Economic Development; Le400.4 billion to the Ministry of Foreign Affairs and International Cooperation; and Le199.7 billion to the Ministry of Finance. The NRA will receive Le207.7 billion.

193. Government is also allocating Le55.8 billion from the domestic capital budget to support the implementation of projects by several governance institutions, including Le9.0 billion to the National Civil Registration Authority, Le5.0 billion to the Ministry of Defence and Le4.0 billion to the Sierra Leone Police.

Cluster Five: Empowering Women, Children and Persons Living with Disability

194. Mr. Speaker, Honourable Members, Government is allocating Le10.7 billion to the **Ministry of Gender and Children's Affairs**, of which Le4.3 billion is salaries. An amount of Le4.0 billion is allocated from the recurrent budget, of which, Le3.0 billion is for Gender and Children's programmes; and Le1.0 billion for the Children's Commission. An amount of Le1.0 billion is allocated for the Women's Economic Empowerment Fund, Le923 million for the prevention and response to Gender Based Violence and Le460 million for the re-integration of Street Children. Transfers to Local Councils for gender and children's affairs will amount to Le2.2 billion.

195. The **Ministry of Social Welfare** is allocated Le27.1 billion, of which Le8.4 billion is provided to support social protection programmes, including Diets to Approved Schools and Remand Homes. The National Commission for Persons with Disabilities is allocated Le2.4 billion. Grants to welfare institutions will amount to Le2.0 billion.

196. An amount of Le2.3 billion is allocated from the domestic capital budget to the Ministry of Social Welfare, of which, Le1.0 billion is to support livelihoods for people living with Disability and another Le1.0 billion for the rehabilitation of Remand Homes.

Cluster Six: Youth Employment and Sports

197. Mr. Speaker, Honourable Members, Government is also allocating Le31.3 billion to the **Ministry of Youth Affairs**, of which, Le3.0 billion is from the recurrent budget as support to the National Youth Commission. The National Youth Service will receive Le2.5 billion from the recurrent budget.

198. The allocation also includes Le19.9 billion from the domestic capital budget to support various youth programmes, including the Youth Empowerment Fund Le4.0 billion; Youth in Agro-Processing Le4.2 billion; Youth in Car Wash Le5.0 billion; and Youth in Fisheries Le1.5 billion.

199. The National Youth Commission will receive an additional Le2.8 billion from the domestic capital budget to support youth entrepreneurship and employment and promote youth in ecotourism. The National Youth Service will receive Le1.5 billion for the Graduate Service Programme.

200. An amount of Le10.6 billion is allocated to the **Ministry of Sports**, of this, Le3.7 billion is allocated from the recurrent budget. The **National Sports Authority** will receive Le26.6 billion from the recurrent budget to support sports programmes. Transfers to local councils for youth services and sports equipment will amount to Le2.3 billion.

Cluster Seven: Addressing Vulnerabilities and Building Resilience

201. Mr Speaker, Honourable Members, Government is allocating a total of Le71.4 billion to address vulnerabilities to climate change. The sum of Le16.7 billion is allocated from the recurrent budget to the **Ministry of Environment**, of which, Le3.8 billion is for environmental safeguards and forestry conservation. In addition, from the recurrent budget, the **Environmental Protection Agency** will receive Le32.6 billion; the **National Disaster Management Agency** Le14.5 billion; the **National Protected Area Authority** Le3.3 billion; and the **Nuclear Safety and Radiation Protection Authority** Le3.0 billion.

202. The allocation also includes Le10.7 billion from the domestic capital budget, of which Le9.2 billion is to support Tree Planting activities.

Utilisation and Monitoring of SDR Allocation

203. Mr. Speaker, Honourable Members, the IMF provided US\$283 million to Sierra Leone as part of the General SDR allocation to help address the long-term need for foreign exchange reserves, foster resilience and stability of the global economy. The reserves will also help vulnerable countries to cope with the impact of the COVID-19 Pandemic.

204. In Sierra Leone, while the SDR allocation will be used largely to boost foreign reserves, an amount of Le450 billion will be on-lent to the Government to provide additional fiscal space in 2022 for spending on poverty-related areas, including transfers to NACOVERC, school feeding, hygiene packages for school going girls, national tree planting, construction of boreholes and water supply facilities in communities, as well as payment of arrears, among others. The sum of Le100 billion is allocated for the payment of pre-April 2018 domestic arrears. Government is committed to reporting on a quarterly basis on the financing and execution of these SDR funded expenditures.

Budget Deficit and Financing for 2022

205. The overall budget deficit, excluding grants, is projected at Le4.17 trillion (8.2 percent of GDP) for 2022. The deficit, including grants, is projected at Le1.89 trillion (3.7 percent of GDP) to be partly financed through foreign borrowing of Le1.14 trillion. Principal loan repayments will amount to Le740 billion. Net domestic financing of the deficit will amount to Le1.6 trillion, comprising net SDR on-lending of Le642 billion and borrowing from the domestic banking system of Le1.17 billion. Borrowing from commercial banks will amount to Le645.7 billion. Government will repay the non-bank sector the sum of Le187.0 billion in 2022 through the redemption of bonds issued to contractors in lieu of arrears.

VII. Risks to the implementation of the 2022 Budget

206. Mr. Speaker, Honourable Members, the revenue and expenditure projections and the associated budgetary allocations announced in the preceding sections of this statement are subject to significant risks. These risks, if they materialize, will make it difficult to attain the revenue targets and expenditure allocations and hence can derail the implementation of the 2022 Budget. Tough decisions may be required to keep the economy on an even keel.

207. First, a surge in COVID-19 cases will put tremendous pressure on the budget. The associated restrictive measures will depress economic activities and undermine domestic revenue collection. The need to respond to the spread of the disease in terms of surveillance, testing, quarantining and treatment will increase Government expenditure above budgeted levels and crowd out other priority spending. The most effective mitigating measure is to scale up vaccine uptake. The current low vaccination rate at 3.7 percent of the population represents the greatest threat to the successful containment of the disease. In the event of a surge in COVID-19 cases, Government will reprioritise expenditures, including delay in arrears payment and use of the contingency allocation as well as seek additional grants financing to respond to the surge.

208. Second, the continuing rise in international fuel and food prices presents another risk to the implementation of the budget. The continuous rise in energy and imported food prices could further increase Government

expenditures. At the same time, the rise in fuel prices can undermine domestic revenue collection if domestic fuel pump prices are not adjusted in line with changes in international oil prices; otherwise, Government will come under substantial pressures in terms of available resources and allocation. Such pressures will make it difficult to fund priority programmes, including the Free Quality School Education Programme.

209. Third, the gradual fall in the price of iron ore could result in loss of royalties, personal income and withholding taxes. This loss of domestic revenue would, in turn, disrupt budget implementation.

210. Fourth, delay or non-implementation of triggers or reforms agreed with development partners could delay the disbursement of budget support, which in turn could complicate budget execution.

211. Lastly, the occurrence of natural disasters will derail budget implementation as resources will be re-allocated to respond to the events, thereby crowding out other priority expenditures.

VIII. Conclusion:

212. Mr. Speaker, Honourable Members, we aim to consolidate our gains, complete on-going projects, sustain macroeconomic stability with a focus on debt sustainability over the medium-term, support commercial farming, improve the skills of our youths, continue to improve the health of our people, accelerate the deployment of COVID-19 vaccinations, invest in digital technology and provide a supportive environment for the private sector to thrive.

213. Mr. Speaker, Honourable Members, despite the enormous difficulties and challenges we face, we are confident that with the resilience of our people, the implementation of the policies, programmes and projects I have announced today will impact significantly and make a difference in the lives of our people.

214. In concluding this Statement, I have the singular honour to thank His Excellency, the President, Dr. Julius Maada Bio, for steering the affairs of the state during these uncertain and challenging times. His guidance during the meetings of the Economic Management Team and the Cabinet has been very useful.

215. To the Vice President, Dr. Mohamed Juldeh Jalloh, who launched the Budget Policy Hearings and maintains regular contact with the Ministry of Finance on various issues, I say thank you very much.

216. I would like to thank the Chief Minister and other Cabinet colleagues for their collaboration and support in preparing this Budget. The Ministry of Finance will endeavour to improve the predictability of the release of quarterly allocations to MDAs as the fiscal situation improves.

217. Mr. Speaker, Honourable Members, I wish to express my sincere gratitude to the two Deputy Ministers of Finance for their support in fiscal and economic management, especially during this pandemic.

218. I would also like to thank the Financial Secretary, the Principal Deputy Financial Secretary, the Chief Economist, the Director of Budget, all the Directors and staff in the Ministry of Finance for their support in designing and implementing economic policies and programmes, including this Policy Statement.

219. Mr. Speaker, Honourable Members, I specifically want to thank the Minister, the Development Secretary and staff of the Ministry of Planning and Economic Development for their contribution in preparing the capital budget. The contribution of the Technical Leadership and teams of all other MDAs cannot be over-emphasised.

220. I also want to thank the Governor, Deputy Governors, management and staff of the Bank of Sierra Leone for the continued policy coordination in support Government's economic recovery programme.

221. The Commissioner-General, management and staff of the National Revenue Authority deserve special commendation for their continued efforts in the mobilisation of domestic revenue amidst the COVID-19 pandemic.

222. I also wish to acknowledge the role played by the Attorney General and Minister of Justice, the Solicitor General and staff of the Law Officers Department for the facilitation and finalisation of various bills and statutory instruments required for effective management of our natural and public financial resources.

223. Mr. Speaker, Honourable Members, I would like to commend the House of Parliament, including your good self, the Clerk and his staff, for the usual bi-partisan manner in handling economic management matters brought to this Noble House for consideration, approval and ratification. I am confident this Budget will be accorded similar treatment.

224. My appreciation also goes to the Non-State Actors including Budget Advocacy Network (BAN), Invest Salone, District Budget Oversight Committees, Civil Society Organisations and members of the electronic and print media who participated in our bilateral budget discussions and regularly monitor, engage with and report on activities of the Ministry of Finance.

225. Mr. Speaker, Honourable Members, I would also like to not only recognise but also express my profound gratitude and appreciation our development partners, especially the IMF, World Bank, European Union, African Development Bank, the Foreign, Commonwealth and Development Office (FCDO) of the UK Government, ECOWAS Bank for Investment and Development (EBID),

the Islamic Development Bank, Turkey, United Arab Emirates, United States of America, Japan, China, India, Ireland, Canada and the UN Family for their unflinching support even though they are also battling with the effects of COVID-19.

226. I also wish to acknowledge the role of International and Local NGOs in complementing the development activities of Government in key sectors. The activities of Catholic Relief Services (CRS), World Vision, OXFAM, CARE International, PLAN International, MSF, ACF, Partners in Health, USAID in the education, health, water and sanitation, agriculture and governance sectors are duly recognized and appreciated. Government will continue to coordinate and oversee these complementary development activities of NGOs, especially at the local level.

227. As usual, the Government Printer and staff rose to the occasion and printed the Budget Statement and Estimates on time. This is very critical for the next stage of this process. Your untiring efforts are appreciated.

228. Mr. Speaker, Honourable Members, this budget seeks to resuscitate the economy to not only **build back better** but **also greener** as a clean, carbon free environment is the best legacy for our well-being and the future of our children.

229. I, therefore, commend this Budget to the House.

BUDGET PROFILE

GOVERNMENT OF SIERRA LEONE

ANNEX 1-MEDIUM TERM MACROECONOMIC INDICATORS, FY2018- 2026

Particulars	2018	2019	2020	2021	2022	2023	2024	2025	2026
(Annual percent change, unless otherwise indicated)									
National account and prices									
Growth									
GDP at constant prices	3.5	5.3	-2.0	2.9	5.0	4.4	4.9	5.1	4.4
GDP excluding Iron ore	5.5	5.0	-1.8	2.2	3.4	4.1	4.6	4.8	4.4
GDP excluding mining	3.8	4.7	-1.4	2.5	3.9	4.1	4.3	4.5	4.5
GDP deflator	12.7	7.7	10.9	10.4	10.7	9.7	8.6	7.3	5.5
Inflation									
Consumer prices (end-of-period)	14.2	13.9	10.4	14.8	13.3	10.8	9.8	8.0	6.0
Consumer prices (average)	16.0	14.8	13.4	11.1	14.1	12.1	10.3	8.9	7.0
External sector									
Terms of trade (deterioration -)	-13.1	-9.4	20.4	-14.1	-4.4	1.8	0.7	0.5	0.8
Exports of goods	15.3	11.5	-34.2	18.4	13.8	9.3	4.9	10.3	4.5
Imports of goods	0.6	14.7	-12.0	17.4	2.8	0.0	1.7	2.8	3.8
Gross international reserves (excl. swaps, months of next year's imports)	3.2	4.3	4.6	6.1	5.3	4.8	4.1	3.4	3.0
Money, Credit and Reserves									
Domestic credit to the private sector	30.6	22.9	4.9	26.7	22.1	16.5	19.7	25.4	13.3
Domestic credit to the private sector, percentage of non-iron GDP	5.6	6.2	6.0	6.8	7.3	7.3	7.7	8.5	8.6
Base Money	6.5	12.4	54.8	8.5	14.3	13.0	6.0	8.0	7.2
M3	14.5	14.3	38.2	14.9	14.3	14.9	9.6	8.0	7.2
Gross international reserves (excl. swaps, US\$ millions)	481	507	677	936	821	761	668	579	530
Net international reserves (excl. swaps, US\$ millions)	105	126	159	360	261	243	218	201	229
National accounts									
Gross capital formation	16.9	16.2	16.6	15.8	17.2	18.1	19.1	18.4	18.1
Government	6.4	5.7	7.6	6.8	7.2	7.1	7.1	6.4	6.1
Private	10.5	10.5	9.0	9.0	10.0	11.0	12.0	12.0	12.0
National savings	4.5	1.9	9.8	1.5	3.3	6.3	8.0	8.6	8.3
Financing and debt									
Public debt	69.1	72.6	76.3	75.6	75.0	73.0	70.0	66.8	63.2
Domestic	27.9	27.9	26.6	25.1	22.5	21.3	20.1	19.7	18.8
External public debt (including IMF)	41.2	44.7	49.7	50.4	52.5	51.8	49.9	47.1	44.4

GOVERNMENT OF SIERRA LEONE

ANNEX 1-MEDIUM TERM MACROECONOMIC INDICATORS, FY2018- 2026

Particulars	2018	2019	2020	2021	2022	2023	2024	2025	2026
External sector									
Current account balance (including official grants) (excluding official grants)									
-12.4	-14.4	-6.8	-14.3	-13.9	-11.7	-11.2	-9.9	-9.8	
-13.9	-16.3	-11.3	-17.3	-16.0	-14.4	-13.9	-12.5	-12.4	
Central government budget									
Domestic primary balance 2 /	-0.5	-0.8	-4.2	-2.2	-0.6	0.8	1.9	2.0	1.9
Overall balance	-5.6	-3.1	-5.8	-4.0	-3.9	-2.6	-1.2	-0.8	-0.5
Overall balance (excluding grants)	-7.7	-6.5	-11.1	-8.6	-8.1	-7.1	-5.9	-4.8	-3.8
Revenue (excluding grants) 3 /	13.7	14.8	13.8	15.3	15.1	15.0	15.6	16.0	16.2
Grants	2.1	3.4	5.3	4.6	4.1	4.5	4.7	4.0	3.3
Total expenditure and net lending	21.4	21.3	25.7	24.7	23.6	22.1	21.5	20.8	20.0
Memorandum items									
GDP at market prices (billions of Leone)	32,402	36,731	39,938	44,951	52,119	60,245	69,337	79,108	88,597
Excluding iron ore	32,402	36,635	39,938	44,393	50,662	58,519	66,942	75,948	84,644
Excluding iron ore in millions of US\$	4,085	4,063	4,059	4,216	4,259	4,244	4,288	4,390	4,559
Per capita GDP (US\$)	534	521	509	524	527	515	512	517	528
National currency per US dollar (average)	7,932	9,016	9,840
National currency per US dollar (FOP)	8,396	9,716	10,133

GOVERNMENT OF SIERRA LEONE

ANNEX 2 - BUDGET PROFILE FOR FY2020 - 2024

In millions of Leones (Le 'm)

GOVERNMENT OF SIERRA LEONE

ANNEX 2 - BUDGET PROFILE FOR FY2020 - 2024

In millions of Leones (Le 'm)

PARTICULARS	FY2020 Actual Q1 - 4 Jan - Dec	FY2020 % of GDP	FY2021 Estimate Q1 - 4 Jan - Dec	FY2021 % of GDP	FY2022 Budget Q1 - 4 Jan - Dec	FY2022 % of GDP	FY2023 Indicative Q1 - 4 Jan - Dec	FY2023 % of GDP	FY2024 Indicative Q1 - 4 Jan - Dec	FY2024 % of GDP
	\$101.96	\$101.47	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00
o/w World Bank - \$' m										
o/w Chinese/Kuwaiti Fund										
Refund/UNPBR Nigeria - \$' m	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
o/w African Dev. Bank - \$' m	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55	\$25.55
Project - Other Projects	596,783	1.4%	960,000	2.2%	1,316,538	2.6%	1,390,000	2.4%	1,711,000	2.6%
Total Expenditure and Lending minus Repayments	10,093,069	24.4%	10,783,733	24.3%	11,812,639	23.3%	12,667,891	21.6%	14,053,903	21.0%
Recurrent Expenditure	7,066,948	17.1%	7,743,378	17.4%	8,170,350	16.1%	8,531,792	14.6%	9,278,403	13.9%
Wages & Salaries	3,263,502	7.9%	3,745,394	8.4%	3,898,000	7.7%	3,914,400	6.7%	4,304,302	6.4%
o/w: Pensions, Gratuities and Other Allowances										
o/w: Contributions to Social Security										
Non-Salary, Non-Interest Recurrent Expenditure	2,594,529	5.0%	2,741,470	6.2%	2,833,377	5.6%	2,935,856	5.0%	3,268,700	4.9%
Goods and Services	1,423,446	3.4%	1,358,194	3.1%	1,317,011	2.6%	1,545,015	2.6%	1,734,400	2.6%
o/w Social and Economic	400,506	1.0%	494,829	1.1%	494,769	1.0%	580,424	1.0%	652,541	1.0%
o/w Free Education Programme (Senior Secondary)	60,078	0.1%	19,591	0.0%	22,591	0.0%	26,502	0.0%	29,795	0.0%
General and Others	693,259	1.7%	518,748	1.2%	539,131	1.1%	632,467	1.1%	708,470	1.1%
Statistics - Sierra Leone	5,640	0.0%	6,000	0.0%	6,000	0.0%	7,039	0.0%	7,913	0.0%
Defence Expenditure	121,288	0.3%	189,645	0.4%	112,351	0.2%	131,802	0.2%	148,178	0.2%
Police	139,849	0.3%	96,307	0.2%	110,095	0.2%	129,155	0.2%	145,202	0.2%
Correctional Services	68,545	0.2%	58,665	0.1%	60,665	0.1%	71,167	0.1%	80,010	0.1%
Subsidies and Transfers	1,171,083	2.8%	1,383,276	3.1%	1,516,367	3.0%	1,390,841	2.4%	1,534,300	2.3%
Transfers to Local Councils	102,319	0.2%	101,869	0.2%	115,687	0.2%	139,417	0.2%	157,339	0.2%
Grants for Admin. Expenses	19,882	0.0%	16,044	0.0%	7,010	0.0%	8,048	0.0%	9,083	0.0%
Grants for Devolved Functions	82,437	0.2%	85,824	0.2%	108,677	0.2%	131,369	0.2%	148,256	0.2%
o/w Free Quality Education Programme (Pre/Primary & JSS)	2,400	0.0%	9,219	0.0%	3,403	0.0%	5,762	0.0%	6,502	0.0%
Grants to Tertiary Educational Institutions	44,719	0.1%	69,391	0.2%	80,906	0.2%	118,499	0.2%	133,731	0.2%
Transfer to Road Maintenance Fund	83,758	0.2%	166,967	0.4%	134,434	0.3%	162,912	0.3%	188,570	0.3%
Transfers to Other Agencies Including T/SA Agencies	263,739	0.6%	329,903	0.7%	380,900	0.8%	456,956	0.8%	515,695	0.8%
Transfers to NaCOVERC	369,456	0.9%	375,000	0.8%	174,000	0.3%	50,000	0.1%	0	0.0%
National Revenue Authority	151,068	0.4%	192,628	0.4%	207,721	0.4%	240,060	0.4%	312,327	0.5%
Transfer to ECOWAS Fund	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Energy Subsidies (Incl. Fuel)	144,772	0.4%	96,953	0.2%	122,719	0.2%	131,472	0.2%	171,638	0.3%
Energy Subsidies for IEPs	144,772	0.4%	81,663	0.2%	110,859	0.2%	131,472	0.2%	171,638	0.3%
Other SOEs Loans and Structural Interventions	0	0.0%	15,290	0.0%	11,861	0.0%	0	0.0%	0	0.0%

GOVERNMENT OF SIERRA LEONE

ANNEX 2 : BUDGET PROFILE FOR FY2020 - 2024

In millions of Leones (Le 'm)										
PARTICULARS										
	FY2020 Actual Q1 - 4 Jan - Dec	FY2020 % of GDP Q1 - 4 Jan - Dec	FY2021 Estimate Q1 - 4 Jan - Dec	FY2021 % of GDP Q1 - 4 Jan - Dec	FY2022 Budget Q1 - 4 Jan - Dec	FY2022 % of GDP Q1 - 4 Jan - Dec	FY2023 Indicative Q1 - 4 Jan - Dec	FY2023 % of GDP Q1 - 4 Jan - Dec	FY2024 Indicative Q1 - 4 Jan - Dec	FY2024 % of GDP Jan - Dec
Elections and Democratisation										
Domestic contribution	11,252	0.0%	50,566	0.1%	300,000	0.6%	91,525	0.2%	55,000	0.1%
National Electoral Commission	11,252	0.0%	50,566	0.1%	300,000	0.6%	91,525	0.2%	55,000	0.1%
Total interest payments										
Domestic Interest	1,208,916	2.9%	1,256,514	2.8%	1,438,973	2.8%	1,681,535	2.9%	1,705,400	2.5%
Foreign Interest	<i>1,088,540</i>	<i>2.6%</i>	<i>1,129,938</i>	<i>2.5%</i>	<i>1,260,249</i>	<i>2.5%</i>	<i>1,460,635</i>	<i>2.5%</i>	<i>1,405,315</i>	<i>2.1%</i>
	<i>120,377</i>	<i>0.3%</i>	<i>126,577</i>	<i>0.3%</i>	<i>178,724</i>	<i>0.4%</i>	<i>220,900</i>	<i>0.4%</i>	<i>300,085</i>	<i>0.4%</i>
Capital Expenditure and Net Lending										
Capital Expenditure	3,026,121	7.3%	3,040,355	6.8%	3,642,289	7.2%	4,136,100	7.1%	4,775,500	7.1%
Foreign Loans and Grants	1,708,955	4.1%	1,836,087	6.8%	3,642,289	7.2%	4,136,100	7.1%	4,775,500	7.1%
Loans	<i>1,112,172</i>	<i>2.7%</i>	<i>876,087</i>	<i>4.1%</i>	<i>2,452,038</i>	<i>4.8%</i>	<i>2,769,000</i>	<i>4.7%</i>	<i>3,272,100</i>	<i>4.9%</i>
Grants	<i>596,783</i>	<i>1.4%</i>	<i>960,000</i>	<i>2.2%</i>	<i>1,135,500</i>	<i>2.2%</i>	<i>1,379,000</i>	<i>2.4%</i>	<i>1,561,100</i>	<i>2.3%</i>
Domestic	1,317,166	3.2%	1,204,268	2.7%	1,190,251	2.3%	1,367,100	2.3%	1,503,400	2.2%
Lending minus Repayment	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
OVERALL DEFICIT/SURPLUS (-/+) (on commitment basis) including grants										
excluding grants	(2,301,817)	-5.6%	(1,679,127)	-3.8%	(1,890,542)	-3.7%	(1,337,493)	-2.3%	(565,914)	-0.8%
domestic primary balance 1 /	(4,586,335)	-11.1%	(4,057,957)	-9.1%	(4,170,139)	-8.2%	(3,916,492)	-6.7%	(3,643,702)	-5.4%
domestic primary balance 1 /	(1,690,833)	-4.1%	(965,355)	-2.2%	(300,004)	-0.6%	(482,042)	0.8%	(1,275,499)	1.9%
	(2,779,373)	-6.7%	(2,095,293)	-4.7%	(1,560,253)	-3.1%	(978,593)	-1.7%	(129,817)	-0.2%
Contingency Expenditure:										
Contingency Fund	(22,320)	-0.1%	(88,719)	-0.2%	(20,876)	0.0%	(52,000)	-0.1%	(58,300)	-0.1%
Special Presidential Warrants	<i>(17,624)</i>	<i>0.0%</i>	<i>(44,034)</i>	<i>-0.1%</i>	<i>(8,119)</i>	<i>0.0%</i>	<i>(20,238)</i>	<i>0.0%</i>	<i>(24,968)</i>	<i>0.0%</i>
Unallocated Expenditures	<i>(2,307)</i>	<i>0.0%</i>	<i>(17,934)</i>	<i>0.0%</i>	<i>(6,329)</i>	<i>0.0%</i>	<i>(16,366)</i>	<i>0.0%</i>	<i>(16,816)</i>	<i>0.0%</i>
	<i>(2,389)</i>	<i>0.0%</i>	<i>(26,751)</i>	<i>-0.1%</i>	<i>(6,429)</i>	<i>0.0%</i>	<i>(15,396)</i>	<i>0.0%</i>	<i>(16,516)</i>	<i>0.0%</i>
OVERALL DEFICIT (CASH BASIS) Including grants										
	(2,301,817)	-5.6%	(1,679,127)	-3.8%	(1,890,542)	-3.7%	(1,337,493)	-2.3%	(565,914)	-0.8%
TOTAL FINANCING										
Foreign Borrowing (Loans)	692,391	1.7%	259,066	0.6%	395,542	0.8%	488,500	0.8%	436,100	0.7%
Project Programme	1,112,172	2.7%	876,087	2.0%	1,135,500	2.2%	1,379,000	2.4%	1,561,100	2.3%
External Debt Amortisation	<i>0</i>	<i>0.0%</i>	<i>(617,021)</i>	<i>-0.0%</i>	<i>(739,958)</i>	<i>-1.4%</i>	<i>(890,500)</i>	<i>0.0%</i>	<i>0</i>	<i>0.0%</i>
Domestic Financing 2 /	2,709,885	6.6%	1,779,615	4.0%	1,595,000	3.2%	1,035,266	-1.5%	(1,125,000)	-1.7%
Bank Central Bank	2,763,082	6.7%	1,895,552	4.3%	1,782,000	3.6%	1,214,187	2.2%	586,001	0.7%
	746,409	1.8%	1,066,552	2.4%	1,136,252	2.3%	820,287	1.5%	186,281	1.0%
IMF SDR On-lending	<i>(161,126)</i>	<i>-0.4%</i>	<i>420,438</i>	<i>0.9%</i>	<i>642,000</i>	<i>1.3%</i>	<i>16,000</i>	<i>0.0%</i>	<i>(654,000)</i>	<i>-0.0%</i>
IMF RCF - COVID Response	<i>1,391,553</i>	<i>3.4%</i>	<i>409,563</i>	<i>0.9%</i>	<i>0</i>	<i>0.0%</i>	<i>0</i>	<i>0.0%</i>	<i>0</i>	<i>-0.1%</i>
G20 Debt Relief	<i>0</i>	<i>0.0%</i>	<i>121,000</i>	<i>0.3%</i>	<i>(34,000)</i>	<i>-0.1%</i>	<i>(62,000)</i>	<i>0.0%</i>	<i>(70,000)</i>	<i>-0.1%</i>

GOVERNMENT OF SIERRA LEONE

ANNEX 2 - BUDGET PROFILE FOR FY2020 - 2024

In millions of Leones (Le 'm)

PARTICULARS	FY2020	FY2020	FY2021	FY2021	FY2022	FY2022	FY2023	FY2023	FY2024
	Actual	% of GDP	Estimate	% of GDP	Budget	% of GDP	Indicative	% of GDP	Indicative
	Q1 - 4	Q1 - 4	Q1 - 4	Q1 - 4	Jan - Dec	Jan - Dec	Q1 - 4	Jan - Dec	Q1 - 4
Ways and Means Advances									
Securities	(157,172) (326,845)	-0.4% -0.8%	37,452 78,100	0.1% 0.2%	328,691 199,562	0.6% 0.4%	519,984 346,303	0.9% 0.6%	560,280 350,000
Commercial Banks	2,016,673	4.9%	829,000	1.9%	645,748	1.3%	393,900	0.7%	399,720
Non-Bank	(53,197)	-0.1%	(115,937)	-0.3%	(187,000)	-0.4%	(178,921)	-0.3%	(196,000)
Securities	106,609	0.3%	135,000	0.3%	0	0.0%	0	0.0%	0
Principal Repayment of Domestic Bonds	(159,806)	-0.2%	(250,937)	-0.5%	(187,000)	-0.4%	(178,921)	-0.3%	(196,000)
Pre - Arrears Strategy	(159,806)	-0.2%	(396,937)	-0.8%	(138,500)	-0.3%	(130,421)	-0.3%	(147,500)
Post-Arrears Strategy	0	0.0%	146,000	0.3%	(48,500)	-0.1%	(48,500)	-0.1%	(48,500)
Float	(1,100,459)	-2.7%	(359,554)	-0.8%	(100,000)	-0.2%	(186,274)	-0.3%	(260,187)
o/w: Cheques Payable	(226,897)	-0.6%	(261,017)	-0.6%	-	0.0%	-	0.0%	-
Movements in Cheques on Hold at ESL and AGD at end of period	261,695	-	-	0.0%	0	0.0%	0	0.0%	0
Current Year Arrear Payment	509	-	-	-	0	0.0%	0	0.0%	0
Uncrystallized Arrears Paydown	(158,951)	-	(98,538)	0	(100,000)	0.0%	(186,274)	-0.3%	(260,187)
Unaccounted	(22,733)	-	0	0.0%	0	0.0%	(0)	0.0%	0
Financing Gap	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Financing Gap (US\$'m)	(2.4)		0.0		(0.0)		(0.0)		0.0
Memorandum Items:									
Free Education Programme	62,478	28,810	0.1%	25,995	0.1%	32,264	0.1%	36,297	0.1%
Energy Subsidies(Incl. Fuel)	144,772	96,953	0.2%	122,719	0.2%	131,472	0.2%	171,638	0.3%
Public Debt Charges	1,628,697	3.9%	1,873,535	4.2%	2,178,931	4.3%	2,572,035	4.4%	2,830,401
o/w External Debt Payments (incl. HIPC Debt Relief)	540,158	1.3%	743,598	1.7%	918,682	1.8%	1,111,400	1.9%	1,425,085
External Budgetary Support (excl. HIPC Debt Relief; incl. PBF)	1,524,612	1,092,929		782,935		1,241,000		1,425,088	
Nominal GDP Figure (excluding Iron Ore)	41,341,000	100.0%	44,393,000	100.0%	50,662,000	100.0%	58,519,000	100.0%	66,942,000
Poverty Related Expenditure	2,482,000	6.0%	2,034,096		2,165,000		2,282,000		2,382,000
Exchange Rate Le/US\$	9,660		10,939		12,045		14,600		15,905

1/ Domestic revenue less total expenditure and net lending, excluding interest payments
and externally financed capital expenditure

2/ Fiscal Targets

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

	Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
1 GENERAL SERVICES											
105 Ministry of Political and Public Affairs		2,069.7	0.1%	2,423.6	0.2%	483,120.8	32.7%	566,760.1	36.2%	637,178.6	36.1%
African Peer Review Mechanism (APRM)		1,021.2	0.1%	950.0	0.1%	970.0	0.1%	2,843.1	0.2%	3,196.4	0.2%
106 Office of the Chief Minister		13,445.4	0.9%	13,957.5	1.0%	21,409.8	1.6%	25,116.4	1.6%	28,237.0	1.6%
Administrative and Operating Costs		7,802.2	0.5%	7,772.3	0.5%	9,700.0	0.7%	11,379.3	0.7%	12,793.1	0.7%
Establishment of National Reforestation and Timber Governance Agency		0.0	0.0%	300.0	0.0%	300.0	0.0%	351.9	0.0%	395.7	0.0%
Communications Unit		777.8	0.1%	903.3	0.1%	903.3	0.1%	1,059.7	0.1%	1,191.4	0.1%
Office of Presidential Infrastructure Initiative		786.0	0.1%	1,224.9	0.1%	1,224.9	0.1%	1,436.9	0.1%	1,615.5	0.1%
Directorate of Science, Technology and Innovation		3,343.4	0.2%	3,500.0	0.2%	3,500.0	0.3%	4,105.9	0.3%	4,616.1	0.3%
Governance Advisory Unit		437.9	0.0%	331.7	0.0%	331.7	0.0%	389.1	0.0%	437.4	0.0%
Delivery and Performance Tracking		298.1	0.0%	225.4	0.0%	1,000.0	0.1%	1,173.1	0.1%	1,318.9	0.1%
Coordination/Facilitation Support		0.0	0.0%	0.0	0.0%	750.0	0.1%	879.8	0.1%	989.2	0.1%
Outreach and Strategic Engagement		0.0	0.0%	0.0	0.0%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%
Research		0.0	0.0%	0.0	0.0%	1,000.0	0.1%	1,173.1	0.1%	1,318.9	0.1%
Capacity Building		0.0	0.0%	0.0	0.0%	1,000.0	0.1%	1,173.1	0.1%	1,318.9	0.1%
107 Ministry of Local Government & Rural Development		13,806.1	1.0%	15,783.5	1.1%	16,583.5	1.2%	19,454.4	1.2%	21,871.6	1.2%
Administrative and Operating Costs		4,595.5	0.3%	4,863.1	0.3%	4,863.1	0.4%	5,705.0	0.4%	6,413.8	0.4%
o/w: Social Capital Approaches											
Development in Sierra Leone (SCARD SIL)		54.0	0.0%	700.0	0.0%	700.0	0.1%	821.2	0.1%	923.3	0.1%
o/w: Decentralisation Secretariat		1,720.1	0.1%	1,806.5	0.1%	1,806.5	0.1%	2,119.2	0.1%	2,382.5	0.1%
3,110.2		0.2%		2,919.2	0.2%	3,119.2	0.2%	3,659.2	0.2%	4,113.9	0.2%
725.8		0.1%		2,129.0	0.1%	2,129.0	0.2%	2,497.5	0.2%	2,807.8	0.2%
2,858.3		0.2%		2,580.8	0.2%	2,780.8	0.2%	3,262.2	0.2%	3,667.5	0.2%
o/w: District Offices (Kenema, Kono, Kailahun)		1,213.0	0.1%	1,790.5	0.1%	1,790.5	0.1%	2,100.5	0.1%	2,361.5	0.1%
Northern Province		1,883.9	0.1%	2,881.5	0.2%	3,081.5	0.2%	3,615.0	0.2%	4,064.1	0.2%
c/o: District Offices (Bonabali, Tonkolili, Koinadugu, Falaba)		908.6	0.1%	2,091.2	0.1%	2,091.2	0.2%	2,453.3	0.2%	2,758.1	0.2%
1,358.2		0.1%		2,538.8	0.2%	2,738.8	0.2%	3,213.0	0.2%	3,612.2	0.2%
75.0		0.0%		1,748.6	0.1%	1,748.6	0.1%	2,051.3	0.1%	2,306.1	0.1%
965.6		0.1%		0.0	0.0%	1,259.9	0.1%	1,478.0	0.1%	1,661.7	0.1%
109 Independent Commission for Peace and National Cohesion		0.0	0.0%	0.0	0.0%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%
110 Office of the President		83,078.9	5.7%	71,496.7	4.9%	76,531.5	5.7%	89,780.9	5.7%	100,935.9	5.7%
Office of the Secretary to the President		60,475.3	4.2%	49,174.8	3.4%	45,999.3	3.4%	53,962.8	3.4%	60,667.6	3.4%
o/w: Commission of Inquiry		201.3	0.0%	600.0	0.0%	635.9	0.0%	746.0	0.0%	838.7	0.0%
o/w: Economic and Financial Policy Advisory Unit		200.0	0.0%	400.0	0.0%	424.0	0.0%	497.4	0.0%	559.2	0.0%
Culture and Heritage Advisor		150.0	0.0%	180.0	0.0%	190.8	0.0%	223.8	0.0%	251.6	0.0%
Security Advisor		150.0	0.0%	160.0	0.0%	169.6	0.0%	198.9	0.0%	223.7	0.0%

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
National Assets and Government Property Commission	5,212.1	0.4%	1,000.0	0.1%	1,200.0	0.1%	1,407.7	0.1%	1,582.7	0.1%
Public Sector Reform Unit (PSRU)	3,231.2	0.2%	1,000.0	0.1%	1,600.0	0.1%	1,877.0	0.1%	2,110.2	0.1%
Anti-Corruption Commission (ACC)	8,188.4	0.6%	8,000.0	0.6%	10,479.2	0.8%	12,293.4	0.8%	13,820.8	0.8%
Office of the Ombudsman	900.0	0.1%	2,000.0	0.1%	2,319.8	0.2%	2,721.4	0.2%	3,059.5	0.2%
Independent Media Commission (IMC)	507.0	0.0%	1,000.0	0.1%	1,259.9	0.1%	1,478.0	0.1%	1,661.7	0.1%
Political Parties Registration Commission (PPRC)	1,232.8	0.1%	2,000.0	0.1%	4,619.8	0.3%	5,419.6	0.3%	6,093.0	0.3%
Law Reform Commission	869.3	0.1%	809.9	0.1%	890.4	0.1%	1,044.6	0.1%	1,174.3	0.1%
Corporate Affairs Commission	876.8	0.1%	1,028.0	0.1%	1,300.6	0.1%	1,525.8	0.1%	1,715.4	0.1%
Sierra Leone Insurance Commission	1,585.9	0.1%	1,000.0	0.1%	1,700.9	0.1%	1,995.4	0.1%	2,243.3	0.1%
Local Government Service Commission	0.0	0.0%	1,000.0	0.1%	1,260.9	0.1%	1,479.2	0.1%	1,663.0	0.1%
National Monitoring and Evaluation Department	0.0	0.0%	3,484.0	0.2%	3,900.7	0.3%	4,576.0	0.3%	5,144.5	0.3%
11.2 Office of the Vice President	20,099.2	1.4%	21,946.8	1.5%	18,693.3	1.4%	21,929.5	1.4%	24,654.2	1.4%
Office of the Secretary to the Vice President	18,097.2	1.3%	18,441.0	1.3%	14,218.8	1.1%	16,680.4	1.1%	18,752.9	1.1%
Scaling Up Nutrition	99.2	0.0%	302.5	0.0%	320.7	0.0%	376.2	0.0%	422.9	0.0%
Millennium Challenge Compact Secretariat	583.7	0.0%	1,000.0	0.1%	1,059.9	0.1%	1,243.4	0.1%	1,397.9	0.1%
Extractive Industry Transparency Initiative Secretariat	449.9	0.0%	409.5	0.0%	734.0	0.1%	861.1	0.1%	968.1	0.1%
Public Private Partnership Unit	629.9	0.0%	1,000.0	0.1%	1,559.9	0.1%	1,830.0	0.1%	2,057.3	0.1%
National Early Warning Responses & Mechanism Center	0.0	0.0%	0.0	0.0%	800.0	0.1%	938.5	0.1%	1,055.1	0.1%
11.6 Parliament	45,204.3	3.1%	49,300.0	3.4%	36,716.9	2.7%	43,073.4	2.8%	48,425.2	2.7%
o/w Mobility Facilitation Support/Allowance	27,852.2	1.9%	34,883.2	2.4%	14,502.8	1.1%	17,013.6	1.1%	19,127.5	1.1%
Parliamentary Service Commission	17,352.1	1.2%	14,616.8	1.0%	4,253.5	0.3%	4,989.8	0.3%	5,609.8	0.3%
11.7 Cabinet Secretariat	2,760.9	0.2%	3,147.0	0.2%	3,147.0	0.2%	3,691.8	0.2%	4,150.5	0.2%
o/w Mobility Facilitation Support	1,759.0	0.1%	2,699.0	0.2%	2,699.0	0.2%	3,166.3	0.2%	3,559.7	0.2%
Cabinet Oversight and Monitoring Unit	1,001.9	0.1%	448.0	0.0%	448.0	0.0%	525.6	0.0%	590.9	0.0%
11.8 The Judiciary	15,100.8	1.0%	14,000.0	1.0%	15,000.0	1.1%	17,596.8	1.1%	19,783.2	1.1%
12.1 Audit Service Sierra Leone	7,242.2	0.5%	10,410.6	0.7%	11,410.6	0.8%	13,386.0	0.9%	15,049.2	0.9%
12.2 Human Resource Management Office	4,659.1	0.3%	3,000.0	0.2%	3,500.0	0.3%	4,105.9	0.3%	4,616.1	0.3%
12.3 Public Service Commission	1,994.9	0.1%	3,097.4	0.2%	3,097.4	0.2%	3,633.6	0.2%	4,085.1	0.2%
12.4 Law Officers' Department	42,031.6	2.9%	22,515.1	1.6%	23,394.4	1.7%	27,444.5	1.8%	30,854.4	1.7%
Office of the Solicitor General	33,787.4	2.3%	11,020.7	0.8%	9,000.0	0.7%	10,558.1	0.7%	11,869.9	0.7%
Justice Sector Coordinating Office	206.6	0.0%	1,633.6	0.1%	1,633.6	0.1%	1,916.4	0.1%	2,154.5	0.1%
Sierra Leone Law School	561.0	0.0%	815.8	0.1%	1,015.8	0.1%	1,191.6	0.1%	1,339.7	0.1%
Legal Aid Board	6,240.4	0.4%	5,000.0	0.3%	7,500.0	0.6%	8,798.4	0.6%	9,891.6	0.6%
Administrator and Registrar General	1,236.2	0.1%	4,045.1	0.3%	4,245.1	0.3%	4,980.0	0.3%	5,598.7	0.3%
12.5 Local Courts	0.0	0.0%	494.0	0.0%	494.0	0.0%	579.5	0.0%	651.5	0.0%
12.6 Independent Police Complaints Board	728.9	0.1%	1,250.6	0.1%	1,250.6	0.1%	1,467.1	0.1%	1,649.4	0.1%
12.7 Ministry of Planning and Economic Development	11,515.1	0.8%	14,889.5	1.0%	16,709.5	1.2%	19,602.3	1.3%	22,037.9	1.2%
Office of the Development Secretary	6,408.0	0.4%	10,611.8	0.7%	11,611.8	0.9%	13,622.1	0.9%	15,314.6	0.9%
National Council for Civic Education and Development	2,664.2	0.2%	2,322.7	0.2%	2,322.7	0.2%	2,724.8	0.2%	3,063.3	0.2%
National Authorising Office	2,198.2	0.2%	1,670.8	0.1%	2,570.8	0.2%	3,190.6	0.2%	3,390.6	0.2%
Rural Development	244.7	0.0%	284.2	0.0%	204.2	0.0%	239.6	0.0%	269.3	0.0%

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ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

	Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
128	Ministry of Foreign Affairs & International Co-operation	92,878.9	6.4%	73,718.6	5.1%	104,453.3	7.8%	122,536.5	7.8%	137,761.4	7.8%
	Administrative and Operating Costs	49,218.7	3.4%	28,865.4	2.0%	54,600.0	4.1%	64,052.5	4.1%	72,010.9	4.1%
	o/w Postings of New Ambassadors and Diplomats	13,748.6	1.0%	3,408.5	0.2%	3,408.5	0.3%	3,998.6	0.3%	4,495.4	0.3%
	o/w Rent for Foreign Missions	10,451.7	0.7%	19,715.4	1.4%	19,715.4	1.5%	23,128.5	1.5%	26,002.4	1.5%
	o/w Vehicle for Foreign Missions	7,316.9	0.5%	18,577.5	1.3%	18,577.5	1.4%	21,793.6	1.4%	24,501.4	1.4%
	High Commission, London	2,066.1	0.1%	2,250.4	0.2%	2,450.4	0.2%	2,874.6	0.2%	3,231.7	0.2%
	U.N. Delegation, New York	2,307.7	0.2%	3,018.2	0.2%	3,218.2	0.2%	3,775.4	0.2%	4,244.5	0.2%
	High Commission, Abuja	1,763.6	0.1%	1,876.6	0.1%	2,076.6	0.2%	2,436.2	0.2%	2,738.8	0.2%
	Embassy, Monrovia	1,739.5	0.1%	1,917.3	0.1%	2,117.3	0.2%	2,483.8	0.2%	2,792.4	0.2%
	Embassy, Conakry	1,705.4	0.1%	1,797.8	0.1%	1,997.8	0.1%	2,343.7	0.1%	2,634.9	0.1%
	Embassy, Washington, D.C.	1,955.4	0.1%	1,918.2	0.1%	2,118.2	0.2%	2,484.9	0.2%	2,793.6	0.2%
	Embassy, Moscow	1,807.6	0.1%	1,780.1	0.1%	1,980.1	0.1%	2,322.9	0.1%	2,611.5	0.1%
	Embassy, Addis Ababa	1,772.4	0.1%	1,916.2	0.1%	2,116.2	0.2%	2,482.5	0.2%	2,791.0	0.2%
	Embassy, Beijing	1,785.5	0.1%	1,797.8	0.1%	1,997.8	0.1%	2,343.7	0.1%	2,634.9	0.1%
	High Commission, Banjul	1,693.7	0.1%	1,807.1	0.1%	2,007.1	0.1%	2,354.6	0.2%	2,647.2	0.1%
	Embassy, Brussels	2,375.2	0.2%	1,859.8	0.1%	2,059.8	0.2%	2,416.3	0.2%	2,716.6	0.2%
	Embassy, Saudi Arabia	1,665.0	0.1%	1,842.0	0.1%	2,042.0	0.2%	2,395.5	0.2%	2,693.1	0.2%
	Embassy, Berlin	2,375.2	0.2%	1,800.1	0.1%	2,000.1	0.1%	2,346.4	0.1%	2,638.0	0.1%
	Embassy, Iran	2,183.0	0.2%	1,857.6	0.1%	2,057.6	0.2%	2,413.8	0.2%	2,713.8	0.2%
	High Commission, Accra	1,737.2	0.1%	1,911.6	0.1%	2,111.6	0.2%	2,477.1	0.2%	2,784.9	0.2%
	Embassy, Cairo	1,729.9	0.1%	1,839.9	0.1%	2,039.9	0.2%	2,393.0	0.2%	2,690.4	0.2%
	Embassy, Dakar	2,056.7	0.1%	1,778.7	0.1%	1,978.7	0.1%	2,321.2	0.1%	2,609.6	0.1%
	Embassy, Dubai	1,742.2	0.1%	1,847.4	0.1%	2,047.4	0.2%	2,401.9	0.2%	2,700.3	0.2%
	Embassy, Nairobi	1,799.5	0.1%	1,832.3	0.1%	2,032.3	0.2%	2,384.1	0.2%	2,680.3	0.2%
	Sierra Leone Mission, Geneva	2,165.2	0.1%	1,933.7	0.1%	2,133.7	0.2%	2,503.1	0.2%	2,814.2	0.2%
	Embassy, Kuwait	2,168.3	0.1%	1,835.4	0.1%	2,035.4	0.2%	2,387.8	0.2%	2,684.5	0.2%
	Embassy, Seoul	1,796.2	0.1%	1,823.4	0.1%	2,023.4	0.2%	2,373.7	0.2%	2,668.6	0.2%
	Embassy, Rabat (Morocco)	0.0	0.0%	710.7	0.0%	910.7	0.1%	1,068.4	0.1%	1,201.2	0.1%
	Embassy, Istanbul	1,269.8	0.1%	691.0	0.0%	891.0	0.1%	1,045.2	0.1%	1,175.1	0.1%
	Sierra Leone Mission, Islamic Military Counter Terrorism, Saudi Arabia	0.0	0.0%	1,210.0	0.1%	1,410.0	0.1%	1,654.1	0.1%	1,859.6	0.1%
129	Ministry of Finance	192,531.3	13.3%	78,233.0	5.4%	68,431.5	5.1%	80,278.5	5.1%	90,252.9	5.1%
	Office of the Financial Secretary	92,776.1	6.4%	30,000.0	2.1%	34,600.0	2.6%	40,590.1	2.6%	45,633.3	2.6%
	Subscriptions to International Organisations	96,561.5	6.7%	43,733.0	3.0%	27,631.5	2.1%	32,415.1	2.1%	36,442.6	2.1%
	Financial Intelligence Unit	2,593.6	0.2%	4,000.0	0.3%	4,200.0	0.3%	4,927.1	0.3%	5,539.3	0.3%
	Independent Procurement Review Panel (IPRP)	600.1	0.0%	500.0	0.0%	1,000.0	0.1%	1,173.1	0.1%	1,318.9	0.1%
	Establishment of Wages and Compensation Commission	0.0	0.0%	2,000.0	0.1%	1,000.0	0.1%	1,173.1	0.1%		
131	Revenue Appellate Board	664.0	0.0%	932.0	0.1%	932.0	0.1%	1,093.4	0.1%	1,229.2	0.1%
132	Accountant General's Department	16,695.5	1.2%	25,000.0	1.7%	25,000.0	1.9%	29,328.1	1.9%	32,972.0	1.9%
133	Ministry of Information and Communication	4,369.7	0.3%	4,000.0	0.3%	4,000.0	0.3%	4,692.5	0.3%	5,275.5	0.3%
	o/w Outreach Coordination Unit	2,634.5	0.2%	4,111.1	0.0%	411.1	0.0%	482.2	0.0%	542.1	0.0%
137	National Commission for Democracy	3,690.5	0.3%	1,000.0	0.1%	1,500.0	0.1%	1,759.7	0.1%	1,978.3	0.1%
138	Statistics - Sierra Leone	5,639.6	0.4%	6,000.0	0.4%	6,000.0	0.4%	7,038.7	0.4%	7,913.3	0.4%

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

	Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Budget	% of Total Goods & Services	FY2024 Indicative	% of Total Goods & Services	% of Total Goods and Services
139	National Commission for Privatisation (NCP)	16,603.4	1.1%	25,002.2	1.7%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%	
140	Mass Media Services	994.0	0.1%	3,000.0	0.2%	3,000.0	0.2%	3,519.4	0.2%	3,956.6	0.2%	
141	Government Printing Department	1,136.0	0.1%	2,416.0	0.2%	3,416.0	0.3%	4,007.3	0.3%	4,505.2	0.3%	
142	National Public Procurement Authority (NPPA)	4,769.2	0.3%	3,500.0	0.2%	5,500.0	0.4%	6,452.2	0.4%	7,253.8	0.4%	
143	Justice and Legal Service Commission	0.0	0.0%	466.2	0.0%	466.2	0.0%	546.9	0.0%	614.9	0.0%	
144	National Commission for Human Rights	1,764.8	0.1%	1,500.0	0.1%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%	
145	Rights to Access Information Commission	1,447.4	0.1%	1,000.0	0.1%	1,800.0	0.1%	2,111.6	0.1%	2,374.0	0.1%	
146	Ministry of Western Region	0.0	0.0%	0.0	0.0%	1,000.0	0.1%	1,173.1	0.1%	1,318.9	0.1%	
2 SECURITY SERVICES												
201	Ministry of Defence	121,287.6	8.4%	189,645.3	13.1%	112,351.1	8.4%	131,801.6	8.4%	148,177.6	8.4%	
	Rice for Officers and Other Ranks	38,253.1	2.6%	34,289.8	2.4%	32,311.1	2.4%	37,904.9	2.4%	42,614.4	2.4%	
	Logistics and Other Operating Costs	83,034.6	5.7%	155,355.6	10.7%	80,040.0	6.0%	93,896.8	6.0%	105,563.2	6.0%	
	o/w: Outstanding Payment for on-going Contracts			147,592.9	10.2%	10,657.7	0.8%	12,502.8	0.8%	14,056.2	0.8%	
	Drugs and Medical Supplies	58,167.9	4.0%	11,412.0	0.8%	18,671.8	1.4%	21,904.3	1.4%	24,625.8	1.4%	
	Payment for Uniforms			0.0	0.0%	10,000.0	0.7%	11,731.2	0.7%	13,188.8	0.7%	
203	National Civil Registration Authority	15,063.2	1.0%	5,197.1	0.4%	5,197.1	0.4%	6,096.8	0.4%	6,854.3	0.4%	
205	Ministry of Internal Affairs	2,544.2	0.2%	2,822.8	0.2%	3,000.0	0.2%	3,519.4	0.2%	3,956.7	0.2%	
	Administrative and Operating Costs	1,544.2	0.1%	2,822.8	0.2%	2,500.0	0.2%	2,932.9	0.2%	3,297.3	0.2%	
	Office of the Chief Examiner	0.0	0.0%	0.0	0.0%	500.0	0.0%	586.6	0.0%	659.4	0.0%	
206	Sierra Leone Police	139,849.3	9.7%	96,307.0	6.7%	110,095.0	8.2%	129,154.9	8.2%	145,202.1	8.2%	
	Administrative and Operating Costs	41,589.6	2.9%	23,735.0	1.6%	32,607.7	2.4%	38,252.9	2.4%	43,005.7	2.4%	
	o/w Family Support Unit	0.0	0.0%	0.0	0.0%	800.0	0.1%	938.5	0.1%	1,055.1	0.1%	
	o/w Fuel	22,390.5	1.5%	16,935.0	1.2%	29,640.0	2.2%	34,771.4	2.2%	39,091.6	2.2%	
	o/w Spares	1,280.6	0.1%	2,800.0	0.2%	2,967.7	0.2%	3,481.5	0.2%	3,914.1	0.2%	
	Rice for Officers and Other Ranks	56,251.6	3.9%	56,925.0	3.9%	56,988.0	4.2%	66,853.9	4.3%	75,160.4	4.3%	
	Security Hardware, Uniforms and Other Logistics	42,008.2	2.9%	15,647.0	1.1%	20,499.3	1.5%	24,048.1	1.5%	27,036.1	1.5%	
	o/w: Outstanding payment for Vehicles			3,052.2	0.2%	4,947.0	0.3%	5,243.3	0.4%	6,151.1	0.4%	
	Procurement of Communication Equipment	15,250.0	1.1%	5,000.0	0.3%	5,272.5	0.4%	6,185.3	0.4%	6,953.8	0.4%	
207	Sierra Leone Correctional Services	68,544.6	4.7%	58,665.0	4.1%	60,665.0	4.5%	71,167.5	4.5%	80,009.8	4.5%	
	o/w: Inmates Welfare (Diets, Toiletries, Drugs etc)	38,089.7	2.6%	45,000.0	3.1%	45,000.0	3.4%	52,790.5	3.4%	59,349.6	3.4%	
	Uniforms and Regalia for Correctional Officers	8,319.7	0.6%	2,181.0	0.2%	4,181.0	0.3%	4,904.8	0.3%	5,514.2	0.3%	
	Rice for Officers and Other Ranks	22,135.2	1.5%	11,484.0	0.8%	11,484.0	0.9%	13,472.1	0.9%	15,146.0	0.9%	
208	National Fire Authority	5,744.5	0.4%	6,555.7	0.5%	5,982.1	0.4%	7,017.8	0.4%	7,889.7	0.4%	
	Administrative and Operating Costs	4,822.2	0.3%	2,806.9	0.2%	2,238.3	0.2%	2,619.9	0.2%	2,945.4	0.2%	
	Improve Delivery of Fire Services	922.3	0.1%	3,748.9	0.3%	3,748.9	0.3%	4,397.9	0.3%	4,944.3	0.3%	
	o/w: Fire Engines			922.3	0.1%	1,022.5	0.1%	1,199.6	0.1%	1,348.6	0.1%	

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ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
209 Central Intelligence & Security Unit	10,205.7	0.7%	11,276.0	0.8%	10,000.0	0.7%	11,731.2	0.7%	13,188.8	0.7%
210 Office of National Security	7,162.2	0.5%	10,233.2	0.7%	9,200.0	0.7%	10,792.7	0.7%	12,133.7	0.7%
Administrative and Operating Costs	6,662.2	0.5%	6,148.3	0.4%	4,870.4	0.4%	5,713.6	0.4%	6,423.4	0.4%
Coordination of the Security Sector	500.0	0.0%	4,084.9	0.3%	4,329.6	0.3%	5,079.1	0.3%	5,710.2	0.3%
211 Immigration Department	5,098.3	0.4%	8,386.6	0.6%	7,334.8	0.5%	8,604.7	0.5%	9,673.8	0.5%
Administrative and Operating Costs	4,219.8	0.3%	3,479.0	0.2%	2,427.2	0.2%	2,847.4	0.2%	3,201.2	0.2%
Manning of Various Border Immigration Posts	878.5	0.1%	4,907.6	0.3%	4,907.6	0.4%	5,757.3	0.4%	6,472.6	0.4%
212 National Drugs Law Enforcement Agency	369.9	0.0%	796.0	0.1%	796.0	0.1%	933.8	0.1%	1,049.8	0.1%
213 National Disaster Management Agency o/w National Emergency Relief Fund	0.0		0.0		14,500.0	1.1%	17,010.3	1.1%	19,123.8	1.1%
	237,450.0	16.4%	310,138.9	21.5%	297,471.5	22.2%	348,970.6	22.3%	392,329.3	22.2%
3 SOCIAL SERVICES										
300 Ministry of Technical and Higher Education	15,128.7	1.0%	60,111.3	4.2%	45,875.1	3.4%	53,817.1	3.4%	60,503.7	3.4%
Administrative and Operating Costs	6,650.9	0.5%	13,070.5	0.9%	13,070.5	1.0%	15,333.2	1.0%	17,238.4	1.0%
Tertiary Education and Technical and Vocational Education and Training	8,312.3	0.6%	45,864.7	3.2%	31,628.4	2.4%	37,104.0	2.4%	41,714.1	2.4%
Grants-in-Aid	1,157.5	0.1%	11,574.5	0.8%	4,794.7	0.4%	5,624.8	0.4%	6,323.6	0.4%
Tertiary Education Application Forms	383.0	0.0%	3,686.5	0.3%	5,474.7	0.4%	6,422.0	0.4%	7,220.5	0.4%
Grants for Tertiary Entrance Application Forms	0.0	0.0%	4,409.7	0.3%	4,409.7	0.3%	5,173.1	0.3%	5,815.9	0.3%
Student's Loan Scheme Secretariat	0.0	0.0%	4,794.7	0.3%	11,574.5	0.9%	13,578.4	0.9%	15,265.4	0.9%
Technical/Vocational Education	6,771.8	0.5%	21,399.2	1.5%	5,374.8	0.4%	6,305.3	0.4%	7,088.7	0.4%
Science and Technology Committee	0.0	0.0%	321.8	0.0%	321.8	0.0%	377.5	0.0%	424.4	0.0%
Barefoot Solar Technicians Training Centre	165.5	0.0%	854.4	0.1%	854.4	0.1%	1,002.3	0.1%	1,126.8	0.1%
	66,740.3	4.6%	29,820.4	2.1%	31,299.4	2.3%	36,718.1	2.3%	41,280.2	2.3%
Ministry of Basic and Secondary Education	5,515.5	0.4%	4,752.7	0.3%	4,752.7	0.4%	5,575.5	0.4%	6,268.2	0.4%
Administrative and Operating Costs	61,224.7	4.2%	25,067.7	1.7%	26,546.8	2.0%	31,142.6	2.0%	35,012.0	2.0%
Improving Access to and Quality Education	0.0	0.0%	272.7	0.0%	272.7	0.0%	319.9	0.0%	359.6	0.0%
of which: Sierra Leone Library Board										
Planning and Development Services	750.8	0.1%	2,955.5	0.2%	3,955.5	0.3%	4,640.3	0.3%	5,216.8	0.3%
Pre-primary and Primary Education	(331.4)	0.0%	2,179.7	0.2%	4,179.7	0.3%	4,903.4	0.3%	5,512.6	0.3%
of which: Grants to Physically Challenged Schools	(331.4)	0.0%	2,089.1	0.1%	2,089.1	0.2%	2,450.8	0.2%	2,755.3	0.2%
Secondary Education	60,409.3	4.2%	17,411.5	1.2%	18,411.5	1.4%	21,599.0	1.4%	24,282.6	1.4%
of which: Grants in Aid to Government Boarding Schools										
of which: Free Quality Education Coordination Programme	22,268.8	1.5%	11,832.4	0.8%	11,832.4	0.9%	13,880.9	0.9%	15,605.5	0.9%
Inspectorate Division	38,140.5	2.6%	4,650.1	0.3%	4,650.1	0.3%	5,455.1	0.3%	6,132.9	0.3%
Non Formal Education	396.0	0.0%	1,413.2	0.1%	1,413.2	0.1%	1,657.8	0.1%	1,863.8	0.1%
	1,107.8	0.1%	1,107.8	0.1%	1,107.8	0.1%	1,299.5	0.1%	1,461.0	0.1%
302 Ministry of Sports	1,209.2	0.1%	3,685.5	0.3%	3,685.5	0.3%	4,323.5	0.3%	4,860.7	0.3%
Administrative and Operating Costs	1,209.2	0.1%	3,685.5	0.3%	3,685.5	0.3%	4,323.5	0.3%	4,860.7	0.3%
303 Ministry of Tourism and Cultural Affairs	6,136.2	0.4%	5,402.9	0.4%	3,576.1	0.3%	4,195.2	0.3%	4,716.5	0.3%
Administrative and Operating Costs	5,777.6	0.4%	2,822.2	0.2%	995.4	0.1%	1,167.7	0.1%	1,312.8	0.1%
Promoting Local and International Tourism	358.6	0.0%	2,580.7	0.2%	2,580.7	0.2%	3,027.5	0.2%	3,403.7	0.2%
Culture Division	123.6	0.0%	921.3	0.1%	921.3	0.1%	1,080.8	0.1%	1,215.1	0.1%

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
Tourism Division										
Formulate Ecotourism Development Plan	235.0	0.0%	1,659.5	0.1%	1,659.5	0.1%	1,946.8	0.1%	2,188.6	0.1%
304 Ministry of Health and Sanitation	48,504.0	3.4%	56,710.3	3.9%	55,782.2	4.2%	65,439.4	4.2%	73,570.1	4.2%
Administrative and Operating Costs	24,685.0	1.7%	8,265.3	0.6%	7,337.2	0.5%	8,607.5	0.5%	9,676.9	0.5%
Improving Access and Quality of Basic Health Services	4,279.1	0.3%	23,680.7	1.6%	23,680.7	1.8%	27,780.4	1.8%	31,232.0	1.8%
Human Resources Management	2,993.4	0.2%	4,352.5	0.3%	4,352.5	0.3%	5,106.0	0.3%	5,740.4	0.3%
Primary Health Care Services	1,071.0	0.1%	12,937.6	0.9%	12,937.6	1.0%	15,177.4	1.0%	17,063.2	1.0%
of which: Malaria Prevention and Control	861.0	0.1%	5,374.3	0.4%	5,874.3	0.4%	6,891.3	0.4%	7,747.5	0.4%
STI/HIV/AIDS Prevention and Control Programme	210.0	0.0%	3,062.4	0.2%	3,062.4	0.2%	3,592.5	0.2%	4,038.9	0.2%
Tuberculosis and Leprosy Control Programme	1.0	0.0%	1,691.3	0.1%	1,691.3	0.1%	1,984.1	0.1%	2,230.6	0.1%
Reproductive and Child Health Care Services	214.7	0.0%	6,390.6	0.4%	6,390.6	0.5%	7,497.0	0.5%	8,428.4	0.5%
National School Health Programme	94.9	0.0%	1,515.7	0.1%	1,515.7	0.1%	1,778.2	0.1%	1,999.1	0.1%
Immunization Programme/EP	119.8	0.0%	4,352.5	0.3%	4,352.5	0.3%	5,106.0	0.3%	5,740.4	0.3%
Reproductive Health/Family Planning	0.0	0.0%	522.3	0.0%	522.3	0.0%	612.8	0.0%	688.9	0.0%
Secondary Health Care Services	5,302.0	0.4%	888.0	0.1%	888.0	0.1%	1,041.7	0.1%	1,171.1	0.1%
Hospitals and Ambulance Services	13,713.2	0.9%	22,273.1	1.5%	22,273.1	1.7%	26,129.1	1.7%	29,375.6	1.7%
o/w Support to Ambulance Services	0.0	0.0%	0.0	0.0%	4,900.0	0.4%	5,748.3	0.4%	6,462.5	0.4%
Directorate of Hospitals and Laboratory	524.7	0.0%	1,603.2	0.1%	1,603.2	0.1%	1,880.7	0.1%	2,114.4	0.1%
305 Ministry of Social Welfare	8,253.5	0.6%	16,487.4	1.1%	15,159.8	1.1%	17,784.3	1.1%	19,994.0	1.1%
Administrative and Operating Costs	3,209.9	0.2%	6,750.0	0.5%	6,750.0	0.5%	7,918.6	0.5%	8,902.4	0.5%
o/w Pilgrimage	0.0	0.0%	5,443.8	0.4%	5,443.8	0.4%	6,386.3	0.4%	7,179.7	0.4%
Social Protection Programmes	5,043.6	0.3%	9,737.4	0.7%	8,409.8	0.6%	9,865.7	0.6%	11,091.5	0.6%
Grants to Welfare Institutions	2,951.0	0.2%	2,012.9	0.1%	2,012.9	0.1%	2,361.3	0.2%	2,654.7	0.2%
Diets for Approved School & Remand Home	338.6	0.0%	1,107.9	0.1%	1,107.9	0.1%	1,299.7	0.1%	1,461.2	0.1%
Social Development Activities	806.6	0.1%	3,345.4	0.2%	2,017.8	0.2%	2,367.2	0.2%	2,661.3	0.2%
Programme for Disabled Persons - Disability Commission	947.4	0.1%	2,390.2	0.2%	2,390.2	0.2%	2,804.0	0.2%	3,152.4	0.2%
Policy Development and Strategic Planning	0.0	0.0%	881.0	0.1%	881.0	0.1%	1,033.5	0.1%	1,161.9	0.1%
306 Ministry of Lands, Housing and Country Planning	1,966.8	0.1%	3,493.4	0.2%	3,510.3	0.3%	4,118.0	0.3%	4,629.7	0.3%
of which Housing Division	573.3	0.0%	357.9	0.0%	357.9	0.0%	419.9	0.0%	472.1	0.0%
307 National Medical Supplies Agency	46,694.0	3.2%	64,781.0	4.5%	75,063.4	5.6%	88,058.6	5.6%	98,999.7	5.6%
Administrative and Operating Costs	2,081.0	0.1%	2,181.4	0.2%	2,312.1	0.2%	2,712.4	0.2%	3,049.4	0.2%
Procurement of Free Health Care Drugs	25,613.0	1.8%	39,349.7	2.7%	55,000.0	4.1%	64,521.8	4.1%	72,538.4	4.1%
Procurement of Drugs and Other Medical Supplies	19,000.0	1.3%	23,249.9	1.6%	17,751.3	1.3%	20,824.5	1.3%	23,411.8	1.3%
308 National Commission for Social Action	2,135.4	0.1%	2,880.1	0.2%	2,880.1	0.2%	3,378.8	0.2%	3,798.6	0.2%
309 Dental and Medical Board	56.3	0.0%	628.4	0.0%	628.4	0.0%	737.1	0.0%	828.7	0.0%
310 Ministry of Youth Affairs	4,604.2	0.3%	5,802.3	0.4%	5,802.3	0.4%	6,806.8	0.4%	7,652.5	0.4%
Administrative and Operating Costs	1,804.2	0.1%	2,120.6	0.1%	2,120.6	0.2%	2,487.7	0.2%	2,796.8	0.2%
Coordination of Youth Policies and Programmes	0.0	0.0%	681.7	0.0%	681.7	0.1%	799.7	0.1%	899.1	0.1%
National Youth Commission	2,800.0	0.2%	3,000.0	0.2%	3,000.0	0.2%	3,519.4	0.2%	3,956.6	0.2%
311 Health Service Commission	476.0	0.0%	1,200.8	0.1%	2,200.8	0.2%	2,581.8	0.2%	2,902.6	0.2%
312 Teaching Service Commission	2,604.4	0.2%	2,656.4	0.2%	2,656.4	0.2%	3,116.3	0.2%	3,503.5	0.2%

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ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

Details	FY2020		FY2021		FY2022		FY2023		FY2024	
	% of Total Goods & Services	Actual	% of Total Goods & Services	Estimate	% of Total Goods & Services	Budget	% of Total Goods & Services	Indicative	% of Total Goods & Services	Indicative
313 National Youth Service	1,732.5	0.1%	2,500.0	0.2%	2,500.0	0.2%	2,932.8	0.2%	3,297.2	0.2%
314 National HIV and AIDS Commission	1,754.5	0.1%	2,000.0	0.1%	2,500.0	0.2%	2,932.8	0.2%	3,297.2	0.2%
315 Teaching Hospitals Complex Administration	542.3	0.0%	2,000.0	0.1%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%
316 Civil Service Training College	423.8	0.0%	683.3	0.0%	683.3	0.1%	801.5	0.1%	901.1	0.1%
317 Post Graduate College of Health Specialists	500.0	0.0%	2,753.6	0.2%	2,753.6	0.2%	3,230.3	0.2%	3,631.7	0.2%
318 Ministry of Environment	1,550.6	0.1%	3,837.5	0.3%	3,837.5	0.3%	4,501.9	0.3%	5,061.2	0.3%
Administrative, Operating and Environmental Safeguards Cost	1,550.6	0.1%	1,500.0	0.1%	1,500.0	0.1%	1,759.7	0.1%	1,978.3	0.1%
Forestry Conservation Division	0.0	0.0%	2,337.5	0.2%	2,337.5	0.2%	2,742.2	0.2%	3,082.9	0.2%
319 Ministry of Gender and Children's Affairs	2,136.9	0.1%	4,010.2	0.3%	4,010.2	0.3%	4,704.5	0.3%	5,289.0	0.3%
Gender and Children's Programmes	350.0	0.0%	3,000.0	0.2%	3,000.0	0.2%	3,519.4	0.2%	3,956.6	0.2%
Children's Commission	1,786.9	0.1%	1,010.2	0.1%	1,010.2	0.1%	1,185.1	0.1%	1,332.4	0.1%
320 National Sports Authority	22,033.4	1.5%	34,694.0	2.4%	26,567.0	2.0%	31,166.3	2.0%	35,038.7	2.0%
Administrative and Operating Costs	0.0	0.0%	2,481.5	0.2%	2,481.5	0.2%	2,911.1	0.2%	3,272.8	0.2%
Sports Programmes	22,033.4	1.5%	32,212.5	2.2%	24,085.4	1.8%	28,255.2	1.8%	31,765.8	1.8%
<i>o/w: Contributions to Sporting Activities</i>	22,033.4	1.5%	32,212.5	2.2%	24,085.4	1.8%	28,255.2	1.8%	31,765.8	1.8%
345 Pharmacy Board Services	2,267.0	0.2%	4,000.0	0.3%	4,500.0	0.3%	5,279.1	0.3%	5,935.0	0.3%
163,055.7	11.3%		184,689.9	12.8%	197,297.3	14.7%	231,453.8	14.8%	260,211.4	14.7%
4 ECONOMIC SERVICES										
401 Ministry of Agriculture and Food Security	22,153.6	1.5%	21,426.6	1.5%	34,529.1	2.6%	40,718.9	2.6%	45,906.0	2.6%
Administrative and Operating Costs	15,005.4	1.0%	14,328.3	1.0%	6,885.8	0.5%	8,290.0	0.5%	9,447.9	0.5%
<i>o/w: Support to Seed Multiplication Programme</i>	0.0	0.0%	3,000.0	0.2%	3,000.0	0.2%	3,519.4	0.2%	3,956.6	0.2%
<i>o/w: National Agricultural Training Centre</i>	0.0	0.0%	497.6	0.0%	497.6	0.0%	583.8	0.0%	656.3	0.0%
Increasing Agricultural Productivity and Value Added	2,870.4	0.2%	3,763.3	0.3%	20,940.1	1.6%	24,565.3	1.6%	27,617.5	1.6%
Production of Export/Cash Crops	888.8	0.1%	1,519.3	0.1%	3,203.2	0.2%	3,757.8	0.2%	4,224.7	0.2%
<i>o/w: Rehabilitation of Existing Plantations</i>	700.5	0.0%	1,519.3	0.1%	1,868.2	0.1%	2,191.7	0.1%	2,464.0	0.1%
Food Security Division (Office of the Chief Agriculture Officer)	1,485.5	0.1%	902.4	0.1%	13,736.9	1.0%	16,115.1	1.0%	18,117.3	1.0%
Procurement of Agricultural Tools and Equipment	632.8	0.0%	902.4	0.1%	5,574.3	0.4%	6,539.3	0.4%	7,351.8	0.4%
Procurement and Distribution of Agricultural Processing Equipment	852.7	0.1%	0.0	0.0%	5,162.6	0.4%	6,056.4	0.4%	6,808.9	0.4%
Agricultural Engineering/Land and Water Development Division	496.1	0.0%	1,341.7	0.1%	4,000.0	0.3%	4,692.5	0.3%	5,275.5	0.3%
<i>o/w: Rehabilitation of Inland Valley Swamps</i>	496.1	0.0%	1,341.7	0.1%	3,300.0	0.2%	3,871.3	0.2%	4,352.3	0.2%
Agricultural Extension Services Planning, Evaluation, Monitoring and Statistics Division (PEMSD)	0.0	0.0%	1,168.1	0.1%	2,000.0	0.1%	2,346.2	0.1%	2,637.8	0.1%
<i>o/w: Collection and Analysis of Agricultural Statistics</i>	0.0	0.0%	918.1	0.1%	1,177.0	0.1%	1,380.8	0.1%	1,552.3	0.1%
Livestock Division	2,323.0	0.2%	1,199.9	0.1%	1,803.1	0.1%	2,115.2	0.1%	2,378.0	0.1%

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

	Details	FY2020 Actual	% of Total Goods & Services	FY2021 Estimate	% of Total Goods & Services	FY2022 Budget	% of Total Goods & Services	FY2023 Indicative	% of Total Goods & Services	FY2024 Indicative	% of Total Goods and Services
	Procurement of Animal Vaccines	1,700.0	0.1%	1,199.9	0.1%	1,803.1	0.1%	2,115.2	0.1%	2,378.0	0.1%
402	Ministry of Fisheries and Marine Resources	5,441.1	0.4%	14,630.6	1.0%	15,374.7	1.1%	18,036.4	1.2%	20,277.3	1.1%
	Administrative and Operating Costs	1,245.8	0.1%	2,208.4	0.2%	2,208.4	0.2%	2,550.7	0.2%	2,912.6	0.2%
	Marine Artisanal Fisheries	4,195.4	0.3%	8,857.3	0.6%	9,387.9	0.7%	11,013.1	0.7%	12,381.5	0.7%
	Promote Fish Export Activities	0.0	0.0%	3,564.9	0.2%	3,778.4	0.3%	4,432.5	0.3%	4,983.3	0.3%
	Fish Quality Assurance	0.0	0.0%	1,090.5	0.1%	1,155.8	0.1%	1,355.9	0.1%	1,524.4	0.1%
	Competent Authority	0.0	0.0%	2,106.2	0.1%	2,232.4	0.2%	2,618.8	0.2%	2,944.2	0.2%
403	Ministry of Mines and Mineral Resources	3,726.1	0.3%	3,916.3	0.3%	4,150.9	0.3%	4,869.5	0.3%	5,474.5	0.3%
	Administrative and Operating Costs	1,952.7	0.1%	846.6	0.1%	897.4	0.1%	1,052.7	0.1%	1,183.5	0.1%
	Mines Division	1,773.4	0.1%	3,069.7	0.2%	3,253.5	0.2%	3,816.8	0.2%	4,291.0	0.2%
	Review the legal framework for mines and minerals	0.0	0.0%	224.0	0.0%	237.4	0.0%	278.5	0.0%	313.2	0.0%
	Support to the National Minerals Agency	1,773.4	0.1%	2,059.5	0.1%	2,182.8	0.2%	2,560.7	0.2%	2,878.9	0.2%
	Support to Artisanal Miners and Small Scale Mining Entrepreneurs	0.0	0.0%	786.2	0.1%	833.3	0.1%	977.5	0.1%	1,099.0	0.1%
404	Ministry of Transport and Aviation	70,941.7	4.9%	54,589.2	3.8%	56,388.1	4.2%	66,150.2	4.2%	74,369.1	4.2%
	Administrative and Operating Costs	637.0	0.0%	2,647.4	0.2%	2,806.0	0.2%	3,291.7	0.2%	3,700.7	0.2%
	Payment of outstanding Contracts on Procurement of Government Vehicles	70,153.4	4.9%	51,532.8	3.6%	51,598.6	3.8%	60,531.5	3.9%	68,052.4	3.9%
	Directorate of Transport (TIDU)	151.2	0.0%	409.0	0.0%	1,183.5	0.1%	1,388.4	0.1%	1,560.9	0.1%
	Sierra Leone Aircraft Accident & Incident Investigation Bureau	0.0	0.0%	0.0	0.0%	800.0	0.1%	938.5	0.1%	1,055.1	0.1%
405	Ministry of Tourism and Cultural Affairs	7,148.9	0.5%	8,963.7	0.6%	9,500.6	0.7%	11,145.4	0.7%	12,530.1	0.7%
	National Tourist Board	5,368.4	0.4%	4,908.2	0.3%	5,202.2	0.4%	6,102.9	0.4%	6,861.1	0.4%
	o/w Development and Implementation of Tourism Marketing Strategy	5,368.4	0.4%	1,632.7	0.1%	1,730.5	0.1%	2,030.1	0.1%	2,282.4	0.1%
	Monuments and Relics Commission	1,780.5	0.1%	2,607.5	0.2%	2,763.7	0.2%	3,242.1	0.2%	3,645.0	0.2%
	National and Railway Museums	0.0	0.0%	1,447.9	0.1%	1,534.7	0.1%	1,800.3	0.1%	2,024.0	0.1%
406	Ministry of Energy	4,861.9	0.3%	3,783.3	0.3%	3,783.3	0.3%	4,438.3	0.3%	4,989.8	0.3%
	Administrative and Operating Expenses	4,861.9	0.3%	3,783.3	0.3%	3,783.3	0.3%	4,438.3	0.3%	4,989.8	0.3%
	Bumbuna Watershed Unit	783.2	0.1%	909.6	0.1%	909.6	0.1%	1,067.1	0.1%	1,199.6	0.1%
407	Ministry of Labour and Social Security	3,301.1	0.2%	4,947.4	0.3%	6,820.8	0.5%	7,789.5	0.5%	8,629.6	0.5%
	Administrative and Operating Costs	3,301.1	0.2%	966.6	0.1%	966.6	0.1%	1,133.9	0.1%	1,274.8	0.1%
	Strengthening the legal and Institutional Framework for Labour Administration	0.0	0.0%	3,980.8	0.3%	3,980.8	0.3%	4,670.0	0.3%	5,250.3	0.3%
408	Ministry of Works and Public Assets	12,869.5	0.9%	21,464.7	1.5%	12,664.3	0.9%	14,856.7	0.9%	16,702.6	0.9%
	Administrative and Operating Costs	3,778.0	0.3%	2,468.4	0.2%	2,468.4	0.2%	2,895.8	0.2%	3,255.6	0.2%
	Architectural, Design, Construction and Maint, Div. of which: Repairs and Maintenance	1,881.8	0.1%	4,881.8	0.3%	4,881.8	0.4%	5,727.0	0.4%	6,438.6	0.4%
	of Government Buildings	1,881.8	0.1%	4,881.8	0.3%	4,881.8	0.4%	5,727.0	0.4%	6,438.6	0.4%
	Civil Engineering Works Division	449.9	0.0%	549.7	0.0%	549.7	0.0%	644.9	0.0%	725.0	0.0%
	Mechanical Division	38.9	0.0%	507.8	0.0%	507.8	0.0%	595.7	0.0%	669.7	0.0%
	Public Assets Division	6,670.8	0.5%	12,561.7	0.9%	12,561.7	0.9%	13,761.3	0.9%	4,412.4	0.3%
	of which: Rent and Rates	5,100.2	0.4%	12,561.7	0.9%	12,561.7	0.9%	13,290.2	0.2%	3,859.8	0.2%
	Works Project Implementation and Monitoring Unit	50.0	0.0%	495.3	0.0%	495.3	0.0%	495.3	0.0%	581.0	0.0%

ANNEX 3a: NON SALARY, NON INTEREST RECURRENT (GOODS AND SERVICES) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

5 CONTINGENCY EXPENDITURE

Contingency Fund
Special Presidential Warrants
Unallocated Expenditures

Total Goods and Services and Contingency Provisions Goods & Services

Group & Services	Amount	Amount	Amount	Amount
Social and Economic o/w Free Education Programme	1,331,193.8	1,311,010.8	1,301,010.8	1,301,010.8
General and Others	27.7%	34.2%	36.1%	36.1%
Statistics - Sierra Leone	4.2%	1.4%	1.7%	1.7%
Defence Expenditure	48.0%	53.9%	40.2%	40.4%
Police	0.4%	0.4%	0.4%	0.4%
Correctional Services	8.4%	13.1%	11.2,351.1	8.4%
Contingency Expenditure	121,287.6	189,645.3	131,801.6	148,177.6
	139,849.3	96,307.0	110,095.0	129,154.9
	68,544.6	58,665.0	60,165.0	71,167.5
	22,319.8	88,718.8	6,11%	20,876.2
	1.5%			

ANNEX 3b: NON SALARY, NON INTEREST RECURRENT (SUBSIDIES AND TRANSFERS) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Subsidies & Transfer	FY2021 Estimate	% of Total Subsidies & Transfer	FY2022 Budget	% of Total Subsidies & Transfer	FY2023 Budget	% of Total Subsidies & Transfer	FY2024 Budget	% of Total Subsidies & Transfer	% of Total Subsidies & Transfer
1 GENERAL SERVICES											
130 National Revenue Authority (NRA)	151,067.7	12.9%	192,628	13.9%	207,720.9	13.7%	240,060.0	17.3%	312,327.1	20.8%	
134 National Electoral Commission (NEC)	11,251.6	1.0%	50,566	3.7%	300,000.0	19.8%	91,525.2	6.6%	55,000.0	3.6%	
3 SOCIAL SERVICES											
300 Ministry of Technical and Higher Education	44,719.3	3.8%	69,391	5.0%	80,905.6	5.3%	118,498.9	8.5%	133,731.1	8.7%	
Grants to Tertiary Institutions	44,719.3	3.8%	69,391	5.0%	80,905.6	5.3%	118,498.9	8.5%	133,731.1	8.7%	
Grants to Tertiary Education	44,719.3	3.8%	69,391	5.0%	80,905.6	5.3%	118,498.9	8.5%	133,731.1	8.7%	
4 ECONOMIC SERVICES											
406 Ministry of Energy	144,771.7	12.4%	96,953	7.0%	122,719.4	8.1%	131,472.2	9.5%	171,638.1	11.1%	
Energy Subsidies (Incl. Fuel)	144,771.7	12.4%	96,953	7.0%	122,719.4	8.1%	131,472.2	9.5%	171,638.1	11.1%	
Energy Subsidies for IPPs	144,771.7	12.4%	81,663	5.9%	110,858.6	7.3%	131,472.2	9.5%	171,638.1	11.1%	
Other SOEs Loans and Structural Interventions	0.0	0.0%	15,290	1.1%	11,860.8	0.8%	0.0	0.0%	0.0	0.0%	
411 Road Maintenance Fund	83,757.9	7.2%	166,967	12.1%	134,434.2	8.9%	162,911.5	11.7%	188,570.1	12.2%	
Road Maintenance Fund Administration	15,428.6	1.3%	1,021	0.1%	4,662.2	0.3%	5,472.5	0.4%	6,176.0	0.4%	
Sierra Leone Roads Authority	14,189.9	1.2%	2,090	0.2%	2,460.6	0.2%	2,888.3	0.2%	3,259.6	0.2%	
Road Maintenance Activities	54,139.3	4.6%	163,856	11.8%	127,311.4	8.4%	154,550.7	11.1%	179,134.6	11.6%	
412 National Telecommunications Commission (NATCOM)	81,726.9	7.0%	107,275	7.8%	201,628.2	13.3%	241,470.4	17.4%	272,509.9	17.7%	
415 Sierra Leone Maritime Administration (SLMA)	41,954.5	3.6%	48,902	3.5%	36,010.4	2.4%	45,269.1	3.3%	51,088.1	3.3%	
416 Civil Aviation Authority	25,718.7	2.2%	28,799	2.1%	46,350.6	3.1%	54,406.3	3.9%	61,399.9	4.0%	
420 Sierra Leone Environment Protection Agency (SLEPA)	22,184.3	1.9%	28,054	2.0%	32,556.7	2.1%	39,215.0	2.8%	44,255.9	2.9%	
423 Sierra Leone Petroleum Regulation Agency	10,311.5	0.9%	20,808	1.5%	12,369.8	0.8%	15,519.7	1.1%	17,514.7	1.1%	
424 Sierra Leone Petroleum Directorate	16,461.2	1.4%	17,897	1.3%	7,264.5	0.5%	8,585.1	0.6%	9,688.6	0.6%	
425 Sierra Leone Road Safety Authority	65,382.2	5.6%	78,168	5.7%	44,719.9	2.9%	52,490.2	3.8%	59,237.5	3.8%	
6 CONTINGENCY EXPENDITURE											
614 Transfers to NaCOVERC	369,456.2	31.5%	375,000	27.1%	174,000.0	11.5%	50,000.0	3.6%	0.0	0.0%	0.0%

ANNEX 3b: NON SALARY, NON INTEREST RECURRENT (SUBSIDIES AND TRANSFERS) BUDGETARY ALLOCATIONS FOR FY2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Subsidies & Transfer	FY2021 Estimate	% of Total Subsidies & Transfer	FY2022 Budget	% of Total Subsidies & Transfer	FY2023 Indicative	% of Total Subsidies & Transfer	FY2024 Indicative	% of Total Subsidies & Transfer
7 TRANSFERS TO LOCAL COUNCILS	102,319.4	8.7%	101,869	8.0%	115,686.5	7.6%	139,417.4	10.0%	157,338.6	11.3%
Grants for General Administrative Expenses	19,882.2	1.7%	16,044	1.2%	7,009.5	0.5%	8,048.3	0.6%	9,082.9	0.7%
Local Government Grants	19,882.2	1.7%	16,044	1.2%	7,009.5	0.5%	8,048.3	0.6%	9,082.9	0.7%
Grants for Devolved Functions	82,437.2	7.0%	85,824	6.2%	108,677.0	7.2%	131,369.1	9.4%	148,255.7	10.7%
Sensitisation on Fire Prevention Services	0.0	0.0%	1,162	0.1%	1,000.0	0.1%	1,069.1	0.1%	1,206.5	0.1%
Education Services	29,174.6	2.5%	14,314	1.0%	11,608.6	0.8%	17,066.7	1.2%	19,260.5	1.4%
Administration	12,879.7	1.1%	554	0.0%	2,300.0	0.2%	3,168.9	0.2%	3,576.3	0.3%
Pre-primary and Primary Education	0.0	0.0%	8,400	0.6%	0.0	0.0%	0.0	0.0%	0.0	0.0%
Secondary Education	2,400.0	0.2%	819	0.1%	3,403.4	0.2%	5,761.5	0.4%	6,502.2	0.5%
of which: Science Equipment	1,560.1	0.1%	393	0.0%	1,631.3	0.1%	2,247.6	0.2%	2,536.6	0.2%
Government Libraries	1,733.6	0.1%	2,416	0.2%	1,812.8	0.1%	2,497.7	0.2%	2,818.8	0.2%
Education Development	12,161.3	1.0%	2,125	0.2%	4,092.4	0.3%	5,638.5	0.4%	6,363.3	0.5%
Youths and Sports Services	0.0	0.0%	3,477	0.3%	2,294.9	0.2%	3,161.9	0.2%	3,568.4	0.3%
Sports Equipment	0.0	0.0%	1,948	0.1%	1,340.5	0.1%	1,847.0	0.1%	2,084.4	0.1%
Youths Division	0.0	0.0%	1,530	0.1%	954.4	0.1%	1,315.0	0.1%	1,484.0	0.1%
Solid Waste Management Services	144.0	0.0%	2,797	0.2%	10,152.2	0.7%	11,916.7	0.9%	13,448.5	1.0%
Monthly Cleaning	7,140.0	0.6%	9,338	0.7%	41,655.3	2.7%	48,895.0	3.5%	55,180.2	4.0%
Health Care Services	31,510.9	2.7%	34,704	2.5%	24,208.3	1.6%	28,415.7	2.0%	32,068.4	2.3%
District Peripheral Health Care Services (PHCS)	15,918.8	1.4%	17,237	1.2%	16,538.9	1.1%	19,413.4	1.4%	21,908.8	1.6%
Secondary Health Services (District Hospitals) except Bo, Kenema & Makieni	15,592.1	1.3%	17,467	1.3%	7,669.4	0.5%	9,002.4	0.6%	10,159.6	0.7%
Social Welfare, Gender and Children's Affairs	3,266.4	0.3%	5,372	0.4%	4,009.2	0.3%	4,706.0	0.3%	5,311.0	0.4%
Social Welfare Division	0.0	0.0%	2,643	0.2%	1,793.4	0.1%	2,105.1	0.2%	2,375.7	0.2%
Gender and Children's Affairs Division	3,266.4	0.3%	2,729	0.2%	2,215.8	0.1%	2,600.9	0.2%	2,935.2	0.2%
Agriculture and Food Security Services	8,271.3	0.7%	10,142	0.7%	10,152.2	0.7%	11,916.7	0.9%	13,448.5	1.0%
Fisheries and Marine Resources	613.1	0.1%	934	0.1%	752.5	0.0%	883.3	0.1%	996.9	0.1%
Water services	2,316.8	0.2%	3,583	0.3%	2,843.6	0.2%	3,337.9	0.2%	3,766.9	0.3%
Rural Water Services	2,316.8	0.2%	3,583	0.3%	2,843.6	0.2%	3,337.9	0.2%	3,766.9	0.3%
Total Subsidies and Transfers Provisions	1,171,083.0	100.0%	1,383,276	100.0%	1,516,366.8	100.0%	1,390,841.0	100.0%	1,534,299.6	100.0%
Transfers to Local Councils										
Grants for Admin. Expenses	102,319.4	8.7%	101,869	7.6%	115,686.5	7.6%	139,417.4	10.0%	157,338.6	10.3%
Grants for Devolved Functions	19,882.2	1.7%	16,044	0.5%	7,009.5	0.5%	8,048.3	0.6%	9,082.9	0.6%
<i>o/w Free Education Programme</i>	82,437.2	7.0%	85,824	7.2%	108,677.0	7.2%	131,369.1	9.4%	148,255.7	9.7%
Grants to Tertiary Educational Institutions										
Transfer to Road Maintenance Fund	44,719.3	3.8%	69,391	5.3%	80,905.6	5.3%	118,498.9	8.5%	133,731.1	8.7%
Transfers to Treasury Single Account Agencies	83,757.9	7.2%	166,967	8.9%	134,634.2	8.9%	162,911.5	11.7%	188,570.1	12.3%
Transfers to NACOERC	263,739.3	22.5%	329,903	25.1%	380,900.1	25.1%	456,955.8	32.9%	515,694.5	33.6%
National Revenue Authority	369,456.2	31.5%	375,000	11.5%	174,000.0	11.5%	50,000.0	3.6%	0.0	0.0%
Energy Subsidies (Incl. Fuel)	151,067.7	12.9%	192,628	13.7%	207,720.9	13.7%	240,060.0	17.3%	312,327.1	20.4%
<i>Energy Subsidies for ILPs</i>	144,771.7	12.4%	96,953	8.1%	122,719.4	8.1%	131,472.2	9.5%	171,638.1	11.2%
<i>Other SOEs Loans and Structural Interventions</i>	144,771.7	12.4%	81,663	7.3%	110,558.6	7.3%	131,472.2	9.5%	171,638.1	11.2%
Elections and Democratisation	0.0	0.0%	15,290	0.8%	11,360.8	0.8%	0.0	0.0%	0.0	0.0%
	11,251.6	1.0%	50,566	19.8%	300,000.0	19.8%	91,525.2	6.6%	55,000.0	3.6%

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Non Int/ Sal Recurr Exp		FY2021 Estimate	% of Total Non Int/ Sal Recurr Exp		FY2022 Budget	% of Total Non Int/ Sal Recurr Exp		FY2023 Indicative	% of Total Non Int/ Sal Recurr Exp		FY2024 Indicative	% of Total Non Int/ Sal Recurr Exp	
		Le'm	Le'm		Le'm	Le'm		Le'm	Le'm		Le'm	Le'm		Le'm	Le'm
CLUSTER 1 EDUCATION FOR DEVELOPMENT	114,071.8	5.3%	176,976.1	8.2%	173,028.4	8.0%	230,018.6	10.7%	259,180.2	12.0%					
1.1 DELIVERING FREE QUALITY EDUCATION															
301 Ministry of Basic and Secondary Education	98,519.3	4.6%	46,790.8	2.2%	45,564.5	2.1%	56,901.1	2.6%	64,044.2	3.0%					
312 Teaching Service Commission	66,740.3	3.1%	29,820.4	0.0	31,299.4	0.0	36,718.1	0.0	41,280.2	1.9%					
701 Devolved Function - Education Services	2,604.4	0.1%	2,656.4	0.0	2,656.4	0.0	3,116.3	0.0	3,503.5	0.2%					
1.2 STRENGTHENING TECHNICAL AND HIGHER EDUCATION	29,174.6	1.4%	14,314.0	0.0	11,608.6	0.0	17,066.7	0.0	19,260.5	0.9%					
CLUSTER 2 OTHER HUMAN DEVELOPMENT	15,552.5	0.7%	130,185.3	6.0%	127,463.9	5.9%	173,117.5	8.0%	195,136.0	9.0%					
300 Ministry of Technical and Higher Education	15,128.7	0.7%	129,502.0	0.1	126,780.6	0.1	172,316.0	0.1	194,234.9	9.0%					
316 Civil Service Training College	423.8	0.0%	683.3	0.0	683.3	0.0	801.5	0.0	901.1	0.0%					
2.1 HEALTHCARE IMPROVEMENT	194,696.2	9.0%	271,450.9	12.6%	302,495.8	14.0%	355,175.8	16.5%	399,589.0	18.5%					
304 Ministry of Health and Sanitation	132,305.0	6.1%	168,778.0	7.8%	169,636.8	7.9%	199,021.2	9.2%	223,871.1	10.4%					
307 National Medical Supplies Agency	48,504.0	2.2%	56,710.3	0.0	55,782.2	0.0	65,439.4	0.0	73,570.1	3.4%					
309 Dental and Medical Board	46,694.0	2.2%	64,781.0	0.0	75,063.4	0.1	88,058.6	0.1	98,999.7	4.6%					
311 Health Service Commission	56.3	0.0%	628.4	0.0	628.4	0.0	737.1	0.0	828.7	0.0%					
314 National HIV and AIDS Commission	476.0	0.0%	1,200.8	0.0	2,200.8	0.0	2,581.8	0.0	2,902.6	0.1%					
315 Teaching Hospitals Complex Administration	1,754.5	0.1%	2,000.0	0.0	2,500.0	0.0	2,932.8	0.0	3,297.2	0.2%					
317 Post Graduate College of Health Specialists	500.0	0.0%	2,753.6	0.0	2,753.6	0.0	3,230.3	0.0	3,631.7	0.2%					
345 Pharmacy Board Services	2,267.0	0.1%	4,000.0	0.0	4,500.0	0.0	5,279.1	0.0	5,935.0	0.3%					
701 Devolved Function - Health Care Services	31,510.9	0.0	34,703.9	0.0	24,208.3	0.0	28,415.7	0.0	32,068.4	1.5%					
2.2 IMPROVING WATER SANITATION	18,170.3	0.8%	31,455.4	1.5%	70,388.4	3.3%	82,611.2	3.8%	93,151.0	4.3%					
414 Ministry of Water Resources	8,569.5	0.4%	15,737.2	0.0	15,737.2	0.0	18,461.6	0.0	20,755.4	1.0%					
701 Devolved Function - Solid Waste Management Services	7,284.0	0.3%	12,135.1	0.0	51,807.6	0.0	60,811.7	0.0	68,628.7	3.2%					
701 Devolved Function - Rural Water Services	2,316.8	0.1%	3,583.1	0.0	2,843.6	0.0	3,337.9	0.0	3,766.9	0.2%					

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Non Int/Sal Recurr Exp	FY2021 Estimate	% of Total Non Int/Sal Recurr Exp	FY2022 Budget	% of Total Non Int/Sal Recurr Exp	FY2023 Budget	% of Total Non Int/Sal Recurr Exp	FY2024 Indicative	% of Total Non Int/Sal Recurr Exp	% of Total Non Int/Sal Recurr Exp
	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m
2.3 EMPLOYMENT, YOUTH EMPOWERMENT AND MIGRATION											
302 Ministry of Sports	1,209.2	0.0	3,685.5	0.0	3,685.5	0.0	4,323.5	0.0	4,860.7	0.2%	
320 National Sports Authority	22,033.4	1.0%	34,694.0	0.0	26,567.0	0.0	31,166.3	0.0	35,038.7	1.6%	
310 Ministry of Youth Affairs	1,804.2	0.1%	2,802.3	0.0	2,802.3	0.0	3,287.5	0.0	3,695.9	0.2%	
310 National Youth Commission	2,800.0	0.1%	3,000.0	0.0	3,000.0	0.0	3,519.4	0.0	3,956.6	0.2%	
313 National Youth Service	1,732.5	0.1%	2,500.0	0.0	2,500.0	0.0	2,932.8	0.0	3,297.2	0.2%	
407 Ministry of Labour and Social Security	3,301.1	0.2%	4,947.4	0.0	6,820.8	0.0	7,789.5	0.0	8,629.6	0.4%	
701 Devolved Function - Youth and Sports Services	2,194.7	0.1%	3,477.3	0.0	2,294.9	0.0	3,161.9	0.0	3,568.4	0.2%	
2.4 SOCIAL PROTECTION											
5043.6	0.2%	9,737.4	0.0	8,409.8	0.0	9,865.7	0.0	11,091.5	0.5%		
2,135.4	0.1%	2,880.1	0.0	2,880.1	0.0	3,378.8	0.0	3,798.6	0.2%		
2.5 POPULATION, LANDS AND HOUSING											
1,966.8	0.1%	3,493.4	0.2%	3,510.3	0.2%	4,118.0	0.2%	4,629.7	0.2%		
1,966.8	0.1%	3,493.4	0.0	3,510.3	0.0	4,118.0	0.0	4,629.7	0.2%		
306 Ministry of Lands, Country Planning & the Environment	136,514.8	6.3%	163,586.1	7.6%	154,787.4	7.2%	184,891.4	8.6%	208,277.9	9.7%	
CLUSTER 3 DIVERSIFYING THE ECONOMY											
3.1 AGRICULTURE											
401 Ministry of Agriculture, Forestry and Food Security	22,153.6	1.0%	21,426.6	0.0	34,529.1	0.0	40,718.9	0.0	45,906.0	2.1%	
410 National Protected Area Authority	2,728.6	0.1%	3,261.5	0.0	3,261.5	0.0	3,826.1	0.0	4,301.5	0.2%	
418 Sierra Leone Agricultural Research Institute	1,802.4	0.1%	3,700.0	0.0	3,700.0	0.0	4,340.6	0.0	4,879.9	0.2%	
426 Sierra Leone Seed Certification Agency	800.0	0.0%	1,000.0	0.0	1,500.0	0.0	1,759.7	0.0	1,978.3	0.1%	
427 National Fertilizer Regulatory Agency	700.0	0.0%	1,500.0	0.0	1,500.0	0.0	1,759.7	0.0	1,978.3	0.1%	
701 Devolved Function - Agriculture and Food Security Services	8,271.3	0.4%	10,142.0	0.0	10,152.2	0.0	11,916.7	0.0	13,448.5	0.6%	
3.2 FISHERIES											
	48,008.7	2.2%	64,467.2	3.0%	52,137.6	2.4%	64,188.7	3.0%	72,362.3	3.4%	

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020		FY2021		FY2022		FY2023		FY2024	
	Actual	% of Total Non Int/ Sal Recurr Exp	Estimate	% of Total Non Int/ Sal Recurr Exp	Budget	% of Total Non Int/ Sal Recurr Exp	Indicative	% of Total Non Int/ Sal Recurr Exp	Indicative	% of Total Non Int/ Sal Recurr Exp
	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m	Le' m
402 Ministry of Fisheries and Marine Resources	5,441.1	0.3%	14,630.6	0.0	15,374.7	0.0	18,036.4	0.0	20,277.3	0.9%
415 Sierra Leone Maritime Administration	41,954.5	1.9%	48,902.4	0.0	36,010.4	0.0	45,269.1	0.0	51,088.1	2.4%
701 Devolved Function - Fisheries and Marine Resources	613.1	0.0%	934.3	0.0	752.5	0.0	883.3	0.0	996.9	0.0%
3.3 TOURISM	13,285.1	0.6%	14,366.6	0.7%	13,076.7	0.6%	15,340.6	0.7%	17,246.6	0.8%
303 Ministry of Tourism and Cultural Affairs	6,136.2	0.3%	5,402.9	0.3%	3,576.1	0.2%	4,195.2	0.2%	4,716.5	0.2%
Administrative and Operating Costs	5,777.6	0.3%	2,822.2	0.0	995.4	0.0	1,167.7	0.0	1,312.8	0.1%
Promoting Local and International Tourism	358.6	0.0%	2,580.7	0.1%	2,580.7	0.1%	3,027.5	0.1%	3,403.7	0.2%
Culture Division	123.6	0.0%	921.3	0.0	921.3	0.0	1,080.8	0.0	1,215.1	0.1%
Tourism Division	235.0	0.0%	1,659.5	0.0	1,659.5	0.0	1,946.8	0.0	2,188.6	0.1%
Formulate Ecotourism Development Plan	97.4	0.0%	1,372.8	0.0	1,372.8	0.0	1,610.5	0.0	1,810.6	0.1%
405 Ministry of Tourism and Cultural Affairs	7,148.9	0.3%	8,963.7	0.4%	9,500.6	0.4%	11,145.4	0.5%	12,530.1	0.6%
National Tourist Board	5,368.4	0.2%	4,908.2	0.0	5,202.2	0.0	6,102.9	0.0	6,861.1	0.3%
o/w Development and Implementation of										
Tourism Marketing Strategy	5,368.4	0.2%	1,632.7	0.0	1,730.5	0.0	2,030.1	0.0	2,282.4	0.1%
Monuments and Relics Commission	1,780.5	0.1%	2,607.5	0.0	2,763.7	0.0	3,242.1	0.0	3,645.0	0.2%
National and Railway Museums	0.0	0.0%	1,447.9	0.0	1,534.7	0.0	1,800.3	0.0	2,024.0	0.1%
3.4 TRADE AND INDUSTRY	14,577.5	0.7%	17,908.9	0.8%	18,955.0	0.9%	22,236.6	1.0%	24,999.4	1.2%
409 Ministry of Trade and Industry	11,075.0	0.5%	16,237.6	0.8%	17,283.6	0.8%	20,275.8	0.9%	22,795.0	1.1%
Administrative and Operating Costs	2,438.8	0.0	2,438.7	0.0	2,584.7	0.0	3,032.2	0.0	3,408.9	0.2%
Export Development	8,636.3	0.4%	13,798.9	0.6%	14,698.9	0.7%	17,243.6	0.8%	19,386.1	0.9%
Sierra Leone Standards Bureau	2,682.3	0.1%	4,000.0	0.0	4,000.0	0.0	4,692.5	0.0	5,275.5	0.2%
Sierra Leone Investment and Export Promotion Agency	3,715.1	0.2%	5,000.0	0.0	5,000.0	0.0	5,865.6	0.0	6,594.4	0.3%
Support to Sierra Leone Product Marketing Company	636.6	0.0%	1,019.1	0.0	1,019.1	0.0	1,195.5	0.0	1,344.1	0.1%
Commodities Monitoring and Marketing Unit	721.3	0.0%	1,467.9	0.0	1,467.9	0.0	1,722.0	0.0	1,936.0	0.1%
Sierra Leone Business Forum	560.1	0.0%	1,500.0	0.0	2,400.0	0.0	2,815.5	0.0	3,165.3	0.1%
Coordination of Doing Business Reforms Unit	0.0	0.0%	250.0	0.0	250.0	0.0	293.3	0.0	329.7	0.0%
Industrial Planning and Development	281.0	0.0%	361.9	0.0	361.9	0.0	424.5	0.0	477.3	0.0%
421 Small and Medium Enterprises Development Agency (SMEDA)	3,502.5	0.2%	1,671.4	0.0	1,671.4	0.0	1,960.7	0.0	2,204.4	0.1%
3.5 MADE IN SIERRA LEONE	2,437.2	0.1%	3,000.0	0.1%	3,000.0	0.1%	3,519.4	0.2%	3,956.6	0.2%
419 Local Content Agency	2,437.2	0.1%	3,000.0	0.0	3,000.0	0.0	3,519.4	0.0	3,956.6	0.2%
3.6 ONE DISTRICT, ONE FACTORY	1,563.1	0.1%	1,000.0	0.0%	1,559.9	0.1%	1,830.0	0.1%	2,057.3	0.1%
112 Public Private Partnership Unit	1,563.1	0.1%	1,000.0	0.0	1,559.9	0.0	1,830.0	0.0	2,057.3	0.1%

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Non Int/ Sal Recurr Exp	FY2021 Estimate	% of Total Non Int/ Sal Recurr Exp	FY2022 Budget	% of Total Non Int/ Sal Recurr Exp	FY2023 Indicative	% of Total Non Int/ Sal Recurr Exp	FY2024 Indicative	% of Total Non Int/ Sal Recurr Exp
3.7 MANAGING NATURAL RESOURCES										
403 Ministry of Mines and Mineral Resources	3,726.1	0.2%	3,916.3	0.2%	4,150.9	0.2%	4,869.5	0.2%	5,474.5	0.3%
Administrative and Operating Costs	1,952.7	0.1%	846.6	0.0	897.4	0.0	1,052.7	0.0	1,183.5	0.1%
Mines Division	1,773.4	0.1%	3,069.7	0.1%	3,253.5	0.2%	3,816.8	0.2%	4,291.0	0.2%
Review the legal framework for mines and minerals	0.0	0.0%	224.0	0.0	237.4	0.0	278.5	0.0	313.2	0.0%
Support to the National Minerals Agency	1,773.4	0.1%	2,059.5	0.0	2,182.8	0.0	2,560.7	0.0	2,878.9	0.1%
Support to Artisanal Miners and Small Scale Mining Entrepreneurs	0.0	0.0%	786.2	0.0	833.3	0.0	977.5	0.0	1,099.0	0.1%
424 Sierra Leone Petroleum Directorate	16,461.2	0.8%	17,897.1	0.0	7,264.5	0.0	8,585.1	0.0	9,688.6	0.4%
CLUSTER 4 GOVERNANCE AND ACCOUNTABILITY FOR RESULTS										
105 Ministry of Political and Public Affairs	2,069.7	0.1%	2,423.6	0.0	2,423.6	0.0	2,843.1	0.0	3,196.4	0.1%
106 Office of the Chief Minister	8,538.2	0.4%	9,232.7	0.0	16,685.0	0.0	19,573.5	0.0	22,005.5	1.0%
106 Office of Presidential Infrastructure Initiative	786.0	0.0%	1,224.9	0.0	1,224.9	0.0	1,436.9	0.0	1,615.5	0.1%
106 Directorate of Science, Technology and Innovation	3,343.4	0.2%	3,500.0	0.0	3,500.0	0.0	4,105.9	0.0	4,616.1	0.2%
107 Ministry of Local Government and Rural Development	4,595.5	0.2%	4,863.1	0.0	4,863.1	0.0	5,705.0	0.0	6,413.8	0.3%
107 Ministry of Southern Province	3,110.2	0.1%	2,919.2	0.0	3,119.2	0.0	3,659.2	0.0	4,113.9	0.2%
107 Eastern Province	2,858.3	0.1%	2,580.8	0.0	2,780.8	0.0	3,262.2	0.0	3,667.5	0.2%
107 Northern Province	1,883.9	0.1%	2,881.5	0.0	3,081.5	0.0	3,615.2	0.0	4,064.1	0.2%
107 North West Province	1,358.2	0.1%	2,538.8	0.0	2,738.8	0.0	3,213.0	0.0	3,612.2	0.2%
108 Sierra Leone Small Arms Commission	965.6	0.0%	0.0	0.0	1,259.9	0.0	1,478.0	0.0	1,661.7	0.1%
109 Independent Commission for Peace and National Cohesion	0.0	0.0%	0.0	0.0	2,000.0	0.0	2,346.2	0.0	2,637.8	0.1%
110 Office of the Secretary to the President	60,475.3	2.8%	49,174.8	0.0	45,999.3	0.0	53,962.8	0.0	60,667.6	2.8%
110 National Assets and Government Property Commission	5,212.1	0.2%	1,000.0	0.0	1,200.0	0.0	1,407.7	0.0	1,582.7	0.1%
110 Public Sector Reform Unit (PSRU)	3,231.2	0.1%	1,000.0	0.0	1,600.0	0.0	1,877.0	0.0	2,110.2	0.1%
110 Anti-Corruption Commission	8,188.4	0.4%	8,000.0	0.0	10,479.2	0.0	12,293.4	0.0	13,820.8	0.6%
110 Office of the Ombudsman	900.0	0.0%	2,000.0	0.0	2,319.8	0.0	2,721.4	0.0	3,059.5	0.1%
110 Independent Media Commission	507.0	0.0%	1,000.0	0.0	1,259.9	0.0	1,478.0	0.0	1,661.7	0.1%
110 Political Parties Registration Commission	1,232.8	0.1%	2,000.0	0.0	4,619.8	0.0	5,419.6	0.0	6,093.0	0.3%
110 Law Reform Commission	869.3	0.0%	809.9	0.0	890.4	0.0	1,044.6	0.0	1,174.3	0.1%
110 Sierra Leone Insurance Commission	1,585.9	0.1%	1,000.0	0.0	1,700.9	0.0	1,995.4	0.0	2,243.3	0.1%
110 Local Government Service Commission	856.8	0.0%	1,000.0	0.0	1,260.9	0.0	1,479.2	0.0	1,663.0	0.1%
110 Corporate Affairs Commission	876.8	0.0%	1,028.0	0.0	1,300.6	0.0	1,525.8	0.0	1,715.4	0.1%
110 National Monitoring and Evaluation Department	0.0	0.0%	3,484.0	0.0	3,900.7	0.0	4,576.0	0.0	5,144.5	0.2%
112 Office of the Vice President	19,469.3	0.9%	20,946.8	0.0	17,138.4	0.0	20,099.6	0.0	22,596.9	1.0%
116 Parliament	45,204.3	2.1%	49,300.0	0.0	36,716.9	0.0	43,073.4	0.0	48,425.2	2.2%
117 Cabinet Secretariat	2,760.9	0.1%	3,147.0	0.0	3,147.0	0.0	3,691.8	0.0	4,150.5	0.2%
118 The Judiciary	15,100.8	0.7%	14,000.0	0.0	15,000.0	0.0	17,596.8	0.0	19,783.2	0.9%
121 Audit Service Sierra Leone	7,242.2	0.3%	10,410.6	0.0	11,410.6	0.0	17,596.8	0.0	4,150.5	0.2%
122 Human Resource Management Office	4,659.1	0.2%	3,000.0	0.0	3,500.0	0.0	4,105.9	0.0	4,616.1	0.2%
123 Public Service Commission	1,994.9	0.1%	3,097.4	0.0	3,097.4	0.0	3,633.6	0.0	4,085.1	0.2%
124 Law Officers' Department	42,031.6	1.9%	22,515.1	0.0	23,394.4	0.0	27,444.5	0.0	30,854.4	1.4%
125 Local Courts	425.3	0.0%	494.0	0.0	494.0	0.0	579.5	0.0	651.5	0.0%
126 Independent Police Complaints Board	728.9	0.0%	1,250.6	0.0	1,250.6	0.0	1,467.1	0.0	1,649.4	0.1%

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Non Int/ Sal/ Recurr Exp	FY2021 Estimate	% of Total Non Int/ Sal/ Recurr Exp	FY2022 Budget	% of Total Non Int/ Sal/ Recurr Exp	FY2023 Indicative	% of Total Non Int/ Sal/ Recurr Exp	FY2024 Indicative	% of Total Non Int/ Sal/ Recurr Exp	% of Total Non Int/ Sal/ Recurr Exp
127 Ministry of Planning and Economic Development	11,515.1	0.5%	14,889.5	0.0	16,709.5	0.0	19,602.3	0.0	22,037.9	0.0	1.0%
128 Ministry of Foreign Affairs & International Co-operation	92,878.9	4.3%	73,718.6	0.1	104,453.3	0.1	122,536.5	0.1	137,761.4	0.1	6.4%
129 Ministry of Finance	192,531.3	8.9%	78,233.0	0.1	68,431.5	0.1	80,278.5	0.1	90,252.9	0.1	4.2%
130 National Revenue Authority	151,067.7	7.0%	192,627.5	0.1	207,720.9	0.1	240,060.0	0.2	320,918.1	0.2	14.9%
131 Revenue Appellate Board	664.0	0.0%	932.0	0.0	932.0	0.0	1,093.4	0.0	1,229.2	0.1	0.1%
132 Accountant-General's Department	16,695.5	0.8%	25,000.0	0.0	25,000.0	0.0	29,328.1	0.0	32,972.0	0.0	1.5%
133 Ministry of Information and Communication	4,369.7	0.2%	4,000.0	0.0	4,000.0	0.0	4,692.5	0.0	5,275.5	0.0	0.2%
134 National Electoral Commission	11,251.6	0.5%	50,565.9	0.0	300,000.0	0.2	91,525.2	0.1	55,000.0	0.1	2.6%
137 National Commission For Democracy	3,690.5	0.2%	1,000.0	0.0	1,500.0	0.0	1,759.7	0.0	1,978.3	0.0	0.1%
138 Statistics - Sierra Leone	5,639.6	0.3%	6,000.0	0.0	6,000.0	0.0	7,038.7	0.0	7,913.3	0.0	0.4%
139 National Commission for Privatisation	16,603.4	0.8%	25,002.2	0.0	2,000.0	0.0	2,346.2	0.0	2,637.8	0.1	0.1%
140 Mass Media Services	994.0	0.0%	3,000.0	0.0	3,000.0	0.0	3,519.4	0.0	3,956.6	0.0	0.2%
141 Government Printing Department	1,136.0	0.1%	2,416.0	0.0	3,416.0	0.0	4,007.3	0.0	4,505.2	0.0	0.2%
142 National Public Procurement Authority	4,769.2	0.2%	3,500.0	0.0	5,500.0	0.0	6,452.2	0.0	7,253.8	0.0	0.3%
143 Justice and Legal Service Commission	0.0	0.0%	466.2	0.0	466.2	0.0	546.9	0.0	614.9	0.0	0.0%
144 National Commission for Human Rights	1,764.8	0.1%	1,500.0	0.0	2,000.0	0.0	2,346.2	0.0	2,637.8	0.1	0.1%
145 Rights to Access Information Commission	1,447.4	0.1%	1,000.0	0.0	1,800.0	0.0	2,111.6	0.0	2,374.0	0.1	0.1%
146 Ministry of Western Region	300.0	0.0%	0.0	0.0	1,000.0	0.0	1,173.1	0.0	1,318.9	0.1	0.1%
201 Ministry of Defence	121,287.6	5.6%	189,645.3	0.1	112,351.1	0.1	131,801.6	0.1	148,177.6	0.1	6.9%
203 National Civil Registration Authority	15,063.2	0.7%	5,197.1	0.0	5,197.1	0.0	6,096.8	0.0	6,854.3	0.0	0.3%
205 Ministry of Internal Affairs	2,544.2	0.1%	2,822.8	0.0	3,000.0	0.0	3,519.4	0.0	3,956.7	0.0	0.2%
206 Sierra Leone Police	139,849.3	6.5%	96,307.0	0.1	110,095.0	0.1	129,154.9	0.1	145,202.1	0.1	6.7%
207 Sierra Leone Correctional Services	68,544.6	3.2%	58,665.0	0.0	60,665.0	0.0	71,167.5	0.0	80,009.8	0.0	3.7%
208 National Fire Authority	5,744.5	0.3%	6,555.7	0.0	5,982.1	0.0	7,017.8	0.0	7,889.7	0.0	0.4%
209 Central Intelligence & Security Unit	10,205.7	0.5%	11,276.0	0.0	10,000.0	0.0	11,731.2	0.0	13,188.8	0.0	0.6%
210 Office of National Security	7,162.2	0.3%	10,233.2	0.0	9,200.0	0.0	10,792.7	0.0	12,133.7	0.0	0.6%
211 Immigration Department	5,098.3	0.2%	8,386.6	0.0	7,334.8	0.0	8,604.7	0.0	9,673.8	0.0	0.4%
212 National Drugs Law Enforcement Agency	369.9	0.0%	796.0	0.0	796.0	0.0	933.8	0.0	1,049.8	0.0	0.0%
213 National Disaster Management Agency	12,869.5	0.6%	21,464.7	0.0	14,500.0	0.0	17,010.3	0.0	19,123.8	0.0	0.9%
408 Ministry of Works and Public Assets	83,757.9	3.9%	166,967.3	0.1	12,664.3	0.0	14,856.7	0.0	16,702.6	0.0	0.8%
411 Road Maintenance Fund	81,726.9	3.8%	107,275.2	0.1	201,434.2	0.1	162,911.5	0.1	188,570.1	0.1	8.7%
412 National Telecommunications Commission	25,718.7	1.2%	28,798.6	0.0	46,350.6	0.0	54,406.3	0.0	61,399.9	0.0	2.8%
416 Civil Aviation Authority	10,311.5	0.5%	20,808.0	0.0	12,369.8	0.0	15,519.7	0.0	17,514.7	0.0	0.8%
423 Sierra Leone Petroleum Regulation Agency	0.0	0.0%	0.0	0.0%	0.0	0.0	0.0%	0.0	0.0	0.0	0.0%
501 Miscellaneous Services	0.0	0.0%	1,162.1	0.0	1,000.0	0.0	1,069.1	0.0	1,206.5	0.1	0.1%
701 Devolved Function - Sensitisation on Fire Prevention Services	19,882.2	0.9%	16,044.2	0.0	7,009.5	0.0	8,048.3	0.0	9,082.9	0.0	0.4%
701 Local Government Administration Grants											
CLUSTER 5 INFRASTRUCTURE AND ECONOMIC COMPETITIVENESS	285,957.5	13.3%	234,448.2	10.9%	228,565.1	10.6%	255,670.5	11.9%	311,493.2	14.4%	
5.1 IMPROVING SUPPLY OF ENERGY	149,633.6	6.9%	101,690.7	4.7%	127,457.1	5.9%	137,030.1	6.4%	177,886.6	8.2%	
406 Ministry of Energy											
413 Sierra Leone Electricity and Water Regulatory Commission											

ANNEX 3c- NATIONAL DEVELOPMENT PLAN CLUSTER ALLOCATION OF NON SALARY, NON INTEREST RECURRENT EXPENDITURES FOR FY 2020 - 2024

In millions of Leones

Details	FY2020 Actual	% of Total Non Int/ Sal/ Recurr Exp	FY2021 Estimate	% of Total Non Int/ Sal/ Recurr Exp	FY2022 Budget	% of Total Non Int/ Sal/ Recurr Exp	FY2023 Budget	% of Total Non Int/ Sal/ Recurr Exp	FY2024 Budget	% of Total Non Int/ Sal/ Recurr Exp
5.2 IMPROVING WATER SUPPLY INFRASTRUCTURE										
000 Not Applicable	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%
5.3 ADVANCING NATIONAL TRANSPORT SYSTEM	136,323.9	6.3%	132,757.5	6.2%	101,108.0	4.7%	118,640.4	5.5%	133,606.6	6.2%
404 Ministry of Transport and Aviation	70,941.7	3.3%	54,589.2	0.0	56,388.1	0.0	66,150.2	0.0	74,369.1	3.4%
425 Sierra Leone Road Safety Authority	65,382.2	3.0%	78,168.3	0.1	44,719.9	0.0	52,490.2	0.0	59,237.5	2.7%
5.4 IMPROVING ROADS NETWORK SYSTEM	0.0	0.0%								
000 Not Applicable	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%
5.5 IMPROVING INFORMATION, COMMUNICATION AND TECHNOLOGY	0.0	0.0%								
000 Not Applicable	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%
CLUSTER 6 ADDRESSING WOMEN AND CHILDREN	8,613.2	0.4%	16,132.7	0.7%	14,769.5	0.7%	17,329.1	0.8%	19,502.4	0.9%
6.1 WOMEN ISSUES	3,559.9	0.2%	12,393.1	0.6%	11,543.4	0.5%	13,543.1	0.6%	15,234.8	0.7%
305 Ministry of Social Welfare	3,209.9	0.1%	6,750.0	0.0	6,750.0	0.0	7,918.6	0.0	8,902.4	0.4%
319 Ministry of Gender and Children's Affairs	350.0	0.0%	3,000.0	0.0	3,000.0	0.0	3,519.4	0.0	3,956.6	0.2%
701 Devolved Function - Social Welfare	0.0	0.0%	2,643.1	0.0	1,793.4	0.0	2,105.1	0.0	2,375.7	0.1%
6.2 CHILDREN ISSUES	5,053.3	0.2%	3,739.6	0.2%	3,226.0	0.1%	3,786.1	0.2%	4,267.6	0.2%
319 National Children's Commission	1,786.9	0.1%	1,010.2	0.0	1,010.2	0.0	1,185.1	0.0	1,332.4	0.1%
701 Devolved Function - Children's Affairs Services	3,266.4	0.2%	2,729.3	0.0	2,215.8	0.0	2,600.9	0.0	2,935.2	0.1%
CLUSTER 7 ENVIRONMENT, CLIMATE CHANGE AND DISASTER MANAGEMENT	26,231.6	1.2%	35,253.3	1.6%	40,241.7	1.9%	48,128.3	2.2%	54,404.2	2.5%
318 Ministry of Environment	1,550.6	0.1%	3,837.5	0.0	3,837.5	0.0	4,501.9	0.0	5,061.2	0.2%
417 Nuclear Safety and Radiation Protection Authority	1,499.8	0.1%	2,270.1	0.0	3,000.0	0.0	3,519.4	0.0	3,956.6	0.2%
420 Sierra Leone Environment Protection Agency	22,184.3	1.0%	28,053.7	0.0	32,556.7	0.0	39,215.0	0.0	44,255.9	2.1%
422 Sierra Leone Meteorological Agency	996.9	0.0%	1,636.1	0.0	1,636.1	0.0	1,919.3	0.0	2,157.8	0.1%
CLUSTER 8 OTHERS	391,776.0	18.2%	463,718.6	21.5%	194,876.2	9.0%	102,000.0	4.7%	58,300.0	2.7%
610 Contingency Fund	391,776.0	18.2%	463,718.6	0.3	194,876.2	0.1	102,000.0	0.1	30,000.0	2.7%
GRAND TOTAL	2,538,377.8		2,830,644.5		2,853,884.5		2,987,321.2		3,326,526.1	

ANNEX 4a: EXTERNAL BUDGETARY SUPPORT BY DONOR FOR FY2020 - 2024
In millions of Leones

	FY2020 Q1 - 4 Actual Jan - Dec	FY2021 Q1 - 4 Estimate Jan - Dec	FY2022 Q1 - 4 Indicative Jan - Dec	FY2023 Q1 - 4 Indicative Jan - Dec	FY2024 Q1 - 4 Indicative Jan - Dec
Total External Budget Financing	2,924,393	2,386,921	1,591,935	903,000	309,825
Direct External Budgetary Support					
European Commission	1,513,125	1,110,021	782,935	949,000	1,033,825
Direct Budget Support - US\$'m	281,431	0	-	-	-
World Bank	\$29.13	\$0.00	\$0.00	\$0.00	\$0.00
IDA Grant - US\$'m	984,887	1,110,021	782,935	949,000	1,033,825
African Development Bank	\$101.96	\$101.47	\$65.00	\$65.00	\$65.00
ADF Grant - US\$'m	246,807	0	-	-	-
	\$25.55	\$0.00	\$0.00	\$0.00	\$0.00
Total International Monetary Fund Support					
Total Loans					
SDR On-Lending	1,411,268	1,155,900	843,000	16,000	(654,000)
On-Lending - US\$'m	1,230,426	830,000	642,000	16,000	(654,000)
Rapid Credit Facility (RCF)	(161,126)	420,438	642,000	16,000	(654,000)
RCF - US\$'m	-\$16.68	\$38.43	\$53.30	\$1.10	-\$41.12
	1,391,553	409,563	0	0	0
	\$144.05	\$37.44	\$0.00	\$0.00	\$0.00
Total Debt Relief					
Catastrophe Containment and Relief (CCRT)	180,841	325,900	201,000	0	0
CCRT Debt Relief - US\$'m	\$18.72	\$29.79	\$16.69	\$0.00	\$0.00
Group of Twenty (G20) Debt Relief					
G20 Debt Relief - US\$'m	121,000	(34,000)	(62,000)	(70,000)	-\$7.82
	\$0.00	\$13.52	-\$3.80	-\$6.93	

ANNEX 4b: PROPOSED UTILIZATION OF IMF SDR FINANCING FOR FY2022
in Millions of Leones

Particulars	FY 2022 Budget
Goods and Services	7,800
Support to Ambulance Services (NEMS)	4,900
Agricultural Extension Services	2,900
Subsidies and Transfers	174,000
Transfers to NaCOVERC	174,000
Domestic Capital	270,869
School Feeding Programme	68,800
Rehabilitation/Expansion of Boarding Home Facilities	1,667
Welfare and Hygiene Packages for School Going Girls	9,500
Construction of Cancer and Diagnostic Medical Centre	4,900
Support to National Emergency Medical Services (NEMS) - Ambulance Services	2,100
Livestock Development Project	3,900
Onion Production Project	9,020
Strengthening Extension Services to Farmers and Agricultural Management Information System	2,769
Support to Artisanal Fisheries	5,000
Support to Women in Fishery	185
Rehabilitation of Goma - Dodo Hydro Dam	5,000
National Tree Planting	9,229
Construction of 45 Industrial Boreholes (Urban Wash Supply)	3,800
Completion of Construction of Water Supply Facilities in Six (6) District Capitals	45,000
Arrears Clearance	100,000
Total SDR Resources	452,669

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual		FY 2021		FY 2022 Budget		FY 2023 Indicative		FY 2024 Indicative	
						Foreign	Domestic	Estimate Jan - Dec Domestic	Foreign	Domestic	Foreign	Domestic	Foreign	Domestic	Foreign
GRAND TOTAL															
301 Cluster One: Human Capital Development	Ministry of Basic and Secondary Education (MoBSE)	Ongoing	Nationwide	IDA/GoSL	Grant/ Budget	1,213,210	1,069,802	1,221,441	2,478,038	1,190,251	2,822,620	1,367,730	3,336,214	1,486,120	
1 Focused Resources on Equity and Excellence (FREE)						413,031	351,011	410,405	1,351,883	426,804	1,550,044	477,304	1,405,876	532,930	
2 Education Sector Project (Four Government Schools)		Ongoing	Nationwide	BADEA/OFID	Loan/Budget /SGGOSL	73,750	286,700	341,180	445,550	369,843	484,550	406,088	429,152	446,416	
3 Free Quality School Education Programme o/w Teaching and Learning Materials School Fee Subsidies		Ongoing	Nationwide	GoSL	Budget	-	267,700	340,083	-	344,833	-	374,812	-	407,303	
4 School Feeding Programme Examination Fees for WASCCE		Ongoing	Nationwide	GoSL	Budget	-	15,000	67,783	-	14,120	-	17,658	-	22,082	
5 Diet for Boarding Home Schools		Ongoing	Nationwide	GoSL	Budget	-	154,350	158,375	-	230,536	-	246,877	-	247,312	
6 Rehabilitation/Refurbishment of Schools		Ongoing	Nationwide	GoSL	Budget	-	70,000	43,319	-	68,800	-	71,038	-	88,838	
7 Establishment/Strengthening of Laboratories in Senior Secondary Schools		Ongoing	Nationwide	GoSL	Budget	-	28,350	70,605	-	18,457	-	23,082	-	28,866	
8 Welfare and Hygiene Packages for School Going Girls		Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	12,920	-	16,157	-	20,206	
9 Completion of the Rehabilitation of Fourrah Bay College		Ongoing	Western Area	BADEA/Saudi Fund/GOSL/ GoSL	Loan/Budget	101,170	19,900	6,843	415,830	15,873	506,320	19,851	669,862	24,824	
300 Ministry of Tertiary and Higher Education (MoTHE)		Ongoing	Bunumba / Freetown	BADEA/GoSL	Loan/Budget	38,750	3,000	1,865	115,700	3,691	125,700	4,616	175,700	5,773	
1 Education Sector Project (Bunumbu and Milton Margai)		Ongoing	Kono	BEDD/GoSL	Loan/Budget	80,700	2,000	86	100,000	2,030	150,000	2,539	180,000	3,175	
2 Construction of University of Science and Technology (UST) in Kono		Ongoing	Western Area	BADEA/Saudi Fund/GOSL/ GoSL	Loan/Budget	20,000	5,000	-	923	1,154	1,443				
4 Construction of Administrative, Teaching and Residential Buildings for IPAM		Ongoing	Western Area	FEMAB/IPAM / GoSL	PPP/Budget	30,000	5,000	-	60,200	4,614	60,200	5,771	90,200	7,216	
5 Construction of School of Excellence in ICT in Bonthe		Ongoing	Bonthe	Planet Core / GoSL	Grant/Budget	47,850	3,000	-	74,930	923	85,420	1,154	118,962	1,443	
6 Skills Development Project		Ongoing	Nationwide	IDA/GOSL	Grant/Budget	3,320	3,000	4,892	65,000	461	85,000	577	105,000	722	
7 Provision of Modern Teaching Equipment for Universities and Colleges		Ongoing	Nationwide	GoSL	Budget	1,000	-	-	923	1,154	1,443				
8 Rehabilitation and Refurbishment of Teacher Training Colleges		Ongoing	Nationwide	GoSL	Budget	1,000	-	-	923	1,154	1,443				
9 Rehabilitation and Refurbishment of Government Technical Institutes (GTIs)		Ongoing	Nationwide	GoSL	Budget	1,000	-	-	923	1,154	1,443				
10 Reforming African Institute for Computer Science, Engineering and Digitalization (RAISED)		New	Nationwide	GoSL	Budget	1,000	-	-	923	1,154	1,443				

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual	FY 2021	FY 2022 Budget	FY 2023 Indicative	FY 2024 Indicative
304	Ministry of Health and Sanitation (MoHS)									
1	Global Fund ATM (HIV/Aids/Tuberculosis/Malaria)	Ongoing	Nationwide	Global Fund/ GoSL	Loan/GoSL	175,761 27,790	31,700 3,000	56,038 4,470	30,882 4,614	38,852 5,771
2	Strengthening COVID-19 Response and	Ongoing	Nationwide	IsDB/GoSL	Loan			-	74,966 27,427	102,554 35,520
3	Sierra Leone COVID-19 Emergency Preparedness and Response Project	Ongoing	Nationwide	IDA/GoSL	Loan			-	16,500 3,000	4,000 5,000
4	Primary Health Care Support Project	Ongoing	Nationwide	BADEA/GoSL	Loan	15,770 15,000	2,600 1,000	3,100 -	22,347 16,500	25,476 18,810
5	Reducing Maternal, Neonatal and Child Mortality and Mobility in Sierra Leone	Ongoing	Nationwide	IsDB/GoSL	Loan/Budget			-	923 923	1,154 1,154
6	Strengthening Three (3) Tertiary Hospitals in Freetown	Ongoing	Nationwide	Kuwait Fund/ GoSL	Loan/Budget	12,500	2,000	(5,569) 13,750	15,675 923	55,498 1,154
7	GAVI Health System Strengthening Support Project	Ongoing	Nationwide	Gavi/GoSL	Grant/Budget	25,000 47,790	500 500	-	27,500 52,569	461 92
8	Regional Disease Surveillance System Enhancement Project	Ongoing	Nationwide	IDA/GoSL	Grant/Budget			-	31,350 59,929	577 115
9	Sector Wide Health Systems Strengthening Project	Ongoing	Nationwide	IBD/GoSL	Grant/Budget	4,983 24,428	5,000 5,000	-	20,481 26,871	461 923
10	Health Systems Strengthening Project (Save the Mother to Child Project)	Ongoing	Nationwide	Grant/Budget				-	23,349 30,633	577 1,154
11	Construction of National Warehouse at Kerry Town	Ongoing	Western	Global Fund/ Area	Grant/Budget	2,500	1,000	3,156 8,250	2,769 9,405	3,462 3,462
12	Construction of Cancer and Diagnostic Medical Centre	Ongoing	Western	GoSL	Budget	7,000 2,000	11,347 (2,734)	-	4,900 923	- -
13	Rehabilitation, Expansion and Equipment of District Hospitals	Ongoing	Nationwide	GoSL	Budget			-	6,128 923	- 1,154
14	Establishment of National Public Health Agency	Ongoing	Nationwide	GoSL	Budget	100	-	-	185 185	- -
15	Adolescent Sexual Reproductive Health	Ongoing	Nationwide	GoSL	Budget	1,000 500	-	-	231 2,100	- -
16	Support to National Emergency Medical Services (NEMS) - Ambulance Services	Ongoing	Nationwide	GoSL	Budget	500	-	-	3,500 3,500	- 4,377
17	Rehabilitation and Expansion of PHUs	Ongoing	Nationwide	GoSL	Budget			-	-	-
407	Ministry of Labour and Social Security (MoLSS)									
1	Social Safety Net Strengthening Labour Market Information Systems and Manpower Planning	Ongoing	Nationwide	GoSL	Budget	1,000 500	500 500	-	831 461	914 508
2		New	Nationwide	GoSL	Budget			-	369	406
308	National Commission for Social Action (NACSA)									
3	Pro Poor Growth for Peace Consolidation (GPC)	Ongoing	Nationwide	KfW/ GoSL	Loan/Budget	62,350 16,600	9,711 211	4,950 200	149,820 44,920	8,453 185
1	Sierra Leone Community Driven Development Project (SLCDD) 2	Ongoing	Nationwide	IBD/GoSL	Loan/Budget	25,000 1,500	1,500 2,250	2,500 55,000	62,700 1,500	10,571 231
2	Sierra Leone Social Safety Net Project	Ongoing	Nationwide	IDA/GoSL	IDA/Budget	20,750	3,000 5,000	49,900 2,500	2,769 4,000	231 56,886
6	Rehabilitation/ Construction of Community Facilities	Ongoing	Nationwide	GoSL				-	5,002 923	- 923
306	Ministry of Lands, Country Planning and the Environment MoLCP&E)									
1	National Land Policy and Legal Reform Project	Ongoing	Nationwide	GoSL	Grant/Budget		1,000	897	-	1,015 923
									-	1,117 923

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual	FY 2021	FY 2022 Budget	FY 2023 Indicative	FY 2024 Indicative
Cluster Two: Diversifying the Economy and Promoting Growth										
401	Ministry of Agriculture and Food Security	Ongoing	Nationwide	IDA/DFID/ GoSL	Loan/Budget	176,812	53,522	123,782	383,738	114,813
1	Smallholder Commercialisation and Agribusiness Development Project (SCADEP)	Ongoing	Bonthe	IDB/GoSL	Loan/Budget	143,812	32,522	116,215	237,574	97,675
2	Palm Oil Production Project in Sierra Leone in the Framework of Capacity Building (POPSLCB)	Ongoing	Nationwide	IFAD/GoSL	Loan/Budget	41,500	2,000	-	74,800	923
3	Rural Finance and Community Improvement Project Phase 11	Ongoing	Nationwide	IFAD/GoSL	Loan/Grant/Budget	12,450	5,000	5,685	14,940	1,846
4	Agriculture Value Chain Development	Ongoing	Nationwide	IFAD/GoSL	Loan/Grant/Budget	25,820	3,000	-	17,032	2,308
5	Regional Rice Value Chain Development	Ongoing	Nationwide	IDB/GoSL	Loan/Budget	50,520	3,000	5,492	85,624	923
6	Sierra Leone Agribusiness and Rice Value Ongoing	Nationwide	AfDB/GoSL	Grant/Budget	1,522	1,522	1,000	16,826	923	97,611
7	West African Food System Resilience Project	Ongoing	Nationwide	IDB/GoSL	Grant/Budget	-	-	-	19,182	1,154
7	Support to Chieftdom Youth Farms	Ongoing	Nationwide	GoSL	Budget	-	-	-	-	-
8	Livestock Development Project	Ongoing	Koinadugu	GoSL	Budget	2,000	-	246	3,900	4,878
9	Tree Crops Development Project	Ongoing	Nationwide	GoSL	Budget	2,000	-	-	6,100	22,000
10	Onion Production Project	Ongoing	Nationwide	GoSL	Budget	500	-	-	2,769	22,512
11	Strengthening Extension Services to Farmers and Agricultural Management Information System	Ongoing	Nationwide	GoSL	Budget	10,000	17,139	10,000	9,020	11,280
12	Input System: E-Vouchers for Rice Production (Seeds, Fertilizers and Tractor Services)	Ongoing	Nationwide	GoSL	Budget	500	84,904	50,758	78,476	3,462
402	Ministry of Fisheries and Marine Resources (MoFMR)	Ongoing	Nationwide	PRC/GoSL	Grant/Budget	8,000	6,067	91,564	11,615	55,000
1	Construction of Fish Harbour Infrastructure	Ongoing	Nationwide	GoSL	Grant/Budget	-	500	-	91,564	461
2	Rehabilitation and Development of Fishing	Ongoing	Nationwide	GoSL	Grant/Budget	1,000	295	1,000	461	461
3	Support to Artisanal Fisheries	Ongoing	Nationwide	GoSL	Budget	1,000	799	1,000	5,000	6,253
4	Support to Women in Fishery	Ongoing	Nationwide	GoSL	Budget	1,000	308	1,000	231	289
5	Strengthening Inland Fisheries and Aquaculture Production	Ongoing	Nationwide	GoSL	Budget	1,000	-	-	92	115
6	Fish Stock Assessment, Policy and Management Planning	Ongoing	Nationwide	GoSL	Budget	1,000	-	-	138	173
7	Enhancing Monitoring Control and Surveillance Systems	Ongoing	Nationwide	GoSL	Budget	1,000	4,664	1,000	5,000	6,253
8	Improving Quality and Safety Standards for Fishery Products	Ongoing	Nationwide	GoSL	Budget	1,000	-	-	277	346
303	Ministry of Tourism and Cultural Affairs (MoTCA)	Ongoing	Nationwide	GoSL	Budget	-	2,300	-	923	577
1	Promotion and Reactivation of Domestic Tourism in Coastal Areas	Ongoing	Nationwide	GoSL	Budget	-	500	-	461	433
2	Development of Tourism Facilities in Prime Ecotourism Sites	Ongoing	Nationwide	GoSL	Budget	-	-	-	1,000	185

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	Budget	FY 2020 Actual	FY 2021	FY 2022 Budget	FY 2023 Indicative	FY 2024 Indicative
							Foreign	Domestic	Foreign	Domestic	Foreign
3	Feasibility Studies for the Establishment/ Construction of National Gallery and Performing Art Centres	ongoing	Nationwide	GoSL	Budget	400	-	-	277	346	433
405	National Tourist Board (NTB)						28,500	5,200	1,500	49,200	1,600
1	Sustainable Tourism Development and Adapting Climate Change Induced Coastal Risk Management	Ongoing ongoing	Nationwide Nationwide	EIF/GoSL UNDP/GoSL	Grant/Budget Grant/Budget	12,500 16,000	2,000 1,000	1,050 200	25,000 24,200	6,000 200	1,251 250
3	Sustainable Ecotourism Development Project	Ongoing ongoing	Nationwide Nationwide	GoSL GoSL	Budget Budget	1,000 1,200	250	-	200 200	-	250 250
4	Construction of Five Tourist Information Offices (TIOs)						4,500	5,500	-	5,400	3,000
405	Monument and Relics Commission (MRC)						4,500	2,000	-	5,400	1,500
1	Comprehensive Preservation and Development of Bunce Island	Ongoing	Port Loko	USAFCP/GoSL	Grant	-	-	-	4,200	1,876	-
2	Development of the Physical Infrastructure of the Cultural Heritage Sector	Ongoing	Nationwide	GoSL	Budget	1,000	-	-	500	625	782
3	Construction of Ethnographic Museum and Heritage Resource Centre in Bonthe	Ongoing	Bonthe	GoSL	Budget	1,000	-	-	500	625	782
4	Restoration of Old FBC Phase II	Ongoing	Nationwide	GoSL	Budget	1,500	-	-	500	625	782
406	Cluster Three: Infrastructure and Economic Competitiveness						511,900	379,195	467,727	706,600	498,570
	Ministry of Energy (MoE)						199,900	32,153	57,451	315,390	54,302
1	Energy Sector Utility Reform Project (ESURP)	ongoing	Nationwide	IDA/GoSL	Grant	25,000	-	-	27,500	461	52,250
2	West African Power Pool Project (WAPP)	Ongoing	Nationwide	IDA/ADFDB /	Loan/Budget	35,000	-	-	38,500	461	40,000
3	Rural Electrification Project - CLESG (Serving Communities along the Transmission Line)	Ongoing	Nationwide	AFDB/GoSL Bo, Kenema AFDDB/DFID/ CoSL	Grant/Loan/ Budget	35,000	3,153	9,880 3,428	59,400	923	55,000
4	Rehabilitation and Extension of Bo-Kenema Distribution System	Ongoing	Nationwide	India Exim/ GoSL	Grant/Loan/ Budget	54,000	3,153	9,880 3,428	1,846	112,860	2,308
5	Supply and Installation of 225KV Double Circuit Transmission Line from Bumbuna II to Waterloo	Ongoing	Nationwide	India Exim/ GoSL	Grant/Loan/ Budget	75,000	2,000	13,911	82,500	461	101,497
6	Electrification of 7 (Seven) District Towns	Ongoing	Nationwide	GoSL	Budget	900	20,000	2,628	8,490	23,072	-
7	Rehabilitation of Goma - Dodo Hydro Dam	Ongoing	South	GoSL	Budget	2,000	-	-	5,000	6,253	-
8	Rehabilitation of EGTC Plants	Ongoing	Nationwide	GoSL	Budget	5,000	12,147	-	2,500	3,126	-
9	Installation of Solar Street Lights	Ongoing	Nationwide	GoSL	Budget	55,000	5,000	15,457	60,500	2,300	94,950
414	Ministry of Water Resources (MoWR)						-	7,000	-	-	3,500
1	Feasibility Studies for Water Supply Facilities (Lungi, Port Loko and Koidu New Sembelum and Environs)	Ongoing	Western Area	GoSL	Budget	3,000	-	-	1,500	1,876	1,346
2	Establishment of three (3) Water Quality Laboratories	Ongoing	Nationwide	GoSL	Budget	64,500	25,000	56,354	114,210	62,294	79,397
1	Three (3) Towns - Bo, Kenema and Makeni - Water Supply System Project Phase II	Ongoing	Bo, Kenema, Bombali	ADFDB/GoSL	Loan/Budget	8,500	3,000	6,062	2,750	4,614	5,225
2	Rural Water Supply and Sanitation Project	Ongoing	Nationwide	Saudi/GoSL	Loan/Budget	15,000	2,000	500	19,038	923	36,172
3	Construction of 100 Solar Powered Boreholes	Ongoing	Nationwide	Saudi/GoSL	Grant	41,000	4,000	-	20,000	461	38,000
4	Four (4) Towns Water Supply Project (Mongor, Mattru, Njala and Daru)	Ongoing	Nationwide	Indian Exim bank/GoSL	Loan/Budget	-	2,000	-	72,422	923	-

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	Budget	FY 2020 Actual	FY 2021	FY 2022 Budget	FY 2023 Indicative	FY 2024 Indicative
							Foreign	Domestic	Estimate Jan - Dec Domestic	Foreign	Domestic
5	Construction of 45 Industrial Enterprises (Urban Wash Supply)	Ongoing	Nationwide	GoSL	Budget	-	5,000	139	-	3,800	-
6	Completion of Construction of Water Supply Facilities in Six (6) District Capitals	Ongoing	Nationwide	GoSL	Budget	-	5,000	44,975	-	45,000	66,275
7	Construction of Water Supply System in Bonthe Municipal	Ongoing	Boatne City	GoSL	Budget	-	2,000	678	-	5,649	7,065
8	Installation of Water Meters and Provision of Laboratory Equipment	Ongoing	Nationwide	GoSL	Budget	-	4,000	-	-	923	1,154
414	National Water Resources Management Agency (NWRMA)						9,000	-	-	3,230	4,039
1	Construction of 10 Hydrological Monitoring Network and 25 Ground Water Monitoring Stations	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	1,384	1,731
2	Installation of Bulk Flow Water Meters	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	923	1,154
3	Sierra Leone Hydrological Mapping of Ground Water Resources	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	923	1,154
414	Guma Valley Water Company (GVWC)						238,500	23,742	5,822	121,500	17,038
1	Freetown WASH and Aquatic Revamping Project	Ongoing	Western Area	Kuwaiti Fund/ADB	Loan/GoSL	25,000	-	11,500	1,846	21,850	23,038
2	Freetown Water Supply Rehabilitation Project	Ongoing	Western Area	IDA/GoSL	Grant/Budget	32,000	-	-	35,000	92	46,500
3	Water Sector Reform Project	Ongoing	Western Area	ADB/GoSL	Loan/Budget	11,500	-	-	21,000	185	39,900
4	Freetown Emergency Recovery Project	Ongoing	Western Area	IDA/GoSL	Grant/Budget	65,000	-	-	15,000	231	289
5	Freetown Water Supply and Sanitation Master Plan	Ongoing	Western Area	ADB/GoSL	Grant/GoSL	55,000	5,742	5,606	18,000	185	34,200
6	Extension of the Distribution Pipe Network by 20 kilometres	Ongoing	Western Area	GoSL	Budget	25,000	5,000	216	10,500	3,500	19,950
7	Emergency Water Supply Project in Western Area	Ongoing	Western Area	GoSL	Budget	-	3,000	-	-	5,500	5,500
8	Restoring Water Supply at IMAT and Hill Station Communities	Ongoing	Western Area	GoSL	Budget	25,000	5,000	-	10,500	19,950	6,878
404	Ministry of Transport and Aviation (MoTA)						7,500	7,979	-	3,923	-
1	Integrated and Resilient Urban Mobility Project (IRUMP)	Ongoing	Western Area	IDA/GoSL	Budget	35,000	5,000	5,979	-	923	1,154
3	Feasibility Study on Traffic Lights Project	Ongoing	Nationwide	GoSL	Budget	-	200	-	-	1,500	1,876
3	Improving Kissy-Tangrin Ferry Transportation	Ongoing	Western Area	GoSL	Budget	-	2,000	-	-	1,500	1,876
408	Ministry of Works and Public Assets (MoWPA)						13,400	19,895	-	12,336	-
1	Rehabilitation of Existing Presidential Lodge	Ongoing	Nationwide	GoSL	Budget	-	2,000	3,233	4,614	5,771	5,216
2	Rehabilitation of Government Administrative Buildings	Ongoing	Western Area	GoSL	Budget	-	5,000	15,423	5,076	6,348	5,938
3	Rehabilitation of Government Residential Quarters	Ongoing	Western Area	GoSL	Budget	-	2,000	91	-	923	1,154
4	Rehabilitation of the Residence of the Secretary General of the MRU	Ongoing	Kenema	GoSL	Budget	-	-	-	-	800	1,000
5	Demolition of Multi-Storey Building (former UN Building) at Siaka Steven Street	Ongoing	Western Area	GoSL	Budget	-	4,000	1,149	-	923	1,154
408	Sierra Leone Roads Authority (SLRA)						237,000	272,007	155,500	339,840	154,419
1	Reconstruction of Bo-Bandajuma Road	Ongoing	Bo, Bandajuma ABD/OFID	Loan/Budget	40,000	-	10,000	23,000	1,275	43,700	324,119
2	Reconstruction of Pendembu - Kailahun Road	Ongoing	Kenema, Kailahun	IDB/KFAED/Saudi Fund/GoSL	Loan/Budget	35,000	5,000	-	2,769	-	3,462

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Source: MoF

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual		FY 2021		FY 2022 Budget		FY 2023 Indicative		FY 2024 Indicative	
						Foreign	Domestic	Foreign	Domestic	Estimate Jan - Dec Domestic	Jan - Dec Domestic	Foreign	Domestic	Foreign	Domestic
3	Reconstruction of Bandajuma - MRU Bridge	Ongoing	Pujehun Moyamba and Port Loko	EU/GoSL EU/GoSL	Loan/Budget Loan/Budget	45,000	45,000	-	-	30,000	2,769 923	57,000	34,622 1,154	113,300 1,154	4,330 1,443
4	Reconstruction of Moyamba - Moyamba Junction and the 3 Bridges in Magbelle, Mabang and Kpangbana	Ongoing	Western Area KF/GoSL Western Area KF/GoSL Western Area PRC/GoSL	Loan/Budget Loan/Budget Grant/Budget	34,000 37,000	10,000 10,000	519 14,820	95,000	-	7,844 923	37,555 923	-	9,810 1,154	77,555 1,154	-
5	Construction of Hill Side By Pass Road Phase II	Ongoing	Western Area KF/GoSL	Loan/Budget	-	10,000	-	-	-	7,844 923	-	-	-	-	12,266 1,443
6	Reconstruction of Tolkeh-Lumely (Peninsular) Road	Ongoing	Western Area KF/GoSL	Loan/Budget	-	10,000	-	-	-	7,844 923	-	-	-	-	12,266 1,443
7	Rehabilitation of Linkokwung University Regent Road Project	Ongoing	Western Area KF/GoSL	Loan/Budget	-	10,000	-	-	-	7,844 923	-	-	-	-	-
8	Reconstruction of Tikonko - Kpetema Road	Ongoing	South IsBD/ GoSL BADEA/ GoSL	Loan/Budget	-	30,000	-	-	-	923 923	-	-	-	-	-
9	Reconstruction of Kpetema - Mattru Jong	Ongoing	South GoSL	Loan/Budget	-	30,000	-	-	-	923 923	-	-	-	-	-
10	Completion of Bo - Tikonko Road	Ongoing	South GoSL	Grant/Budget	-	30,000	(1,206)	-	-	9,229 9,229	-	-	-	-	-
11	Completion of Targin - Lungi - Conakry Dee Road	Ongoing	Bombali/ Karen	GoSL	Budget	40,000	-	-	-	9,229 9,229	-	-	-	-	-
12	Completion of Bandajuma-Pujehun-Gbondappi Spots Improvement and Regraveling of Trunk Roads	Ongoing	South GoSL	Budget	-	20,000	-	-	-	9,229 9,229	-	-	-	-	-
13	Completion of Township Roads	Ongoing	Nationwide GoSL	Budget	-	40,000	-	-	-	12,920 12,920	-	-	-	-	-
14	Completion of Major Culverts (Mile 1 in Kabala, Kabala Krubula Road and Baiima Songa Culvert)	Ongoing	Nationwide GoSL	Budget	-	37,000	-	-	-	190,521 190,521	-	-	-	-	-
15	Construction of 400m Embankment and 40m bridge and 2 No Relief Box Culverts along Molakika-Gbongboma Stretch in Bonthe Island	Ongoing	Nationwide GoSL	Budget	-	40,000	-	-	-	5,747 5,747	-	-	-	-	-
16	Rehabilitation and Reconstruction of Critical Bridges in Freetown	Ongoing	Western Area GoSL	Budget	-	40,000	-	-	-	40,000 40,000	-	-	-	-	-
18	Preparatory Activities Towards the Establishment of Special Economic Zones	Ongoing	Nationwide IDB/GoSL	Budget	9,000	24,100	506	-	-	1,384 923	-	-	1,731 1,154	-	2,165 1,443
409	Ministry of Trade and Industry	Ongoing	Nationwide GoSL	Budget	4,500	500	6	-	-	461 461	-	-	577 577	-	722 722
1	Preparatory Activities Towards the Re-establishment of the Koindu Market	Ongoing	Nationwide GoSL	Budget	-	1,100	30,240	-	-	18,000 18,000	-	-	21,107 21,107	-	6,396 6,396
409	Ministry of Trade and Industry Small and Medium Enterprises Development Agency	Ongoing	Nationwide GoSL	Budget	-	21,000	30,240	-	-	18,000 18,000	-	-	21,107 21,107	-	6,396 6,396
1	Support to Micro-Small and Medium Enterprises (Munafa Fund)	Ongoing	Nationwide GoSL	Budget	87,000	91,727	117,568	13,000	-	55,832 5,000	26,191 -	78,125 14,550	50,066 -	92,700 -	18,204 -
128	Cluster Four: Governance and Accountability for Results Ministry of Foreign Affairs and International Cooperation (MoFAIC)	Ongoing	Nationwide GoSL	Budget	-	19,570	777	-	-	5,000 350	-	-	14,557 438	-	18,204 547
1	Rehabilitation of Foreign Missions	Ongoing	Western Area GoSL	Budget	-	1,000 200	280 280	-	-	438 350	-	-	-	-	-
124	Attorney General and Ministry of Justice (AG&MoJ)	New	Western Area GoSL	Budget	-	900 100	-	-	-	380 380	-	-	475 475	-	594 594
118	Judiciary	New	Nationwide GoSL	Budget	-	-	-	-	-	-	-	-	-	-	-
	1 Preparatory work for the Construction of the Justice Sector Complex														

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In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	Foreign	Domestic	FY 2020 Actual		FY 2021		FY 2022 Budget		FY 2023 Indicative		FY 2024 Indicative	
								Estimate Jan - Dec Domestic	500	500	500	461	500	577	-	722	
124	Office of the Administrator and Registrar General (OARG)	Ongoing	Nationwide	GoSL	Budget	-	800	800	500	461	461	-	577	-	722		
133	Ministry of Information and Communications (MoIC)	Ongoing	Nationwide	China Exim / GoSL	Loan/Budget	5,000	-	1,900	4,130	-	9,423	-	11,784	-	12,736		
1	1 National Fibre Optic Backbone Phase II					300	-	2,060	2,500	-	3,126	-	3,126	-	1,910		
2	2 West Africa Regional Communications Infrastructure Programme	Ongoing	Nationwide	IDA/GoSL	Loan/Budget	-	300	-	-	-	-	-	-	-	1,443		
3	3 Government Integrated Messaging System (GIMS)	Ongoing	Nationwide	GoSL	Budget	200	-	596	-	2,000	2,000	-	2,501	-	3,128		
5	5 Operationalization and Expansion of eGovernment Platform	Ongoing	Nationwide	GoSL	Budget	700	-	-	-	2,000	2,000	-	2,501	-	3,128		
4	4 Support to Community Radio Stations Ministry of Internal Affairs (MoIA)	Ongoing	Nationwide	GoSL	Budget	700	-	1,474	-	2,000	2,000	-	2,501	-	3,128		
205	1 Strengthening Boarder Security	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	3,923	-	4,906	-	6,135			
	2 Preparatory Works for the Relocation of Sierra Leone Correctional Services	Ongoing	Nationwide	GoSL	Budget	400	-	-	-	1,500	1,500	-	1,876	-	2,346		
	3 Safe City Project	Ongoing	Nationwide	GoSL	Budget	400	-	-	-	1,500	1,500	-	1,876	-	2,346		
203	National Civil Registration Commission (NCRA)	Ongoing	Western Area EU/GoSL	Grant/Budget	70,000	8,000	-	82,920	13,000	9,000	26,191	11,255	50,066	14,075	-	50,066	
1	1 Rehabilitation of National Civil Registration Authority New Complex	Ongoing	Western Area EU/GoSL	Grant/Budget	70,000	2,000	-	3,000	13,000	1,500	26,191	1,876	50,066	2,346	-	50,066	
2	2 Integrated Civil Registration and Vital Statistics and ID Management System o/w Exhibition and Update of the Civil Register Printing and Distribution of ECOWAS/ ICAO Complaint Multi-purpose ID Cards and other Certificates	Ongoing	Nationwide	GoSL	Budget	-	6,000	6,000	79,920	-	7,500	-	9,379	-	11,729		
		Ongoing	Nationwide	GoSL	Budget	5,000	-	56,820	23,100	5,000	2,614	2,614	3,269	4,089	4,089		
		Ongoing	Nationwide	GoSL	Budget	5,000	-	4,885	6,109	4,885	6,109	6,109	7,640	7,640	-		
107	Ministry of Local Government (MoLG)	Ongoing	Nationwide	GoSL	Budget	-	1,500	2,328	-	2,769	-	3,462	-	4,330	-	4,330	
1	1 Rehabilitation/Reconstruction of Court Barrays	Ongoing	Nationwide	GoSL	Budget	200	-	-	-	1,846	1,846	2,308	2,308	-	2,887		
2	2 Develop and Strengthening Chiefdom Level Planning and Administration	Ongoing	Nationwide	GoSL	Budget	200	-	368	-	923	923	1,154	1,154	-	1,443		
117	Cabinet Secretariat and Head of the Civil Services (CS&HOS)	Ongoing	Nationwide	GoSL	Budget	-	700	-	-	1,008	-	1,260	-	1,576	-	1,576	
	1 Establishment of Wages and Compensation Commission Ongoing	Nationwide	Western Area	GoSL	Budget	500	-	-	-	508	508	625	625	-	794		
	2 Preparatory Work for the Construction of Public Service Academy	Ongoing	Nationwide	GoSL	Budget	200	-	-	-	500	500	500	500	-	782		
116	Parliamentary Service Commission (PSC)	Ongoing	Nationwide	GoSL	Budget	-	200	-	-	500	-	625	-	625	-	625	
1	1 Preparatory Work for the Construction of Parliamentary Estate	Ongoing	Nationwide	GoSL	Budget	200	-	-	-	500	500	625	625	-	782		
206	Sierra Leone Police (SLP)	Ongoing	Nationwide	GoSL	Budget	-	7,000	1,581	-	4,000	-	5,002	-	6,256	-	6,256	
1	1 Rehabilitation and Construction of Police Stations and Facilities	Ongoing	Nationwide	GoSL	Budget	2,000	-	1,581	-	4,000	4,000	5,000	5,000	-	6,256		
201	Ministry of Defence (MoD)	Ongoing	Nationwide	GoSL	Budget	-	13,007	5,600	-	5,000	-	6,253	-	7,820	-	7,820	
1	1 Rehabilitation and Construction of Military Barracks and Facilities	Ongoing	Nationwide	GoSL	Budget	4,000	-	5,600	-	5,000	5,000	6,253	6,253	-	7,820		
209	Central Intelligence and Security Unit (CISU)	Ongoing	Nationwide	GoSL	Budget	-	4,000	9,672	-	1,500	-	1,876	-	2,346	-	2,346	
	1 Procurement of Specialized Surveillance Equipment	Ongoing	Nationwide	GoSL	Budget	4,000	-	9,672	-	1,500	1,500	1,876	1,876	-	2,346		

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MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual	FY 2021	FY 2022 Budget	FY 2023 Indicative	FY 2024 Indicative
110	Anti Corruption Commission (ACC)	Ongoing	Western Area	GoSL	Budget	-	5,000	4,500	3,500	5,474
110	1 Construction of Anti-Corruption Building	Ongoing	Western Area	GoSL	Budget	-	3,000	2,500	3,500	5,474
110	Sierra Leone Insurance Commission	Ongoing	Western Area	GoSL	Budget	-	3,000	2,500	1,500	2,346
110	1 Construction of SLICOM Building	Ongoing	Western Area	GoSL	Budget	-	5,000	-	1,500	2,346
121	Audit Service Sierra Leone (ASSL)	Ongoing	Western Area	GoSL	Budget	-	5,000	-	2,000	3,128
121	1 Construction of ASSL Headquarters	Ongoing	Nationwide	GoSL	Budget	-	300	300	2,000	3,128
208	National Fire Force (NFF)	Ongoing	Nationwide	GoSL	Budget	-	3,500	2,778	750	1,173
208	1 Procurement of Fire Engines and Auxiliary Fire Fighting Equipment	Ongoing	Nationwide	GoSL	Budget	-	1,500	2,778	750	1,173
134	National Elections Commission (NEC)	Ongoing	Nationwide	GoSL	Budget	-	2,000	-	2,769	1,330
134	1 Rehabilitation and Construction of Administrative Buildings	Ongoing	Nationwide	GoSL	Budget	-	300	-	3,462	1,330
142	Government Printing Department	Ongoing	Nationwide	GoSL	Budget	-	300	-	2,501	3,128
142	2 Construction of Administrative Buildings	Ongoing	Western Area	GoSL	Budget	-	300	-	2,501	3,128
142	1 Upgrading the Infrastructure of the Government Printing Department	Ongoing	Western Area	GoSL	Budget	-	2,000	2,000	3,462	1,330
Cluster Five: Empowering Women, Children, and Persons with Disability										
305	Ministry of Social Welfare	Ongoing	Nationwide	ADB/CoSL	Loan/Budget	20,000	2,000	500	2,300	5,858
305	1 Post Ebola Recovery Social Investment Fund (PERSIF)	Ongoing	Nationwide	ADB/CoSL	Loan/Budget	5,000	500	500	300	2,876
305	2 Livelihood Support for Persons Living with Disability	Ongoing	Nationwide	GoSL	Budget	5,000	500	-	1,000	3,597
305	3 Rehabilitation of Approved Schools and Remand Homes	Ongoing	Nationwide	GoSL	Budget	5,000	500	-	1,000	4,256
319	Ministry of Gender and Children Affairs	Ongoing	Nationwide	ADB/CoSL	Grant/Budget	-	2,200	1,458	1,458	3,729
319	1 Women's Economic Empowerment Fund	Ongoing	Nationwide	GoSL	Grant/Budget	1,000	600	-	1,000	1,564
319	2 National Intervention to Prevent and Respond to Sexual Gender Based Violence	Ongoing	Nationwide	GoSL	Grant/Budget	1,000	600	-	923	1,443
319	3 Rehabilitation and Reintegration of Street Children	Ongoing	Nationwide	GoSL	Grant/Budget	-	461	-	577	722
Cluster Six: Youth Employment, Sports, and Migration										
310	Ministry of Youth Affairs (MoYA)	Ongoing	Nationwide	GoSL	Budget	-	116,762	12,965	20,891	28,672
310	1 Youth Economic Empowerment Fund	Ongoing	Nationwide	GoSL	Budget	-	26,362	10,965	16,623	21,997
310	2 Social Mobilisation for the Establishment of Chieftain Youth Farms	Ongoing	Nationwide	GoSL	Budget	-	1,000	1,000	4,000	4,256
310	3 Support to Youth in Agro-processing	New	Nationwide	GoSL	Budget	-	15,000	-	923	1,443
310	4 Support to Youth in Fisheries	Ongoing	Nationwide	GoSL	Budget	-	3,362	2,629	1,500	4,568
310	5 Support to Youth in Car Wash	Ongoing	Nationwide	GoSL	Budget	-	2,000	6,873	5,000	2,346
310	6 Adolescence Sexual Reproductive Health Programme for Youth	Ongoing	Nationwide	GoSL	Budget	-	1,000	-	500	7,820
310	7 Development of National Apprenticeship Policy and Strategy	Ongoing	Nationwide	GoSL	Budget	-	1,000	-	500	782
310	National Youth Commission	Ongoing	Nationwide	ADB/GoSL	Loan/Budget	-	90,000	-	1,846	4,330
310	1 Youth Entrepreneurship and Employment Project	Ongoing	Nationwide	ADB/GoSL	Loan/Budget	-	30,000	-	2,308	2,887
310	2 Promote Youth and Ecotourism	Ongoing	Nationwide	UNDP/GoSL	Grant/Budget	-	30,000	923	1,154	1,443

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313	National Youth Services	Ongoing	Nationwide	GoSL	Budget	400	400	2,000	1,500	-
	1 Graduate Service Programme								1,500	1,876
	Cluster Seven: Addressing Vulnerabilities and Building Resilience									2,346
318	Ministry of Environment	Ongoing	Nationwide	GoSL	Budget	-	13,000	17,173	-	2,346
	1 Institutional Capacity Building	Ongoing	Nationwide	GoSL	Budget	-	6,000	-	11,979	-
	2 Rehabilitation and Alternative Livelihood for Degraded Communities	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	-	9,986
318	Ministry of Environment (Forestry Division)	Ongoing	Western Area	GoSL	Budget	-	1,000	17,173	-	-
	1 National Tree Planting	Ongoing	Western Area	GoSL	Budget	-	1,000	17,173	-	-
410	National Protected Area Authority	Ongoing	Nationwide	GoSL	Budget	-	4,000	-	9,229	-
	1 REDD Plus and Capacity Building Project	Ongoing	Nationwide	GoSL	Budget	-	1,000	-	750	16,541
	2 Sierra Leone Sustainable Protected Areas Management and Livelihoods Project	Ongoing	Nationwide	GoSL	Budget	-	3,000	-	250	5,686
417	Nuclear Safety and Radiation Protection Authority	Ongoing	Western Area	GoSL	Budget	-	1,000	300	500	-
	1 Construction of a Central Radioactive Waste Management Facility	Ongoing	Western Area	GoSL	Budget	-	1,000	300	500	1,173
	Cluster Eight: Means of Implementation									1,173
127	Ministry of Planning and Economic Development (MoPED)	Ongoing	Nationwide	GoSL	Budget	4,467	62,586	69,861	22,818	68,693
	1 Piloting and Integrating the WAN Fambul National Framework in the Implementation of the MTNDP	Ongoing	Nationwide	GoSL	Budget	-	15,000	3,319	-	14,069
	2 Feasibility Studies and Project Preparatory Facility (PPF) Ongoing	Nationwide	GoSL	Budget	5,000	5,000			2,000	-
	3 Strengthening District Development Coordination	Ongoing	Nationwide	GoSL	Budget	2,000		780		2,501
	4 Preparatory for the Successor (2024-2028) of the MTNDP	Ongoing	Nationwide	GoSL	Budget	2,000		598		3,128
	5 Development of Web-based Project Mapping and Information System for the Public Investment	Ongoing	Nationwide	GoSL	Budget	2,000		600		
	6 ECOWAS Regional (Sierra Leone-Liberia (Jendema/Bo Waterside) Joint Boarder Post	Ongoing	Nationwide	ECOWAS	Budget	2,000		750		
	7 Upgrading and Maintaining the Development Assistant Database from IDM6 - IDM8	Ongoing	Nationwide	UNDP	Budget	2,000		938		
110	Office of the Secretary to the President National Monitoring and Evaluation Department	Ongoing	Nationwide	GoSL	Budget	-	6,000	-	-	-
	1 Monitoring and Evaluation on MTNDP, Project, Programme and Policies	Ongoing	Nationwide	GoSL	Budget	-	6,000	-	2,000	2,973
	2 Special Studies, Baselines and Evaluation	Ongoing	Nationwide	GoSL	Budget	-	2,000	-	750	2,973
	3 Organizational Systems Development and Capacity Building	Ongoing	Nationwide	GoSL	Budget	-	2,000	-	500	1,018

ANNEX 5 - SIERRA LEONE PUBLIC INVESTMENT PROGRAMME FY 2020 - 2024

In millions of Leones

MDA Code	National Development Plan Cluster/ Ministry, Department and Agency (MDA)	Status	Location	Funding Source	Funding Type	FY 2020 Actual		FY 2021		FY 2022 Budget		FY 2023 Indicative		FY 2024 Indicative	
						Foreign	Domestic	Estimate Jan-Dec Domestic	Foreign	Domestic	Foreign	Domestic	Foreign	Domestic	Foreign
127	National Council for Civil Education and Development	Ongoing	Nationwide	GoSL	Budget	-	3,900	2,884	-	1,500	-	1,576	-	1,971	
138	Statistics Sierra Leone (Stat SL)	Ongoing	Nationwide	FAO/GoSL	Grant/GoSL	2,910	3,000	2,884	1,500	22,818	2,769	2,888	3,462	1,971	
1	Surveys	Ongoing	Nationwide	GoSL	Grant/Budget	1,500	400	-	11,650	1,846	2,475	2,308	-	4,330	
129	Ministry of Finance (MoF)	2 Mid Term Population and Housing Census	Ongoing	IDA/GoSL	Grant/Budget	1,160	600	14,000	10,276	923	-	1,154	-	2,887	
	1	Sierra Leone Economic Diversification Project	Ongoing	IDA/GoSL	Grant/Budget	1,557	6,400	11,141	-	4,000	-	5,002	-	1,443	
	2	Financial Inclusion Project	Ongoing	IDA/GoSL	Grant/Budget	1,557	1,000	-	-	200	-	250	-	6,256	
	3	Support to Public Financial Management Ongoing Improvement and Consolidated Project (PFMICP)	Nationwide	IDA/GoSL	Grant/Budget	200	5,340	-	200	200	200	250	-	313	
	4	Sierra Leone Urban Resilient Project	Ongoing	IDA/GoSL	Grant/Budget	2,000	2,874	-	200	200	200	250	-	313	
	5	Accountable Governance for Basic Service Delivery	Ongoing	IDA/GoSL	Grant/Budget	3,000	2,927	-	3,000	3,000	3,000	3,752	-	313	
	6	Support to Medium Term Expenditure Framework (MTEF)	Nationwide	GoSL	Grant/Budget	-	29,686	38,517	-	35,158	-	42,207	-	48,126	
701	Transfers to Local Councils	Ongoing	Nationwide	GoSL	Budget	5,186	6,083	10,000	12,506	10,000	6,827	8,538	12,506	15,639	
	1	Local Government Development Grants	Ongoing	GoSL	Budget	-	8,400	-	16,100	32,434	18,331	21,164	21,164	11,323	
	2	Examination Fees for NPSE	Ongoing	GoSL	Budget	-	-	-	-	-	-	-	-	21,164	
	3	Examination Fees for BECE	Ongoing	GoSL	Budget	-	-	-	-	-	-	-	-	21,164	
GRAND TOTAL						1,213,210	1,069,802	1,221,441	2,478,038	1,190,251	2,822,620	1,367,730	3,336,214	1,486,120	

In Millions of Leones

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

MDA Code	Details	Payroll	Other Charges	Domestic Capital	Total
101	Charged Emoluments	135,297	-	-	135,297
105	Ministry of Political and Public Affairs Office of the Permanent Secretary African Peer Review Mechanism	2,872 1,473 1,399	2,424 1,454 970	-	5,296 2,927 2,369
106	Office of the Chief Minister	19,981	21,410	-	41,391
107	Ministry of Local Government & Rural Development Office of the Permanent Secretary Chiefdom Functionaries Decentralization Secretariat	44,462 9,420 28,372 6,671	16,583 16,583	2,769 2,769	63,814 28,772 28,372 6,671
108	Sierra Leone Small Arms Commission	3,297	1,260	-	4,557
109	Independent Commission for Peace and National Cohesion	2,600	2,000	-	4,600
110	Office of the President Office of the Secretary to the President National Assets Commission Public Sector Reform Unit Anti Corruption Commission Office of the Ombudsman Independent Media Commission Political Parties Registration Commission Law Reform Commission Corporate Affairs Commission Sierra Leone Insurance Commission Local Government Service Commission National Monitoring and Evaluation Department	103,966 34,377 393 4,488 39,075 6,068 4,093 6,543 3,532 2,155 3,090 153 -	76,532 45,999 1,200 1,600 10,479 2,320 4,260 4,620 890 1,301 1,701 1,261 3,901 -	7,000	187,498 80,376 1,593 6,088 3,500 8,388 5,353 11,163 4,423 3,455 1,500 6,291 1,500 2,000
111	Office of the Vice President Office of the Secretary to the Vice President National Early Warning and Responses Mechanism Center	23,367 21,615 1,751	18,693 17,893 800	-	42,060 39,509 2,551
112	Parliamentary Service Commission	33,079	36,717	-	69,796
113	Cabinet Secretariat	6,625	3,147	1,008	10,780
114	The Judiciary	86,830	15,000	380	102,210
115	Audit Service Sierra Leone	41,574	11,411	2,000	54,985
116	Human Resource Management Office	16,340	3,500	-	19,840
117	Public Service Commission	5,671	3,097	500	9,269
118	Law Officers' Department Office of the Solicitor General Administrator and Registrar General Sierra Leone Law School Legal Aid Board Justice Sector Coordinating Office	34,814 19,420 5,823 1,984 6,004 1,584	23,394 9,000 4,245 1,016 7,500 3,217	811 350 461 -	59,020 28,770 10,529 3,000 13,504 -

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

In Millions of Leones

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

In Millions of Leones

MDA Code	Details	Payroll	Other Charges	Domestic Capital	Total
	Code				
138	Statistics - Sierra Leone	23,090	6,000	2,769	31,859
139	National Commission for Privatisation	7,693	-	-	9,693
140	Mass Media Services	12,087	3,000	-	15,087
141	Government Printing Department	689	3,416	2,000	6,105
142	National Public Procurement Authority	10,095	5,500	-	15,595
143	Justice and Legal Service Commission	-	466	-	466
144	National Commission for Human Rights	17,778	2,000	-	19,778
145	Rights to Access Information Commission	3,794	1,800	-	5,594
146	Ministry of Western Region	2,500	1,000	-	3,500
201	Ministry of Defence	223,923	112,351	5,000	341,275
203	National Civil Registration Authority	40,955	5,197	9,000	55,152
205	Ministry of Internal Affairs	433	3,000	3,923	7,356
206	Sierra Leone Police	282,164	110,095	4,000	396,259
207	Sierra Leone Correctional Services	41,938	60,665	-	102,603
208	National Fire Authority	8,072	5,982	750	14,804
209	Central Intelligence and Security Unit	10,869	10,000	1,500	22,369
210	Office of National Security	17,633	9,200	-	26,833
211	Immigration Department	7,029	7,335	-	14,364
212	National Drugs Law Enforcement Agency	1,519	796	-	2,315
213	National Disaster Management Agency	10,000	14,500	-	24,500
300	Ministry of Technical and Higher Education Office of the Permanent Secretary Tertiary Education Commission Tertiary Institutions	308,595 9,881 6,036 292,678	126,781 40,400 5,475 80,906	15,873 15,873 - - 373,583	451,249 66,155 11,511 1,189,185 428,729 752,337 8,118
301	Ministry of Basic and Senior Secondary Education Office of the Permanent Secretary Teachers Sierra Leone Library Board	788,043 27,587 752,337 8,118	31,299 31,299 - -	369,843 369,843 - -	1,189,185 428,729 752,337 8,118
302	Ministry of Sports	6,944	3,685	-	-
303	Ministry of Tourism and Cultural Affairs	760	3,576	-	923

In Millions of Leones

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

MDA Code	Details	Payroll	Other Charges	Domestic Capital	Total
304	Ministry of Health and Sanitation Office of the Permanent Secretary Health Workers	455,881 22,794 433,087	55,782 55,782 -	30,882 30,882 -	542,545 109,458 433,087
305	Ministry of Social Welfare Office of the Permanent Secretary National Commission for Persons with Disability	9,604 7,817 1,787	15,160 12,770 2,390	2,300 2,300 -	27,064 22,887 4,177
306	Ministry of Lands, Housing and Country Planning	6,216	3,510	923	10,649
307	National Medical Supplies Agency	6,838	75,063	-	81,902
308	National Commission for Social Action	16,648	2,880	8,453	27,981
309	Sierra Leone Dental and Medical Board	-	628	-	628
310	Ministry of Youth Affairs Office of the Permanent Secretary National Youth Commission	6,064 1,584 4,479	5,802 2,802 3,000	19,391 16,623 2,769	31,257 21,009 10,248
311	Health Service Commission	3,478	2,201	-	5,679
312	Teaching Service Commission	11,680	2,656	-	14,337
313	National Youth Service	4,895	2,500	1,500	8,895
314	National HIV and AIDS Commission	3,126	2,500	-	5,626
315	Teaching Hospital Complex Administration	2,081	2,000	-	4,081
316	Civil Service Training College	-	683	-	683
317	Sierra Leone Council for Post Graduate College of Health Specialist	460	2,754	-	3,213
318	Ministry of Environment	2,178	3,837	10,729	16,744
319	Ministry of Gender and Children's Affairs	4,315	4,010	2,384	10,710
320	National Sports Authority	3,177	26,567	-	29,744
341	Pensions, Gratuities and Other Retirement Benefits	190,811	-	-	190,811
342	Government's Contributions to Social Security	-	-	-	-
345	Pharmacy Board Services	2,622	4,500	-	7,122
401	Ministry of Agriculture, Forestry and Food Security Office of the Permanent Secretary Seed Multiplication Programme	17,939 14,266 3,673	34,529 34,529 -	97,675 97,675 -	150,144 146,470 3,673
402	Ministry of Fisheries and Marine Resources	2,529	15,375	11,615	29,518
403	Ministry of Mines and Mineral Resources Office of the Permanent Secretary National Minerals Agency	34,079 2,122 31,957	4,151 1,968 2,183	-	38,230 4,090 34,140

In Millions of Leones

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

MDA Code	Details	Payroll	Other Charges	Domestic Capital	Total
404	Ministry of Transport and Aviation Office of the Permanent Secretary Sierra Leone Aircraft Accident and Incident Investigation Bureau	5,135 3,635 1,500	56,388 56,388 -	3,923 3,923	65,446 63,946 1,500
405	Ministry of Tourism and Cultural Affairs (Tourism Division) Grant to National Tourist Board Monuments and Relics Commission National and Railway Museums	9,333 8,389 944 -	9,501 5,202 2,764 1,535	4,600 1,600 3,000 -	23,434 15,191 6,708 1,535
406	Ministry of Energy	5,923	126,503	37,025	169,450
407	Ministry of Labour and Social Security	4,145	6,821	831	11,796
408	Ministry of Works and Public Assets	3,978	12,664	352,176	368,818
409	Ministry of Trade and Industry Office of the Permanent Secretary SLIEPA Sierra Leone Standards Bureau Sierra Leone Produce Marketing Company Department of Co-operatives Sierra Leone Produce Monitoring Board	28,025 7,179 3,397 4,676 10,290 5,881 -	17,284 19,384 19,384 5,000 4,000 4,468 1,019 2,400	19,384 19,384 -	64,693 29,960 9,676 14,290 7,348 -
410	National Protected Area Authority Office of the Executive Director, NPAA Conservative Trust Fund Agency	19,043 16,919 2,123	3,261 3,261 -	750 750	23,054 20,931 2,123
411	Road Maintenance Fund Administration	28,778	134,434	-	163,212
412	National Telecommunications Commission	-	-	20,1628	-
413	Sierra Leone Electricity and Water Regulatory Commission	4,955	954	-	5,910
414	Ministry of Water Resources Office of the Permanent Secretary Sierra Leone Water Company - SALWACO Water Resources Management Agency	16,948 1,031 9,409 6,508	15,737 15,737 -	86,062 23,768 62,294	118,747 40,536 71,703 6,508
415	Sierra Leone Maritime Administration	-	36,010	-	36,010
416	Civil Aviation Authority	-	46,351	-	46,351
417	Nuclear Safety and Radiation Protection Authority	4,876	3,000	500	8,376
418	Sierra Leone Agricultural Research Institute	16,835	3,700	3,000	6,420
419	Local Content Agency	3,420	3,700	3,000	6,420
420	Sierra Leone Environmental Protection Agency	-	32,557	-	32,557
421	Small and Medium Enterprises Development Agency	6,393	1,671	-	8,064
422	Sierra Leone Meteorological Agency	5,550	1,636	-	7,186
423	Sierra Leone Petroleum Regulation Agency	-	12,370	-	12,370

ANNEX 6 - PRIMARY BUDGET SUMMARY BY MDA, FY 2022 APPROPRIATION

In Millions of Leones

MDA Code	Details	Payroll	Other Charges	Domestic Capital	Total
424	Sierra Leone Petroleum Directorate	-	7,264	-	7,264
425	Sierra Leone Road Safety Authority	-	44,720	-	44,720
426	Sierra Leone Seed Certification Agency	1,293	1,500	-	2,793
427	National Fertilizer Regulatory Agency	471	1,500	-	1,971
428	National Investment Board	5,123	841	-	5,964
509	Change in Domestic Suppliers Arrears	-	100,000	-	100,000
601	Public Debt Charges -Domestic	-	1,260,249	-	1,260,249
602	Public Debt Charges -External	-	918,682	-	918,682
610	Contingency Expenditure	-	8,119	-	8,119
611	Special Warrants of the President	-	6,329	-	6,329
612	Unallocated Head of Expenditure	-	6,429	-	6,429
614	Transfers to NaCOVERC	-	174,000	-	174,000
701	Transfers to Local Councils	32,082	115,687	35,158	182,927
NATIONAL TOTAL		3,898,000	5,133,185	1,190,251	10,221,435

ANNEX 7a: ALLOCATION TO EDUCATION, FY2022 - 2024
In millions of Leones

Particulars	FY2022 Budget	FY2023 Indicative	FY2024 Indicative
Wages and Salaries	3,898,000	3,914,400	4,308,302
Non-Salary, Non-Interest, Recurrent Expenditures	2,858,892	2,956,856	3,309,870
Domestic Capital	1,190,251	1,367,730	1,486,120
Total Government Discretionary Budget	7,942,504	8,269,356	9,134,702
Education Sector Programmes			
Salaries for Ministry of Basic Education and Teachers	788,043	791,352	875,473
Salaries for Teaching Service Commission Staffs	11,680	11,729	12,976
Salaries for MTHE and Tertiary Education Institutions	308,595	309,891	342,832
Salaries for Sierra Leone Law School	1,984	2,000	2,213
Salaries for Teaching Hospital Complex	2,081	2,090	2,312
Recurrent Expenditure for Basic Education	31,299	36,718	41,280
Recurrent Expenditure for Technical and Higher Education	126,781	172,316	194,235
Recurrent Expenditure for Sierra Leone Law School	1,016	1,192	1,340
Recurrent Expenditure for Civil Service Training College	683	802	901
Grants for Devolved Education Services to Local Councils	11,609	17,067	19,260
Recurrent Expenditure for Teaching Service Commission	2,656	2,582	2,903
Recurrent Expenditure for Teaching Hospitals Complex	2,000	2,346	2,638
Domestic Capital budget allocation to Education	410,874	455,640	503,727
Total Allocations to Education Sector	1,699,302	1,805,726	2,020,158
% Government Budgetary Allocations to the Education Sector	22%	22%	22%

ANNEX 7b: ALLOCATION TO HEALTH, FY2022 - 2024
In millions of Leones

Particulars	FY2022 Budget	FY2023 Indicative	FY2024 Indicative
Non-Salary, Non-Interest, Recurrent Expenditures	2,858,892	2,956,856	3,309,870
Wages and Salaries	3,898,000	3,914,400	4,308,302
Non-Salary, Non-Interest, Recurrent Expenditures	2,858,892	2,956,856	3,309,870
Domestic Capital	1,190,251	1,367,730	1,486,120
Total Government Discretionary Budget	7,947,142	8,238,986	9,104,293
Health Sector Programmes	455,881	457,799	503,867
Salaries for Health Workers	6,838	6,867	7,597
Salaries for National Medical Supplies Agency	460	462	511
Salaries for Post Graduate College of Health Specialists	3,478	3,493	3,864
Salaries for Health Service Commission	3,126	3,139	3,473
Salaries for National HIV & AIDS Commission	2,622	2,633	2,913
Salaries for Pharmacy Board Services	76,016	89,227	100,697
Grants for Devolved Health Services to Local Councils	55,782	65,439	73,570
Recurrent Expenditure for Health	30,882	38,865	46,348
Domestic Capital budget allocation to Health Sector	4,500	5,279	5,935
Recurrent Expenditure for Pharmacy Board Services	75,063	88,059	99,000
Recurrent Expenditure for National Medical Supplies Agency	2,201	2,582	2,903
Recurrent Expenditure for Health Service Commission	2,500	2,933	3,297
Recurrent Expenditure for National HIV & AIDS Commission	2,754	3,230	3,632
Recurrent Expenditure for Post Graduate College of Health Specialists	628	737	829
Transfers to Dental and Medical Board	174,000	50,000	0
Total Allocations to Health Sector	896,731	820,745	858,435
% Government Budgetary Allocations to the Health Sector	11%	10%	9%

ANNEX 7c: ALLOCATION TO AGRICULTURE, FY2022 - 2024
In millions of Leones

Particulars	FY2022 Budget	FY2023 Indicative	FY2024 Indicative
Wages and Salaries	3,898,000	3,914,400	4,308,302
Non-Salary, Non-Interest, Recurrent Expenditures	2,858,892	2,956,856	3,309,870
Domestic Capital	1,190,251	1,367,730	1,486,120
Total Government Discretionary Budget	7,947,142	8,238,986	9,104,293
Agriculture Sector Programmes			
Salaries for Agriculture Workers	30,439	30,567	33,816
Salaries for Fisheries and Marine Workers	2,529	2,539	2,809
Salaries for National Protected Area Authority	19,043	19,123	21,156
Salaries for Sierra Leone Agricultural Research Institute	16,835	16,905	18,702
Salaries for Sierra Leone Seed Certification Agency	1,293	1,298	1,436
Salaries for National Fertilizer Regulatory Agency	471	473	524
Recurrent Expenditure for National Protected Area Authority	3,261	3,826	4,301
Recurrent Expenditure for Sierra Leone Agricultural Research Institute	3,700	4,341	4,880
Recurrent Expenditure for Sierra Leone Environment Protection Agency	32,557	39,215	44,256
Recurrent Expenditure for Agriculture Ministry	34,529	40,719	45,906
Recurrent Expenditure for Fisheries and Marine Resources	15,375	18,036	20,277
Sierra Leone Seed Certification Agency	1,500	1,760	1,978
National Fertilizer Regulatory Agency	1,500	1,760	1,978
Domestic Capital Budget Allocation to Agriculture o/w Input System: E-Vouchers for Rice Production (Seeds Fertilizers and Tractor Services)	97,675	132,149	166,840
Domestic Capital Budget for Fisheries and Marine Resources	50,758	78,476	98,139
Establishment of Youth Farms & Youth In Fisheries	11,615	14,525	15,965
	5,700	7,128	6,914
Total Allocations to Agriculture Sector	278,021	334,365	391,739
% Government Budgetary Allocations to the Agriculture Sector	3%	4%	4%

ANNEX 8B- FOREIGN MISSION PAYROLL SUMMARY, FY2021-2022

In Millions of Leones

Nos.	Mission	Workforce	Monthly Gross Salary (Forex)	FY 2021 Estimate	FY 2021 Budget
1	Embassy, Dubai	20	\$86,165.71	9,504,835,007	10,374,548,263
2	High Commission, Abuja	42	\$67,556.53	10,145,522,545	10,788,474,132
3	Embassy, Addis Ababa	27	\$67,805.69	9,443,666,094	10,303,971,651
4	High Commission, Banjul	22	\$85,228.98	8,690,450,320	9,506,991,172
5	Embassy, Berlin	23	€77,582.22	12,715,173,819	11,637,547,357
6	Embassy, Brussels	27	€146,094.86	19,148,543,017	20,675,198,708
7	Embassy, Cairo	16	€39,465.31	7,594,203,894	8,286,762,105
8	Embassy, Beijing	22	€95,211.04	10,328,512,032	11,270,608,149
9	Embassy, Conakry	28	\$97,370.92	10,047,222,842	10,959,044,126
10	Embassy, Geneva	15	\$132,849.73	12,744,840,776	13,906,080,058
11	High Commission, Accra	27	\$49,628.94	8,724,924,933	7,851,208,021
12	Embassy, Iran	15	\$50,042.37	6,316,471,306	6,894,336,941
13	High Commission, Nairobi	27	\$63,762.41	7,655,171,888	8,349,185,331
14	Embassy, Kuwait	21	\$115,406.29	10,240,553,829	11,819,925,145
15	High Commission, London	30	£86,489.76	12,901,700,044	14,026,688,505
16	Embassy, Monrovia	33	\$105,982.50	9,463,804,605	10,839,520,671
17	Embassy, Rabat	22	\$53,886.72	5,076,524,953	5,658,947,823
18	Embassy, Moscow	16	\$54,502.40	7,001,054,011	7,466,815,192
19	UN Delegation, New York	28	\$231,130.43	21,942,894,164	24,644,284,067
20	Embassy, Saudi Arabia	37	\$121,090.80	15,029,815,590	16,314,782,502
21	Embassy, Dakar	19	\$76,494.96	7,665,389,725	8,369,083,996
22	Embassy, Seoul	14	\$63,396.43	8,668,309,379	9,409,185,462
23	Embassy, Istanbul	19	\$119,456.26	12,162,402,282	13,516,922,036
24	Embassy, Washington, D.C.	27	\$113,591.66	17,505,820,282	16,591,888,527
Grand Total		577	260,717,807,337	279,462,000,000	

ANNEX 9: FINANCIAL PERFORMANCE OF STATE-OWNED ENTERPRISES, FY2019 - 2024
In Millions of Leones

State-owned Enterprise	Actual 2019	Actual 2020	Budget 2021	Indicative 2022	Indicative 2023	Indicative 2024	Comments
1 Electricity Distribution and Supply Authority (EDSA)	521,692 523,825 (2,133) 98,507	510,309 776,043 (265,734) 190,554	972,670 1,207,683 (235,013) 270,000	1,215,838 1,328,525 (112,687) 350,000	1,276,629 1,354,154 (77,525) 350,000	1,583,007 1,675,074 (92,067) 250,000	Loss making
2 Electricity Generation and Transmission Company (EGTC)	132,559 124,377 8,182	213,188 117,120 96,068	761,209 520,410 240,799	343,400 361,288 (17,888)	377,740 379,416 (1,576)	460,657 432,155 28,502	Potential to make profit
3 Sierra Leone State Lottery (SLSL)	11,228	10,803	21,885	26,126	33,725	-	Entered Joint Venture Agreement
Receipts with a private entity	11,238 (10)	10,914 (111)	21,694 191	25,976 150	33,345 380	-	
Expenditure	-	-	-	-	-	-	
Net Profit (Loss)	-	-	-	-	-	-	
Central Government Transfer (Receipt)	-	-	-	-	-	-	
4 Sierra Leone Housing Corporation (SALHOC)	4,359 3,997 362 1,000	23,058 23,012 46 -	42,581 18,646 23,935 2,610	27,007 18,646 8,361 3,000	22,527 20,511 2,016 3,500	102,978 28,144 74,834 6,568	Potential to break even
Receipts	4,359	23,058	42,581	27,007	22,527	102,978	
Expenditure	3,997	23,012	18,646	18,646	20,511	28,144	
Net Profit (Loss)	362	46	23,935	8,361	2,016	74,834	
Central Government Transfer (Receipt)	1,000	-	2,610	3,000	3,500	6,568	
5 Sierra Leone Ports Authority (SLPA)	68,660 68,271 389	83,186 73,045 10,141	83,986 81,332 2,654	85,246 80,300 4,946	86,951 85,424 1,527	147,417 126,089 21,328	Potential to make profit
Receipts	68,660	83,186	83,986	85,246	86,951	147,417	
Expenditure	68,271	73,045	81,332	80,300	85,424	126,089	
Net Profit (Loss)	389	10,141	2,654	4,946	1,527	21,328	
Central Government Transfer (Receipt)	-	-	-	-	-	-	
6 Sierra Leone National Shipping Company (SLNSC)	7,511 8,103 (592)	62,586 61,917 669	17,812 17,068 744	19,050 17,955 1,995	22,020 19,106 2,914	38,944 35,602 3,342	Potential to make profit
Receipts	7,511	62,586	17,812	19,050	22,020	38,944	
Expenditure	8,103	61,917	17,068	17,955	19,106	35,602	
Net Profit (Loss)	(592)	669	744	1,995	2,914	3,342	
Central Government Transfer (Receipt)	-	-	-	-	-	-	
7 Sierra Leone Telecommunication Company Limited (SIERRATEL)	57,734	44,072	519,012	1,655,227	2,629,239	379,223	Currently Making Loss and
Receipts	57,734	44,072	519,012	1,655,227	2,629,239	379,223	
required restructuring	-	-	-	-	-	-	
Expenditure	-	-	-	-	-	-	
Net Profit (Loss)	-	-	-	-	-	-	
Central Government Transfer (Receipt)	-	-	-	-	-	-	
8 Sierra Leone Road Transport Corporation (SLRTC)	20,394 21,405 (1,011)	13,778 19,515 (5,737) 5,000	52,992 50,655 2,337 4,000	49,925 53,335 (3,410) 3,000	47,399 51,172 (3,773) 2,000	82,461 62,581 19,880	Potential to make profit
Receipts	20,394	13,778	52,992	49,925	47,399	82,461	
Expenditure	21,405	19,515	50,655	53,335	51,172	62,581	
Net Profit (Loss)	(1,011)	(5,737)	2,337	(3,410)	(3,773)	19,880	
Central Government Transfer (Receipt)	-	-	4,000	3,000	2,000	-	
9 Sierra Leone Commercial Bank (SLCB)	270,225	307,962	361,287	429,667	466,305	477,986	Profitable and paying dividend to
Receipts	270,225	307,962	361,287	429,667	466,305	477,986	
Government	-	-	-	-	-	-	
Expenditure	-	-	-	-	-	-	
Net Profit (Loss)	-	-	-	-	-	-	
Central Government Transfer (Receipt)	-	-	-	-	-	-	

ANNEX 9: FINANCIAL PERFORMANCE OF STATE-OWNED ENTERPRISES, FY2019 - 2024

State-owned Enterprise		Actual 2019	Actual 2020	Budget 2021	Indicative 2022	Indicative 2023	Indicative 2024	Comments
10	Rokel Commercial Bank (RCB) Receipts Government Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	216,447 153,401 63,046 (10,000)	251,628 194,034 57,593 (13,945)	296,961 187,584 109,377 (12,507)	327,165 209,648 117,517 (14,983)	361,215 229,063 132,152 (11,489)	385,520 270,630 114,890	Profitable and paying dividend to
11	Sierra Leone Airport Authority (SLAA) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	73,656 79,159 (5,503) -	39,426 53,190 (13,764) -	80,115 83,401 (3,286) 3,286	90,737 83,814 6,923 -	102,533 94,978 7,555 -	96,345 106,182 9,837 -	Might experience liquidity challenges in FY2022, but have potential to profit
13	Guma Valley Water Company (GVWC) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	47,617 45,975 1,642 2,869	54,247 50,496 3,751 3,724	61,922 57,299 4,623 3,908	69,176 61,995 7,181 5,332	71,311 65,496 5,815 5,332	104,874 101,924 2,950 11,913	Potential to make profit, although experiencing liquidity challenges in the short run
14	Sierra Leone Produce Marketing Company (SLPMC) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	3,777 6,014 (2,237) -	3,666 4,790 (1,123) -	23,686 22,489 1,197 -	24,930 23,263 1,667 -	26,428 24,648 1,780 -	27,240 25,981 1,259 -	Although experienced loss in 2019 and 2020, there is potential to be profitable in the medium term
15	National Insurance Company Limited (NIC) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	19,164 12,997 6,167 -	21,005 15,331 5,674 -	24,119 11,344 12,775 5,110	27,736 10,491 17,245 6,898	33,284 12,468 20,816 8,326	32,261 21,932 10,329 4,132	Profitable and potential to increase over the medium term
16	Sierra Leone Postal Services (SALPOST) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	4,360 4,195 165 576	6,138 5,799 339 3,000	4,991 14,476 (9,485) 3,000	6,229 9,262 (3,033) -	7,787 8,877 (1,090) -	8,566 9,260 (694) -	Experiencing liquidity challenges in the short run, but with a potential to make profit with the right investment
17	Sierra Leone Cable Company Limited (SALCAB) Receipts Expenditure Net Profit (Loss) Central Government Transfer (Receipt)	72,635 54,811 17,824	9,545 8,838 707 5,801	7,034 14,992 (7,958) 6,945	15,612 30,723 (15,111) 15,606	17,174 34,610 (17,436) 17,168	18,894 39,120 (20,226)	Potential to make profit, although experiencing liquidity challenges in the short run

ANNEX 10a: FINANCIAL PERFORMANCE OF STATE-OWNED ENTERPRISES, FY2019 - 2024
In Millions of Leones

MDA Code	Project Title	Funding Sources FY2018				FY2019				FY2020				FY2021 Grand Total				FY2018 - 2021	
		Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Total		
Cluster One: Human Capital Development																			
300	Ministry of Technical and Higher Education Partial Financing of the Construction of the University of Science and Technology	-	-	20.0	20.0	40.0	30.0	70.0	62.0	83.0	145.0	27.1	15.4	42.4	129.1	148.4	-	277.4	32.0
301	Ministry of Basic and Senior Secondary Education Skills Development Project Education Sector Support Education Sector Support SL Free Education Project Free Education (COVID-19 Response Additional Financing)	EBID	-	-	-	-	-	32.0	-	32.0	-	-	-	-	-	32.0	-	32.0	
304	Ministry of Health and Sanitation Sierra Leone COVID-19 Emergency Preparedness and Response Project Maternal, Neonatal and Child Health Strengthening Multi-Country COVID-19 Crisis Response Support Strengthening COVID-19 Response and Essential Health Services Supplementary Loan for Developing Three Tertiary Hospitals	WB	-	-	-	-	-	-	40.0	40.0	50.0	25.0	6.9	31.9	65.0	76.9	141.9	20.0	
308	National Commission for Social Action Social Safety Net (Second Additional Financing)	Kuwait	-	-	-	-	-	30.0	30.0	30.0	-	-	-	-	20.0	45.0	-	45.0	
Cluster Two: Diversifying the Economy and Promoting Growth																			
401	Ministry of Agriculture and Food Security Rural Finance & Community II Agricultural Value Chain Development Project Improvement (AVDP) Regional Rice Value Chain Development Sierra Leone Agro-Industry and Rice Value Chain Development Project Land and Infrastructure Development Exim Bank Agricultural Value Chain Development Project (AVDP) Promoting Climate Resilience in the Cocoa and Rice Sectors as an Adaptation Strategy in Sierra Leone Additional Financing for Smallholder Commercialization and Agribusiness Devt	IFAD	4.5 4.5	4.5 4.5	9.0 9.0	9.0 9.0	70.9	32.4	103.3	-	39.1	39.1	-	-	-	75.4	76.0	151.4	
		IsDB	-	-	-	-	-	-	-	-	15.0	5.9	11.8	-	-	75.4 4.5	76.0 4.5	151.4 9.0	
		AfDB	-	-	-	-	-	-	-	-	7.3	22.3	-	-	-	15.0	7.3	22.3	
		India	-	-	-	-	-	-	-	-	11.2	11.2	-	-	-	-	-	11.2	
		Exim Bank	-	-	30.0	-	30.0	-	-	-	-	-	-	-	30.0	-	30.0		
		IFAD	-	-	-	-	20.0	8.0	28.0	-	-	-	-	-	-	20.0	8.0	28.0	
		WB	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30.0	30.0	

ANNEX 10a: FINANCIAL PERFORMANCE OF STATE-OWNED ENTERPRISES, FY2019 - 2024
In Millions of Leones

MDA Code	Project Title	Funding Sources FY2018			FY2019			FY2020			FY2021 Grand Total			FY2018 - 2021			
		Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	
Cluster Three: Infrastructure and Economic Competitiveness																	
404	Ministry of Transport and Aviation - PRMU/TIDU/MoTA Integrated Resilient Urban Mobility Project IDA/WB	-	-	-	-	-	-	50.0	50.0	50.0	-	-	-	-	-	50.0	
406	Ministry of Energy Energy Sector Reform Utility (Additional Financing) Rehabilitation and Extension of the Bo-Kenema Distribution System West Africa Regional Energy Trade Development Policy Financing - EDSA Enhancing Sierra Leone Energy Access	IDA/WB	-	-	-	-	-	50.0	36.0	86.0	-	25.0	25.0	-	50.0	50.0	
409	Ministry of Trade and Industry SL-Agro-Processing Competitiveness Project Support to Investment Promotion Agencies in Transition Countries Pilot	WB IDA	-	-	-	-	-	10.0	-	-	-	-	-	-	50.0	50.0	
414	Ministry of Water Resources: Guma Valley Water Company (GVWC) Greater Freetown Water Supply and Sanitation Masterplan and Investment Studies AIDB Freetown WASH and Aquatic Environment Revamping Project Revamping of Aquatic Environment in the Greater Freetown Expansion and Rehab. of Existing Portable Water Facilities in 4 Communities Emergency COVID-19 Relief Assistance for Water, Sanitation Hygiene Impro	AIDB	-	-	-	-	-	2.3	2.3	2.3	-	-	-	-	2.3	2.3	
5.0	Ministry of Water Resources: Drilling of 100 Solar Powered Boreholes and Rural Development	SALWACO	-	-	5.0	5.0	-	-	-	-	-	-	-	-	5.0	5.0	
Cluster Four: Governance and Accountability for Results																	
133	Ministry of Information and Communications Fibre Backbone Network Phase II	SPD	-	-	30.0	-	30.0	-	-	-	-	-	-	-	30.0	-	30.0
	Chirak Exim Ban		-	-	-	-	-	-	-	-	-	-	-	-	30.0	-	30.0

ANNEX 10a: FINANCIAL PERFORMANCE OF STATE-OWNED ENTERPRISES, FY2019 - 2024
In Millions of Leones

MDA Code	Project Title	Funding Sources FY2018			FY2019			FY2020			FY2021 Grand Total			FY2018 - 2021				
		Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total	Loan	Grant	Total		
	Cluster Five: Empowering Women, Children, and Persons with Disability	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13.7	13.7	
305	Ministry of Social Welfare Post Ebola Recovery Social Investment Funds	ATDB	-	-	-	-	-	13.7	13.7	13.7	-	-	-	-	-	13.7	13.7	
	Cluster Six: Youth Employment, Sports, and Migration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Cluster Seven: Addressing Vulnerabilities and Building Resilience	-	-	-	54.1	54.1	-	170.4	170.4	-	96.7	96.7	-	321.2	321.2			
	Cluster Eight: Means of Implementation	-	-	-	54.1	54.1	-	140.4	140.4	-	96.7	96.7	-	291.2	291.2			
129	Ministry of Finance Enhancing Policy Development Research & Capacity Building (R&DD) Enhancing Tax Compliance in Sierra Leone - NRA	AIDB	-	-	-	0.7	0.7	-	-	-	-	-	-	-	0.7	0.7		
	SL Financial Inclusion Project - BSL Second Productivity and Transparency Support Grant Development Policy Financing MoF/BSL/NRA/SSL Project for Digitisation of Government Payments in the Mano River Union (MRU)	WB	-	-	-	1.4	1.4	-	-	-	-	-	-	-	1.4	1.4		
	SL Third Productivity and Transparency Support Grant SL Economic Diversification Project Resilient Urban Sierra Leone Accountable Governance for Basic Service Delivery	WB	-	-	-	12.0	12.0	-	-	-	-	-	-	-	12.0	12.0		
138	Statistics Sierra Leone Harmonizing and Improving Statistics in West Africa	IDA	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
		WB	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	Loan and Grant	14.5	31.8	46.3	217.1	221.4	438.4	62.0	318.7	380.7	42.1	162.1	204.2	335.7	734.1	1,069.8		
	% Distribution Loan and Grant	31.3%	68.7%	100.0%	49.5%	50.5%	100.0%	16.3%	83.7%	100.0%	11.1%	42.6%	53.6%	31.4%	68.6%	100.0%		

ANNEX 10b - FY2021 PIPELINE PROJECTS
In millions of US Dollars

MDA Code	Project Title	Funding Sources	FY2021
Cluster One: Human Capital Development			
304	Ministry of Health and Sanitation Construction and Equipping of a Cardiovascula and Renal/Urological Hospital Quality Essential Health Services and Systems Support	EBID IDA	75.0 15.0 60.0
306	Ministry of Lands, Country Planning and the Environment MoLCP&E) Land Administration	IDA	40.0 40.0
308	National Commission for Social Action (NaCSA) Social Safety Net and Youth Employment	IDA	40.0 40.0
Cluster Three: Infrastructure and Economic Competitiveness			
408	Ministry of Works and Public Assets Kailahun-Koindu Road Kailahun-Koindu Road Tikonko-Mattru Road (Kpetema-Tikonko Segment)	AfDB IsDB BADERA	110.1 35.1 40.0 35.0
409	Ministry of Trade and Industry COVID-19 Emergency Response (Trade & SME Component)	IsDB	15.0 15.0
406	Ministry of Energy Generation of Rural Electrification of 7 Towns	EBID	32.0 32.0
414	Ministry of Water Resources: Guma Valley Water Company (GVWC) Freetown WASH and Aquatic Environment Revamping Freetown WASH and Aquatic Environment Revamping	OFID IsDB	20.0 20.0 -
Cluster Two: Diversifying the Economy and Promoting Growth			
401	Ministry of Agriculture and Food Security Agricultural Value Chain Development Agricultural Value Chain Development West Africa Food System Resilient Program Global Agriculture & Food Security Rice Agro-Industrial Cluster Agriculture	OFID BADERA IFAD IDA IDA AfDB AfDB	322.6 15.0 10.0 12.3 60.0 27.5 30.5 167.3 125.0
129	Ministry of Finance Inclusive Sustainable Growth Financing Digital Transformation	OFID IDA	125.0 75.0 50.0
Total Loan and Grant			779.6

ANNEX 11: SUMMARY OF POVERTY RELATED EXPENDITURE, FY2022
In millions of Leones

Expenditure Category	Non-salary, on-interest Recurrent Expenditure	Domestic Captain Expenditure	Total
Total Discretionary Primary Expenditure	2,858,891.6	1,190,250.5	4,049,142.1
Total Poverty Related Expenditure	872,697.8	1,041,070.1	1,913,767.8
Anti-Corruption Commission (ACC)	10,479.2	-	10,479.2
Statistics - Sierra Leone	6,000.0	-	6,000.0
Sierra Leone Police	110,095.0	4,000.0	114,095.0
Sierra Leone Correctional Services	60,665.0	-	60,665.0
National Fire Authority	5,982.1	-	5,982.1
Ministry of Technical and Higher Education	126,780.6	15,873.4	142,654.0
Ministry of Basic and Secondary Education	31,299.4	369,842.7	401,142.1
Ministry of Health and Sanitation	55,782.2	30,881.6	86,663.9
National Medical Supplies Agency	75,063.4	-	75,063.4
Ministry of Social Welfare	15,159.8	-	15,159.8
Ministry of Gender and Children's Affairs	4,010.2	-	4,010.2
Health Service Commission	2,200.8	-	2,200.8
Ministry of Transport and Aviation (MoTA)	56,388.1	3,922.9	60,311.0
Ministry of Agriculture, Forestry and Food Security	34,529.1	97,675.4	132,204.4
Ministry of Environment	3,837.5	-	3,837.5
Ministry of Energy	126,502.7	37,024.7	163,527.4
National Commission for Social Action(NaCSA)	2,880.1	8,453.2	11,333.3
Sierra Leone Electricity and Water Regulatory Commission	954.4	-	954.4
Ministry of Water Resources	15,737.2	86,061.7	101,798.9
Ministry of Works	12,664.3	352,176.3	364,840.6
Local Councils	115,686.5	35,158.2	150,844.8
Other Discretionary Expenditures	1,986,193.9	149,180.4	2,135,374.3
Summary:			
Total Discretionary Primary Expenditure	2,858,891.6	1,190,250.5	4,049,142.1
Total Poverty Related Expenditure	872,697.8	1,041,070.1	1,913,767.8
Poverty Related Expenditure as a % of Total Discretionary Primary Expenditure	30.5%	87.5%	47.3%

ANNEX 12: TREASURY SINGLE ACCOUNT (TSA) AGENCIES REVENUE AND EXPENDITURE PROJECTIONS FOR FY2020-2022
 In millions of Leones

Details	FY2020 Actuals				FY2021 Estimate				FY2022 Budget			
	Revenue	Transfer	% Transfer	Amount Retained	Revenue	Transfer	% Transfer	Amount Retained	Revenue	Transfer	% Transfer	Amount Retained
National Telecommunications Commission	162,522	81,727	50%	80,795	157,767	105,704	67%	52,063	195,547	131,017	67%	64,531
Petroleum Regulatory Agency	15,232	10,311	68%	4,920	26,408	23,768	90%	2,641	14,408	12,968	90%	1,441
Sierra Leone Maritime Administration	56,554	41,954	74%	14,600	64,168	57,751	90%	6,417	45,168	40,651	90%	4,517
Environment Protection Agency	30,662	22,184	72%	8,478	34,042	27,233	80%	6,808	31,042	24,833	80%	6,208
Sierra Leone Civil Aviation Authority	41,384	25,719	62%	15,665	33,781	25,336	75%	8,445	37,281	27,961	75%	9,320
Sierra Leone Road Safety Authority	73,425	65,382	89%	8,043	75,617	68,056	90%	7,562	73,617	66,256	90%	7,362
Petroleum Directorate	1,273	16,461	-	(15,188)	6,062	6,000	-	62	16,062	6,000	-	10,062
Sub-Total	381,052	263,739	69%	117,312	397,845	313,847	79%	83,998	413,125	309,685	75%	103,440
Transfer to Road Maintenance Fund	118,500	118,500	100%	-	226,015	233,377	100%	(7,362)	287,434	294,796	100%	(7,362)
Transfer to Road Maintenance Fund Administration (RMFA)	118,500	118,500	100%	-	226,015	226,015	100%	-	286,260	287,434	100%	-
Transfer to RMFA from SLRSA				-	7,362	0 %	(7,362)	-	7,362	0 %	(7,362)	
Grand Total	499,552	382,239	77%	117,312	623,860	547,224	88%	76,636	699,385	603,307	86%	96,078

ANNEX 13a - FY2022 TRANSFERS TO LOCAL COUNCIL
In millions of Leones

ANNEX 1.3b - PROJECTED OWN SOURCE REVENUES OF LOCAL COUNCILS FOR FY 2022
In millions of Leones

No	Local Council	Taxation Revenue Local Tax	Revenue Property Tax	Market Dues	Business Registration	Licenses	Non Tax Revenue Fees & Charges	Mining Revenues	Evacuation Fees	Other Non-Tax Revenue	Total Own Source Revenue
1.	Bo District	30,803,131	1,300,119,90	15,000,000	54,750,000	99,067,873	93,000,000	74,000,000	-	24,000,000	1,690,740,994
2.	Bo City	15,000,000	2,200,000,00	720,000,000	160,000,000	1,000,000,000	4,439,185,000	-	80,500,000	5,000,000	8,619,685,000
3.	Bombali District	40,120,000	484,753,392	-	38,600,000	74,990,000	572,528,267	-	-	-	1,210,991,659
4.	Makeni City	6,400,000	1,368,226,802	626,000,000	12,375,000	212,805,317	559,077,500	-	110,000,000	2,894,884,619	
5.	Bonthe District	40,325,000	335,118,00	3,716,213	83,564,250	231,096,132	50,480,209	571,135,125	30,300,000	-	1,345,834,928
6.	Bonthe Municipal	10,000,000	65,000,000	15,250,000	20,000,000	5,000,000	20,000,000	6,150,000	-	15,000,000	156,400,000
7.	Falaba District	71,000,000	199,000,00	20,000,000	100,000,000	180,000,000	400,000,000	-	30,000,000	1,000,000,000	
8.	Freetown	609,000,000	25,686,715,138	4,934,790,000	5,696,303,374	12,431,050,000	-	-	-	49,357,858,512	
9.	Kailahun District	49,410,000	796,122,600	-	263,175,000	274,871,000	220,000,000	100,000,000	176,400,000	599,000,000	2,478,978,600
10.	Kambia District	52,012,975	842,708,00	672,800,000	115,000,000	644,536,000	214,560,000	102,000,000	108,000,000	180,500,000	2,932,116,975
11.	Karene District	45,800,000	94,162,500	44,280,000	90,650,000	57,811,000	88,650,000	-	201,600,000	36,450,000	659,403,500
12.	Kenema District	75,000,000	496,098,00	4,536,000	36,600,000	24,740,000	100,220,000	505,489,913	765,450,000	80,198,438	2,088,332,351
13.	Kenema City	15,200,000	3,402,401,116	1,139,999,999	13,000,000	1,189,653,005	185,000,000	-	-	32,400,000	5,977,654,120
14.	Koinadugu District	40,000,000	30,000,00	40,000,000	145,000,000	245,000,000	345,000,000	140,000,000	525,000,000	35,542,000	1,545,542,000
15.	Kono District	50,260,000	470,990,00	-	35,500,000	208,750,00	900,000,000	40,000,000	-	-	1,705,500,000
16.	Kordu New Sembbehun	4,000,000	1,595,094,920	432,000,000	47,750,000	392,465,000	64,500,000	86,000,000	-	-	2,621,809,920
17.	Moyamba District	30,000,000	230,000,00	50,000,00	95,600,000	224,810,000	150,800,000	1,000,000,000	-	156,500,000	1,937,710,000
18.	Port Loko City	10,000,000	115,098,300	46,800,000	34,500,000	257,173,000	10,000,000	60,000,000	-	-	533,571,300
19.	Port Loko District	60,000,000	750,000,00	20,000,000	50,000,000	208,660,000	198,625,000	650,000,000	-	36,250,000	1,973,535,000
20.	Pujehun District	5,820,000	502,323,092	95,528,750	35,000,000	111,820,000	772,465,658	77,042,500	-	-	1,600,000,000
21.	Tonkolili District	145,000,000	1,436,600,00	24,000,000	120,000,000	306,145,000	434,475,000	285,000,000	165,220,000	2,916,440,000	
22.	Western Area District	800,000,000	5,024,250,00	1,188,000,000	348,755,000	3,705,100,000	450,000,000	1,500,000,000	435,000,000	13,451,105,000	
Total		2,205,251,106	47,424,781,850	10,092,700,962	7,560,622,624	9,481,243,327	22,008,366,634	6,056,817,538	1,927,250,000	1,941,060,438	108,698,094,478

ANNEX 14a - PROJECTED EXTERNAL DEBT SERVICE PAYMENT 2020 TO 2025 (In Million of USD)

Creditor/International Financial Institution	2020 Actual		2021 Estimates		2022 Projection		2023 Projection		2024 Projection		2025 Projection	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
IDA	3,033.61	2,813.87	3,945.20	2,549.40	6,311.40	3,112.30	7,762.70	3,369.90	11,676.30	3,432.70	14,366.80	3,504.70
IMF 1/	42,397.60	-	18,765.55	-	30,558.58	-	33,690.58	-	38,021.09	-	23,216.70	-
ADB	1,178.17	1,303.88	1,675.60	1,156.90	1,841.50	1,234.80	2,839.00	1,309.80	3,414.50	1,366.20	3,934.70	1,386.30
IFAD	1,091.72	289.43	2,046.20	406.50	2,046.20	497.30	2,046.20	577.60	1,965.00	643.60	2,059.50	638.30
IDB	13,934.68	1,582.56	13,151.60	1,520.00	13,151.60	940.60	12,885.40	988.30	13,996.50	998.00	14,886.50	1,247.60
EB/EEC	637.83	1,476.45	4,904.30	1,555.20	4,907.30	1,440.80	4,855.20	1,346.10	5,191.70	1,254.90	5,608.30	1,249.20
BADEA	1,126.01	131.67	1,301.80	139.50	1,873.20	172.00	2,253.20	171.80	2,253.20	164.70	2,560.30	436.30
OPID	5,606.08	1,906.33	6,827.30	1,336.50	7,704.00	1,471.10	7,387.50	1,544.80	7,737.30	1,491.70	7,537.30	1,344.50
EIBD	3,305.15	1,196.29	3,627.80	992.70	3,627.80	896.80	3,627.80	795.90	3,626.80	695.90	3,642.70	1,113.60
Multilateral Total	72,310.9	56,245.4	9,636.7	72,021.6	9,765.7	77,347.6	10,104.2	87,882.4	10,047.7	77,812.8	10,920.5	
China EXIM Bank	2,953.15	632.30	2,982.50	594.50	2,982.50	691.80	2,982.50	727.70	3,952.10	669.70	5,278.50	626.30
Govt. Of China	1,492.20	310.00	524.12	-	613.59	-	703.08	-	2,413.00	-	2,469.10	-
India EXIM Bank	2,935.44	641.93	2,935.40	625.40	2,935.50	811.50	2,935.50	980.10	6,835.50	1,107.50	6,835.50	1,198.50
Korea EXIM Bank	-	5.36	-	4.50	-	4.90	-	5.20	-	5.50	-	5.50
Kuwait Fund	2,666.01	1,064.83	4,494.30	1,180.40	4,494.30	1,310.90	4,494.30	1,345.30	4,512.20	1,306.30	4,832.00	1,266.80
Saudi Fund	951.20	388.75	993.80	380.40	992.80	378.80	992.80	376.50	990.80	374.60	993.30	614.60
Abu Dhabi Fund	963.30	156.23	963.40	184.40	963.00	186.90	963.00	189.40	963.30	184.30	962.70	164.30
Bilateral Total	11,961.3	3,199.4	12,893.5	2,969.6	12,981.7	3,384.8	13,071.2	3,624.2	19,666.9	3,647.9	21,371.1	3,876.0
Commercial	3,375.00	-	10,177.76	-	7,500.00	-	7,500.00	-	7,500.00	-	7,500.00	-
Grand Total (A+B+C)	87,647.17	13,899.89	79,316.63	12,606.30	92,503.26	13,150.50	97,918.76	13,728.40	115,049.29	13,695.60	106,683.90	14,795.50

Prepared By: PDM/MD November 2021

Note:

1/ Only reflect IMF repayment for budget support (includes IMF repayment which was not externalised on account of CCRT Relief from the IMF).

ANNEX 14b - PROJECTED EXTERNAL DEBT STOCK JUNE 2020 to 2025(In Million of USD)

Creditor	2020	2021	June	2021	2022	2023	2024	2025
Multilateral	1,538.38	1,570.63		1,598.84	1,568.73	1,539.12	1,483.57	1,495.44
World Bank	432.50	455.07		478.85	499.19	488.77	471.17	474.94
IMF	508.54	532.48		543.13	442.22	401.63	357.91	360.77
ADB	161.06	160.22		164.21	171.29	177.33	181.43	182.88
IFAD	48.76	50.03		50.93	56.81	61.51	65.18	65.70
IDB	126.98	124.62		125.61	143.72	150.07	150.23	151.43
EEC/EIB	89.99	86.76		83.41	77.69	72.01	66.40	66.93
BADEA	55.39	54.00		57.13	64.71	67.82	70.77	71.34
OFID	72.40	70.56		58.04	70.94	73.46	69.62	70.18
EBID	42.76	36.91		37.53	42.16	46.52	50.87	51.28
Bilaterals	241.10	238.45		256.22	294.11	320.28	330.39	340.03
Govt. of China	13.64	14.00		13.63	13.63	13.63	13.63	13.74
Exim Bank of China	48.05	47.37		47.78	50.36	50.83	46.01	46.37
Kuwait Fund	64.30	66.56		68.75	78.87	83.46	81.88	82.53
Saudi Fund	27.69	26.69		30.67	38.46	46.22	49.74	57.14
Exim Bank of India	29.76	26.82		37.56	53.28	64.97	76.66	77.28
Exim Bank of Korea	47.43	47.44		48.38	50.27	52.16	54.04	54.47
Abu Dhabi	10.23	9.56		9.45	9.23	9.01	8.42	8.49
Commercial Creditors	179.43	172.00		168.50	161.50	154.50	147.50	151.50
Total	1,958.91	1,981.08		2,023.56	2,024.33	2,013.90	1,961.46	1,986.97

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Prepare By: PDMD

Note:

1/ IMF debt is a reflection of projected disbursement under the on-going ECF less projected repayment from 2020 to 2024

ANNEX 14c - STATE-OWNED ENTERPRISES LOANS AS AT END-SEPTEMBER 2021

STATE-OWNED ENTERPRISE	ACRONYM	CREDITOR	PURPOSE CONTRACTED	DATE	ORIGINAL LOAN AMOUNT	TENURE RATE TANDING AS AT END-	AMOUNT OUTS
SEPTEMBER, 2020							
Sierra Leone Airport Authority	SLAA	Zenith Bank (SL) Ltd	Procurement of aircraft rescue equipment	Jun-19	SLL 4,878,862,819	2-Years	18.0%
Guma Valley Water Company	GVWC	African Development Bank (AfDB) / 1	GVWC, Freetown Wash and Aquatic Environmental Revamping Project (Water & Sanitary Revamping)	2019	UA47,630,000	20-Years	1.5%
Sierra Leone Telecommunications Company Ltd.	SIERRATEL	Exim Bank of India / 1	Modernisation and Expansion of Telecommunications Infrastructure Project Loan Agreement (ADSL NETWORK)	July 2009	\$29,450,000	20-Years	2.8%
Sierra Leone Telecommunications Company Ltd.	SIERRATEL	Exim Bank of China / 1	Sierratel Wireless Local Loop Credit Agreement, CNY (Renminbi) 115,984,112.7, CDMA NETWORK	October 2007	\$20,169,000	20-Years	2.0%
Sierra Leone Telecommunications Company Ltd.	SIERRATEL	Government of Sierra Leone	Expansion of network (RASCOM LOAN)	2009	SLL 4,350,000,000	N/A	N/A
Electricity Distribution and Supply Authority	EDSA (Karazeriz	GT Bank	To support electricity supply (Letter of Credit, equivalent of US\$7,000,000)	October 2020	SLL 65,100,000,000	36months	0.0%
Sierra Leone Road Transport Corporation	SLRTC	Government of Sierra Leone	Soft loan from GosL (Stimulus Package for COVID-19)	Jun-20	SLL 5,000,000,000	36 months	0.0%
Sierra Leone Airport Authority	SLAA	Government of Sierra Leone	Soft loan from GosL (Stimulus Package for COVID-19)	Jun-20	SLL 7,000,000,000	36 months	0.0%
Sierra Leone Postal Services	SALPOST	Government of Sierra Leone	Soft loan from GosL (Stimulus Package for COVID-19)	Jun-20	SLL 3,000,000,000	36 months	0.0%
Sierra Leone Airport Authority	SLAA	Government of Sierra Leone	Soft loan from GosL (Stimulus Package for COVID-19)	Jun-20	SLL 2,399,000,000	36 months	0.0%
Sierra Leone Postal Services	SALPOST	Government of Sierra Leone	Soft loan from GosL (Stimulus Package for COVID-19)	Jun-20	SLL 6,443,000,000	36 months	0.0%

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ANNEX 14c - STATE-OWNED ENTERPRISES LOANS CONTINGENT LIABILITIES AS AT END-SEPTEMBER 2021

STATE-OWNED ENTERPRISE	ACRONYM	CREDITOR	PURPOSE CONTRACTED	DATE	ORIGINAL LOAN AMOUNT	TENURE	INTEREST RATE TANDING AS AT END.	AMOUNT OUTS
SEPTEMBER, 2020								
Electricity Distribution and Supply Authority	EDSA	GT Bank	Payment to Karpower under Power Purchase Agreement	Jul-21	SLL 30,000,000,000	30 months	18.0%	SLL 30,000,000,000
Electricity Distribution and Supply Authority	EDSA	United Bank for Africa (UBA)	Payment to Karpower under Power Purchase Agreement	Aug-21	SLL 55,000,000,000	30 months	20.0%	SLL 55,000,000,000
Sierra Leone Telecommunications Company Ltd.	SERRATEL	Sierra Leone Commercial Bank	Overdraft facility	Aug-21	SLL 2,000,000,000	24 months	21.0%	SLL 2,000,000,000
Sierra Leone Road Transport	SLRTC	Rokel Commercial Bank	Sierra Leone Road Transport, Fleet Renewal Project	Sep-21	SLL 37,220,000,000	2 and 1/2 Years	16.0%	SLL 37,220,000,000
				Total	SLL 222,390,862,819			SLL 219,638,057,694
					\$49,619,000			\$48,512,333
					UA47,630,000			UA47,630,000

Notes:

/1 These loans were originally contracted by Government of Sierra Leone and on-lend to the respective SoEs and Government is servicing the principal and interest regularly.

Given that the SoEs are yet to commence repayment to Government, the original loan balances remain the same in the books of the SoEs.

ANNEX 14e - APPROVED LOAN, OVERDRAFT AND LETTER OF CREDIT TO MDAs AND SoEs GUARANTEED BY GOVERNMENT OF SIERRA LEONE 2018 - JUNE 2021

Date	MDA/Institution / SoE	MDA	SOE Creditor	Bank/ Le	Terms Le	Guarantee Amount Le	Loan Amount Le	Overdraft Amount (US\$)	Letter of Credit (US\$)
7-Jun-18 25-Jun-18	Njala University College Sierra Leone Hajj Coordinating Committee	Njala University Ministry of Social Welfare	No No	SLCB SLCB		3,900,000,000			1,873,000
20-Jul-18 22-Aug-18 17-Sep-18	Sierra Leone Postal Services Ltd Energy Venture Ghana KARPOWER Sierra Leone Postal Services Ltd (SALPOST)	SALPOST MoE MoE SALPOST	Yes No No Yes	Government City Bank USA GTB Government		284,571,418			2,366,375 5,000,000
	Total 2018					4,673,872,624			9,239,375
24-Jan-19 28-Feb-19	Angelicque International Limited EDSA	MoE MOE	No Yes	BSL GT Bank		83,000			
11-Mar-19 31-May-19	Sierra Leone State Lottery Sierra Leone National Shipping Company	State Lottery SLNSC	Yes	SLCB SLCB		2,000,000,000		1,000,000,000	
26-Aug-19 29-Nov-19	Energy Venture Ghana Ernest Bai Koroma University of Science & Technology	MoE Ministry of Education	No No	City Bank USA SLCB			562,663	1,500,000,000	
11-Dec-19	EMCO Construction and Logistics (Thermal Machine, Deseal)	Ministry of Works	No	SLCB		4,500,000,000			
	Total 2019					65,100,000,000	6,500,000,000	2,500,000,000	645,663
20-Feb-20 20-Jun-20	102 Vehicles Transport First LC 102 Vehicles Transport Second LC	Ministry of Transport and Aviation Ministry of Transport and Aviation	No No	BSL BSL			1,860,681		1,860,681
28-Apr-20	SALCAB	Ministry of Information and Communications	Yes	SLCB			1,675,979		1,675,979
2-Jun-20 14-Aug-20	Energy Venture Ghana First Tricon (SL) Lidcomm National Telecommunication Commission (NATCOM)	MoE Ministry of Works Ministry of Information and Communications	No No No	City Bank USA SLCB SLCB		160,000 333,049			160,000
20-Aug-20	Health Registration and Epidemic Control System-Securiport	Ministry of Health	No	BSL		50,000,000,000			
20-Sep-20 13-Dec-20	102 Vehicles Transport Third LC 102 Vehicles Transport Forth LC	Ministry of Transport and Aviation Ministry of Transport and Aviation	No No	BSL BSL		20,000,000,000 50,000,000,000		12,000,000	1,473,690
	Total 2020								1,645,614
15-Sep-21	Sierra Leone Road Transport, Fleet Renewal Project	Ministry of Transport and Aviation	Yes	RCB	16 percent Interest, 2 and 1/2 Years, 6 months Grace period, 1 percent facility fees.			37,220,000,000	19,149,013
	Total end-October 2021								
	GRANT TOTAL 2018-2021								37,220,000,000
									65,100,000,000
									118,393,872,624
									2,500,000,000
									29,034,051

ANNEX 15b - TOTAL DUTY AND TAX EXEMPTION ON RICE IMPORTATION: 2010 - 2021
In Million Leones

2010	27,686	41,529	69,215
2011	57,455	86,183	143,638
2012	51,535	77,302	128,837
2013	57,790	86,685	144,476
2014	54,781	82,171	136,952
2015	71,619	107,429	179,048
2016	63,395	95,092	158,487
2017	137,550	206,324	343,874
2018	138,581	207,871	346,452
2019	117,335	176,003	293,338
2020	198,406	327,370	525,776
2021 (Jan-Sept)	114,869	189,534	304,403
Total	1,091,002	1,683,494	2,774,495

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